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# FINANCIAL TIMES



Hollywood hero

The unsung exploits UK election system of a movie camera

Technology, Page 10

**European parliament** 

distorts alliances

Europa, Page 12



Recovery still uncertain



ton nor Ms Reno would comment

on the nature of the messages.

The calamity came just 48

hours before tonight's formal

Weekend FT The race for integration

#### FRIDAY JULY 19 1996

### Russian bank chief attacks rivals over talk of bankruptcy

Russia's fifth largest bank, Inkombank, accused "vengeful" government officials and "dishonest" rivals of provoking rumours that the institution was on the brink of bankruptcy, prompting withtirawals of Rhs160bn (\$32m) since the beginning of the month. Central bank officials and senior members of the government in Moscow have publicly youched for Inkombank's solidity over the past few

EASF, the German chemicals group, is to close four plants at its main production site in Ludwig-shafen, Germany, with the loss of 900 jobs. The move was prompted by the decline of the European textiles and leather markets. Page 15

EU set for action on anti-Cube laws Ruropean Union ambassadors moved to ensure they could introduce rapid retaliatory action against the US if it passed legislation which would penalise foreign companies which "traffick" in confiscated assets in Cuba. Page 6

Russian PM moves to end power crisis: Russian prime minister Victor Chenomyrdin ordered an emergency shipment of 10,000 tornes of fuel to the far east to end an energy crisis which has hit hospitals, schools and local government offices. Page 3

AT&T shares hit by warning: Shares in AT&T, the largest US telephone company, fell 5 per cent after its chief financial officer Rick Miller warned that intense competition in the deregulated US market would result in less growth in its domestic consumer business than last year. Page 15

US trade deficit worsens: The US trade deficit increased for the third consecutive month, rising by more than 13 per cent to \$10.9bn in May, Page 6

Investors cought for Stoneho



monument in the UK, is to get a new lease of life under plans by English Heritage, the government fi-nanced organisation which administers the 4,009 year-old ring of stones. It is seeking £82.5m (\$50.7m) from private companies to contribute towards the construction of a new visitor centre on the site. Page 14

HM exchange chief to resign: Hong Kong Stock Exchange chief executive Paul Chow is to resign at the end of January. Page 7

Gold price 1975 Angle American: Righer gold prices helped Angle American's gold and uranium division report a 43 per cent rise in profits to R323m (\$73.6m) for the quarter to the end of June. Page 19

Japanese trade surplus down 40%: Japan's trade surplus recorded the biggest half-yearly drop in 16 years, falling by 40 per cent to ¥3.111bm (\$28.6bn) in the first six months of this year. Page 7

d, Mexico's largest financial group, may sell part of its brokerage firm, Accival, to comp a 31hn recapitalisation for its banking arm, Ban-

World Bank warms Morocco, Tunisia: The World Bank has warned Morocco and Tunisis that they are falling behind other developing countries, a week after it called on them to accelerate their integration with Europe. Page 4

Doubt over South Pacific concessions: Australian foreign minister Alexander Downer warned that concessions in the South Pacific Regional Trade and Economic Agreement may not continue indefinitely. Page 5

Dudayer still alive' claim: Rebel Chechen field commander Salman Radnyev, reported killed in a battle against Russian troops in January, resp peared in Checkmya claiming that separatist leader Dzhokhar Dudayev was also alive, though in a criti-

Yangtze flood threat: China has mobilised more than Im people to reinforce the banks of the Yangize after the country's longest river swelled to its third highest level on record.

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### Anti-terror and safety teams probe TWA crash By Juriek Martin in Washington and Michael Skapinker in London Clinton says no evidence yet that a bomb caused disaster

Safety and anti-terrorism teams began parallel investigations yes-terday into Wednesday night's crash of a TWA Boeing 747 off Long Island, in which 228 people Clinton said yesterday there was so far no evidence a terrorist bomb had caused the crash of

A National Transportation Safety Board team arrived at the scene early yesterday, while the FEI opened its own investigation, sted by anti-terrorist specialists from the New York City police department. President Bill Flight 800, which had been bound for Charles de Gaulle airport in

The aircraft appeared to break into two and burst into flames before crashing into the Atlantic Ocean 70 miles east of New York City. Bescuers found no survi-

prompted with the explosion which destroyed a Pan-American aircraft above Lockerbie, Scotland, in 1988, Mr Clinton warned the American people not to "jump to conclusions" and blame international terrorists for the

Recalling the initial speculation of foreign terrorist involvement in last year's bombing of a federal building in Oklahoma

dence on this flight that would indicate the cause of the acci-

Ms Janet Reno, the attorney general, confirmed that the FRI and state law enforcement agentwo telephone calls claiming responsibility. Both, she said, were received after the crash had become public knowledge. Mr

rorism. This was tightened ves-terday but officials reported no new special alerts. The US has been on heightened alert since the truck bombing of calls are accurate and sometimes they are attempting to rkie along on a tragedy." Neither Mr Clin-

the apartment complex housing American servicemen near Dhahran. Saudi Arabia, last month. The crash is likely to further damage passenger confidence, shaken in May by the crash of a ValuJet DC9 in Florida, which opening of the Olympic Games in Atlanta, Georgia. The city was already under tight security killed 110 people. Initial

Continued on Page 14 Setback for TWA, Page 6

# UN forum to set limits over global

The world's governments yesterday agreed to set tough, legally binding targets on green-house gas emissions beyond 2000 in spite of strong resistance from several leading fossil fuel A declaration by environment

ministers at the end of a twoweek meeting of the United Nations climate change convention marks the first time countries have committed themselves to negotiating mandatory targets for curbing emissions of gases, warming the earth's atmosphere. Existing targets, which commit industrialised countries to returning to 1990 levels of greenhouse gas emissions by 2000, are voluntary and, on pres-

Conference observers said a US announcement on Wednesday in support of legally binding targets was pivotal. Mr John Gummer, environment secretary, was also apparently influential in closed-door negotiations on Wednesday night in persuading the rest of the European Union to

ent trends, will be missed almost

support Washington's position.
The declaration calls for nego fiators to agree "quantified legally binding objectives for ion limitations and significant overall reductions within specified timeframes". These would be endorsed at another conference to be held in Kyoto,

Japan, in December 1997. Australia and New Zealand yesterday said they had reservaprovision, but could support

the rest of the declaration. Fourteen other countries, among them Russia and leading oil exporters including Saudi Arabia, Nigeria and Venezuela, objected to the declaration as a whole, saving it misrepresented the state of the scientific debate on climate change.

Throughout the conference, with the vigorous backing of industry and energy lobbies from the US and Australia, the energy producers argued against accepting the latest report from the ergovernmental Panel on Climate Change as the basis for

The IPCC report, the work of more than 1,000 scientists concluded for the first time that human activity, mostly through the burning of fossil fuels, is causing global warming. This had potentially damaging conse quences, including a greater risk of natural disasters, famine

and disease. The ministerial declaration describes the IPCC report as "comprehensive and authoritative" and a basis for "urgently strengthening action" to curtail "dangerous" interference with the climate system. Mr Michael Zammit Cutajar,

executive secretary of the climate change convention, yesterday said the declaration had the overwhelming support of the 150 governments attending the confer ence, "It is a major step forward",

Environmental groups also welcomed the declaration but expressed disappointment that the conference had not decided what the mandatory targets should actually be.



prime minister said the pair had "cleared the air" over the Middle East peace process Report, Page 12

### Fed chief helps spur US share prices

US share and bond prices rose sirungly yesterday in response to reassuring comments on infla-tion and growth by Mr Alan Greenspan, the Federal Reserve

Mr Greenspan told a Senate committee the outlook for inflation was "more favourable", with a projected deceleration of economic growth starting in the second half of this year and

extending through 1997. His remarks suggested the Fed was unlikely to signal more than a marginal quarter-point increase in interest rates at its policy meeting next month, and light do nothing if economic data suggested little upward pressure on wages and prices.

After the turmoil of recent days it was welcome news for Wall Street. By early afternoon, age had risen 81.01 points to 5,457.89. The benchmark Treasury 30-year bond rose more

than a point, pushing the yield down to 6.92 per cent. Mr Greenspan said the Fed stood ready to raise interest rates should economic figures

Let it go.

"persuasively suggest an oncom-ing intensification of inflation pressures that would jeopardise the durability of the economic expansion".

But he released economic fore-

casts suggesting the Fed believes the risk of significantly higher inflation is not great. The forecasts show a decline in economic growth next year to 1.75-2.25 per cent against 2.5-2.75 per cent this

You've flown one way around the

world and your luggage the other.

year. Consumer prices are expec-ted to rise 3-3.25 per cent this year, reflecting a temporary surge in energy prices. But infla-tion is expected to decline to 2.75-3.00 per cent next year as the economy slows. "There was

Continued on Page 14 Greenspan talks softly, Page 6 Editorial Comment, Page 13 Lex. Page 14

### Investor pulls out of Total over fears of Burma boycott

By Ted Bertiscke in Kanbauk, Burms, and David Owen in Paris

A leading Danish pension fund has sold its \$10.45m holding in Total, the French energy group, because of fears that Total's investment in Burms might lead to an international boycott of the

company's products.

The move hit Total shares in early trading on the Paris stock exchange, although they recovered to close down just FFr1.60, or 0.4 per cent, at FFr359.40. This compared with a 0.8 per cent improvement in the shares

of Elf Aquitaine, its rival, and a gain of 0.6 per cent for the benchmark CAC-40 index. Kommunernes Pensionalogalkring, one of Denmark's leading

pension funds, said it had sold all its Total shares last Monday. This month breweries Carlsberg of Denmark and Heineken of the Netherlands both announced they were ending business dealings in Burma, as consumer pressure on companies doing busi-ness in Burma, largely confined to the US, has spread to Europe. Mr Niels Hougaard, the pension fund's chief of investments

said the decision had been taken in anticipation of "a possible international boycott of Total due to its engagement in Burma and because of a televised report showing the intolerable living

conditions in that country".

Domestic pressure against the Burmese military regime has been mounting in Denmark since the death last month of the country. try's honorary consul in a Bur-

The consul, Mr James "Leo" Nichols, a financial backer and friend of Burmese democracy leader and Nobel Peace Prize winner Ms Aung San Suu Kyi, was serving a three-year sentence for possessing talephones and a fax machine without a permit. Total is developing Burma's

largest foreign investment project to date - a \$1.2hn venture to

CONTENTS

produce natural gas for export to Thailand. The company has said it has no intention of pulling out and that the project is in the

population.
Total's pipeline project, a joint venture with Unocal of the US, PTT of Thailand and Burma's state-owned Myanmar Oil and Gas Buterprise, has been harshly criticised by activists in western countries. The project involves selling 525m cubic feet of offshore natural gas to Thalland via a pipeline across an area of Burma that has been the site of armed

ethnic insurgency... Claims by critics that forced labour is being used on the project were rejected by Total offcials during a tour of the project site on Tuesday.

Total last night said in a statement it was "contrary to fact" to suggest that it used "forced labour or child labour of any kind, either directly or indirectly".

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# SNCF chief loses appeal against detention

By David Owen in Paris

A Paris court yesterday rejected an appeal by Mr Loik Le Floch-Prigent against his detention in a south Paris jail. making it virtually certain he will soon be replaced as head of SNCF, the state-owned French railway company.

Government officials were last night waiting to see whether Mr Le Floch-Prigent, 52, would resign - a move that would speed the appointment of his successor. If he decided not to quit, the government would probably take steps to have him removed.

In either case his successor is expected to be named by the end of the month. Attention was last night focusing on Mr Frédéric D'Allest, managing director of Lagardère Group, glomerate.

Mr Le Floch-Prigent is being held in connection with an inquiry into investments by Elf Aquitaine, the French oil giant, while he was chairman between 1989 and 1993. He has been placed under formal

investigation by Ms Eva Joly, an investigating magistrate, for alleged misuse of corporate assets, abuse of confidence, spreading false information and false accounting.

He is the latest in a line of

French business leaders placed under formal investigation since an anti-corruption crackdown started in France in 1993. The probable change of chairman is likely to result initially in a slowing of the pace of change at SNCF, which the government has earmarked for

a wide-ranging restructuring. Mr Le Floch-Prigent's difficulties appear already to have forced delays to important projects. Interviewed shortly before he was detained earlier this month, he spoke of the possibility of announcing proposals for SNCF to exploit its extensive telecommunications network during July. The comunlikely to come before Sep-

tember. Mr Olivier Metzner, Mr Le Floch-Prigent's lawyer, yesterday said he and his client were continuing to fight. He was

"very disappointed" by the court's decision.

Mr Le Floch-Prigent was appointed SNCF head in December after the wave of public-sector strikes that paralysed France in response to the government's controversial social security reforms. He has since won plaudits for his handling of the loss-making insti-tution's traditionally volatile trade unions.

Mr Le Floch-Prigent had been associated with the political left, so it came as a surprise when Mr Chirac insisted on his nomination for the SNCF chairmanship.

His flamboyant management style won him many support-ers but was also felt by some to have tilted into high-handed-

Asked in an interview within days of his detention whether SNCF's freight operations could realistically reach break even, he responded by arguing it was "in the interest of Europeans for the powers-that-be to ensure that international freight transport is by rail". While his near certain depar-

ship may come as a shock, it is almost certainly in the company's best interests.

Had he been released yesterday - which would have allowed him to stay in his post - he would have been at best preoccupied and at worst a lame duck.

One side-effect of Mr Le Floch-Prigent's likely departure may be to increase calls system. He is still entitled to a presumption of innocence putting people en examen, in the jargon, does not even necessitate bringing formal charges against them, although that can be the next

In his Bastille Day interview last week, President Chirac expressed concern at the more than 20,000 people held in detention pending trial in

"You could say today that as soon as one is en examen, one considered guilty, whereas the foundation of our law is the presumption of innocence,



Le Floch-Prigent won plaudits for his handling of unions

## German exporters tap into E Europe

By Andrew Fisher In Frankfurt

German exports to eastern Europe have risen sharply since 1993 and now exceed those to the US, and more of its direct investments go to the region than to south-east Asia, according to the Bundesbank.

"For German exporters, central and eastern Europe has become one of the most important growth markets in the last two years," the German central bank said in its monthly report

Germany and eastern Europe stood to benefit from "a huge growth potential" in their trade and business relations as economic reforms spread beyond Poland, the Czech Republic and Hungary.

But the bank pointed out that German investments in eastern Europe - currently running at nearly 10 per cent of the country's direct investments - aimed at tapping new

By Wolfgang Münchau

German textile producers have

called on the European Com-

mission to veto a French gov-

ernment aid plan worth

FFr2bn (\$385m) a year for the hard-pressed French textile,

clothing and shoe industries.

In a fresh example of how

subsidy proposals are causing

tension between EU partners

at a time of high unemploy-ment, Gesamttextil, the Ger-

man textile industry federa-

tion, claims the French plan

could distort competition and

drive numerous small German

textile producers out of busi-

The French proposals would

reduce employers' social secu-

rity charges for lower-paid

workers in the textile, clothing

and shoe industries, which -

like their German counterparts

- have been affected by cheap

imports. In return, companies

would commit themselves to

maintaining jobs and to hiring

more young people. Mr Guido Glania, Gesamttex-

til's EU subsidies specialist,

said the proposals would "lead

to strong competitive distor-

tions". The German govern-

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THE FINANCIAL TIMES

In Frankfurt and

David Owen in Paris

Expectations that the Bundesbank will ease monetary policies further, possibly at next week's council meeting, were reinforced yesterday by an unexpected fall in the business climate index of the Ifo economic research insti-

tute. Andrew Fisher reports. The index dropped 2 per cent from May to June in west Germany and 1.7 per cent in the east. Economists said this made it more likely the Bundesbank would lower the securities repurchase (repo) rate, unchanged at 3.30 per cent when the discount and lombard rates were cut in April.

Mr Hans Tletmeyer, president of the central bank, hinted strongly at such a move on Tues-

The Bundesbank said the

export successes of the reform countries were "considerable"

Paris needles partner

with textiles subsidies

The European Commission

may next week approve the

of a FFr20bn package to Air

airline, Neil Buckley reports

approved in 1994, but payment

from Brussels. The aid was

of the final instalment was

restructuring programme. Approval of the final

tranche was delayed by claims

the money would be used to

undercut competitors. Brussels is understood to be

satisfied Air France is not

acting anti-competitively.

FFr1bn of the remaining

on restructuring.

have undertaken to withhold

FFr5bn pending a final report

ment did not provide "sectoral subsidies and we don't ask for

any". Many small and medium-

sized textile companies were

already facing a "critical" situ-

Mr Franck Borotra, the French industry minister, last week told the Tribune Des-

fossés business newspaper that France's aid to the textile

industry was "not only legiti-mate, but profoundly legal".

He argued that the measures

were not sectoral, but applied to all industries where at least

subject to conditions

France, the state-owned

third FFr5bu (\$971m) tranche

Goldman Sachs said the Ifo index's decline was "a reminder that economic recovery in Germany remained very fragile". A continued D-Mark rise could undermine bosiness sentiment even further The Ifo data would "reinforce the bias of the

bank towards a further monetary eas-Nikko Securities called the Ifo figures "the strongest evidence yet" to support its view that economic recovery would be disappointing and

that interest rates would be cut again.

The Bundesbank has been cautious about the pace of recovery, saying yesterday that rising private consumption could "feed certain hopes" of an economic pick-up.

despite last year's economic slowdown in some west Eurolabour also meant greater competition for Germany. Its foreign trade surplus with the pean markets and protectionist region fell from DM8.2bn EU rules which hindered agricultural and textile imports. (\$5.4bn) in 1993 to DM5.2bn last year, much of the decline On the other hand, eastern European countries, especially those near Germany, benefited reflecting increased imports from production facilities set up or acquired by German from increasing efforts by German companies to use local

components suppliers to cut

production costs. German imports from the region rose

70 per cent of employees were

on low salaries, defined as up

to one and a half times the

French minimum wage. Scrutiny of the plan by Brus-

sels is continuing in the wake of a meeting of experts last

week, but no decision is expec-

While the French industry

ministry has refused to com-

ment on last week's meeting, saying it was confidential,

France is understood to have

argued that the competitive

position of the companies

receiving the aid would not be improved. This is because they

would be expected to implement reductions in the number

of hours worked by their

employees while maintaining

The present argument con-

cerns only companies with

more than 50 employees;

France's proposals for compa-nies employing fewer than 50

workers were cleared by Brus-

sels in advance. Heavy job losses have

occurred in recent years as the

French textile industry has

switched from a labour-inten-

sive to a capital-intensive busi-

ness; in 1990, employment in textiles and clothing stood at

The Nord-Pas-de-Calais

region in northern France has borne the brunt of these job

47 per cent of 1970 levels.

ted before the month's end.

by 44 per cent in two years to DM58bn in 1995. East Europe's share of total German imports rose from 7 to 9 per cent. However, oil and gas purchases from Russia – totalling DM7.5bn last year – continued to weigh heavily in

Germany's import bill. On the export side, Germany recorded a 29 per cent increase in the past two years to

The European Commission has

launched an investigation into

whether state aid paid to Dan-

ish shipyards between 1987 and 1993 may have breached EU aid

ceilings. It is examining 65 cases

where it says it may have been misinformed of the prices for construction of vessels. In each

case shipyards created a

"daughter" company, which was the recipient of the state

aid and to which the ships

The daughter company then

sold the ships on to the final

buyer. The Commission fears

that state aid may have

allowed the ships to be sold by

the daughter company to the eventual buyer for a cheaper price than that for which they

were sold to the daughter com-

pany by the shipyard - the price quoted to the EU authori-

ties. That means the aid would

have represented a higher per-centage of the final selling

price than would be suggested

by the prices quoted to the

Competition officials refused

to say which, or how many,

shipyards were involved in the

investigation. But the probe will be an embarrassment to

were sold.

Commission.

**Brussels** probe

into Danish

shipyards aid

biggest market in the region but German exports there fell by 10 per cent to DM10bn because of political and economic uncertainty.

German sales to both Poland and Hungary were bigger than those to Russia last year. although the latter's size and potential means it is still an important trading partner. Exports to eastern Europe now account for 8 per cent of the German total.

After Poland, the Czech Republic and Hungary, the Bundesbank singled out the economic reforming efforts of the Baltic states, Slovakia and Slovenia. Altogether, German direct investments in eastern Europe totalled DM4.2bn last year, against DM2.4bn in 1993. These were mostly concentrated in manufacturing – with Poland, Hungary and the Czech Republic receiving most of the inflow - but services and utilities also received more investment as privatisation

Denmark, which has been criti-

cal of state aid payments to

German shipyards and has

boasted about its own ship-

yards' ability to operate with-

The investigation is likely to last until late this year. If it finds that aid breached EU

rules, the Commission could

demand that the excess

The Danish government is already conducting its own

investigation into the aid pay-

ments, and commissioned Coopers & Lybrand, the

accountants, to produce a

report, which criticised differ-

ent Danish governments for subsidising the sector to the tune of DKr4bn (\$694m)

The Commission has just closed a probe into state aid

paid by the French govern-

ment to support the restructur-

owned shipping company.

between 1986 and 1995.

amounts are repaid.

out state aid in recent years.

# judicial changes

By John Barham in Ankara and Conner Middelmann

Turkey's new Islamist government backed down yesterday from a plan to move more than 1,200 judges and prosecutors to other jobs within the judiciary, after the media and Bar Association accused it of attempting to purge secularists.

Mr Sevket Kazan, justice minister, agreed to delay the changes until after the judiciary's holidays end in Septem-

Mr Nazmi Şarvan, a senior prosecutor, said: "We will not leave the country to these people. This is an operation to capture the judiciary. If they succeed, there is nothing they cannot do." Mr Şarvan, who is to be demoted under the proposals, led the prosecution in a case against a fundraiser for the ruling Refah party who was convicted this year of

Although the two-week-old

Yesterday, the Standard & Poor's credit rating agency, alarmed by Turkey's deterior-ating fiscal situation, put its foreign debt on "CreditWatch with negative implications," suggesting the next rating move would be downwards.

debt is currently rated B+ and its short-term debt is rated Bboth in sub-investment grade territory. A downgrade would increase financing costs in international capital markets. S&P said that during the next few months - "and par-

ing programme at Compagnie Générale Maritime, the state-The fiscal deficit and real It approved an aid package of FFr3.32bn (\$644m) - of which FFr2.3bn has already been paid - on condition the company was privatised by next Febru-ary, did not expand before then, did not use the aid to cover operating losses, and market volatility," it said.

# **Ankara** delays

coalition government led by Refah's Mr Necmettin Erbakan is steering a moderate path, this is its second faux pas in a week. On Monday financial markets plummeted after Refah's finance minister said be would cap interest payments on the government's local currency debt.

Turkey's long-term foreign

ticularly in the autumn, when a high proportion of unrated local currency debt matures -Turkey would have a heightened vulnerability to political and economic stress".

above 1995's improved, but still high, levels and "the probability of greater political and economic stress is magnified by the inherent weakness of the recently formed coalition [government]... 25 well as related ongoing financial EUROPEAN NEWS DIGEST

## Cannes mayor extortion probe

The mayor of the French Riviera resort of Cannes was yesterday questioned by police investigating an alleged attempt to extort money from London Clubs, the UK casino

Mr Michel Mouillot, a member of the centre-right Union for French Democracy and vice-president of the regional council, was arrested at his holiday home on Wednesday night. Two of his closest aides were also held and police searched offices at

the town hall in Cannes.

Justice sources said Mr Mouillot was being questioned about an alleged attempt to extort cash from London Clubs in return for permission to install one-armed bandits at a casino it operates at the luxury beachfront Carlton Hotel.

The Cariton Casino Club opened in 1989 and had a turnover of FFr 67.5m (\$13.5m) last year from 15 gaming tables. But its turnover was down 40 per cent from the previous year, partly because it was one of the few casinos in Cannes which did not have gambling machines. In January an appeal court upheld an 18-month suspended jail sentence, a FFr200,000 fine and a five-year ban on holding office on Mr Mouillot for receiving a still the color of fictitious salary from a businessman in a political funding scandal. Police in London have arrested another man in connection with the inquiry and further arrests in France are expected.

Russia toughens its visa laws

Foreigners who have not paid their local taxes may be harred from leaving Russia under a new law on travel into and out of the country passed by the parliament yesterday.

The provision is a sign of the toughening Russia's attitude towards outsiders and part of the government's attempt to

boost falling levels of tax collection. But it is likely to create further unease in the foreign

business community, which has already suffered a slight hardening of government attitudes. Over the past few months several western businessmen have been expelled from the country and a few have been arrested on charges of evading Russia's onerous and sometimes prejudicially levied taxes.

The new legislation also requires foreign visitors planning to stay for more than three months to produce an HIV test certificate in order to obtain a visa. In a tit-for-tat response to the often humiliating tests Russians must pass in order to be allowed to travel to the west, the law demands that visa applicants prove they have enough money to fund a visit to

Swedes rule out fiscal measures Mr Erik Asbrink, Sweden's finance minister, yesterday ruled out fiscal measures to stimulate the economy but conceded the country's economic revival would take "longer than expected"

amid continued sagging levels of private consumption. Mr Ashrink blamed weakness in west European export markets and said there was no indication when an improvement might occur. He said the government's forecast of 1.4 per cent GDP growth and a 0.8 per cent increase in private consumption this year might be downgraded in eptember's budget

However, he said Sweden's budget deficit was decreasing faster than expected, chiefly because of higher value added tax revenues this year. The deficit was likely to be below the 5.1 per cent forecast in the April financial bill. Mr Asbrink said Sweden was "en route to a stage where we can put more effort into growth and employment, without losing our grasp on stability". A key concern is the impact of the stronger krona on exports. Greg Mcloor, Stockholm

Italy's producer prices decline

Italian producer prices recorded negative growth in May of minus 0.2 per cent, the first such fall since December 1991, according to Istat, the state statistics institute.

The main direct cause for the drop was the movement in newsprint and energy product prices, down 1.1 per cent and 1 per cent respectively. Producer prices have been decelerating since mid-1995 and the latest figures reflect the combination of a slow-down in economic activity, a cooling of raw material costs and the strengthening of the lira.

The same factors have been evident in wholesale prices. which fell 0.3 per cent in May and have also been behind the downward trend in consumer prices, currently running at an annualised 3.9 per cent. Last year the Bank of Italy was critical of businesses for pushing up producer prices and enjoying unnecessarily high margins. At the end of the first half of 1995 producer prices were growing at an annualised 9 per cent, almost double that of consumer prices. But since then this gap has been eliminated with producer prices increasing slower than consumer prices. Robert Graham, Rome

Lithuania to bail out large bank The government of the Baltic state of Lithuania has decided to bail out the State Commercial Bank, one of the largest state-owned banks, to avert a new banking crisis. "The cabinet has decided to save the bank, it is not bankrupt," the

government said. The government said the cabinet approved a plan to recapitalise the bank with a 140m litas (\$35m) bond and 10m litas from the budget, after press reports that the bank had suffered liquidity problems. The current 20m litas capital of the bank will be annulled. The country also has to find funds to restructure Innovation Bank, the commercial bank whose closure in December sparked a banking crisis. It is to be nationalised and recapitalised before being sold back into the

#### Albania names local polls date Local elections will be held in Albania in late October,

President Sali Berisha said yesterday. The decision was welcomed by the opposition Socialist party, which, along with other opposition parties, withdrew from this year's general election after alleging government violence and manipulation.

Western observers have confirmed many of the claims.

Mr Berisha stressed that yesterday's decision was made with all parties who took part in the last local elections in 1992. "After meeting the other parties I can confirm there was consensus on the date of local elections," he said. But all parties have agreed to participate in the October poll. The Socialists said a fair local ballot could help restore Albania's tarnished image.

# At this point the debate could move from the implementation of monetary union to the application of the rules of the single European Payment system hurries the pace in debate on Emu

received no further aid.

the words of a senior European central banker, to "garage mechanics". But the debate over the system which will handle payments in euros after the creation of the single European currency has moved out of the garage and into the political front

While doubts remain over which countries will end up joining, and even whether monetary union will take place at all, detailed technical work on the construction of the new payment system, known as Target, is already pre-empting some of the decisions that politicians had hoped to put off until later.

Long before the final decision is taken in 1998 on which countries

Payments systems, until only a relationship between the "ins" and "outs" could already be, to a great extent, fixed by technical rules on access to Target. A detailed technical paper is due out next month, in

> Target, which stands for Trans-European Automated Real-time Gross Settlement Express Transfer system. is designed as a communications link between the national payments systems of EU countries such as the UK's Chaps or Germany's Eil-ZV. But the system is two things at

Its main purpose, according to the European Monetary Institute, is to provide the payment procedures the future European central bank will need to transmit its monetary policy decisions to the money markets. As such it most closely concerns

the countries most likely to belong to this club. "If Target is primarily a mechanism for the conduct of monetary policy, then it is clear that access to Target is reserved to the euro countries, by definition," said a senior French banker. But Target's other objective is "the development of sound and effi-

cient payments systems in Europe". Target is a real-time gross settlement system, in which transfers are made instantaneously instead of being stored up and made in a bunch at the end of the day, as was traditionally done in most national

These RTGS systems are favoured by the Bank for International Settlements, the club of central banks, as a means for reducing settlement risk will join Emu in its first phase, the those countries which will join Emu in high-value payments between

- a point of view taken by banks in banks, such as foreign exchange Mr Michael Lewis, a consultant with trades.

In the \$1,200bn-a-day foreign exchange market, banks can quickly build up such large exposures to one another that even a matter of hours between payment of the two sides of a deal can constitute an unaccept-

arget is therefore of interest to central banks not only in countries such as the UK or Denmark, which seem unlikely to join Emu, at least in the first phase, but also in countries outside the Union, such as Switzerland, which has approached the EMI for talks on

"It rapidly ceases to be a payments systems issue and becomes a conflict between the supervisory and monetary sides of the central banks," says the same terms as their competitors.

the Unisys information systems group, who claims to have coined the name Target while working at the Bank of England. While monetary policy officials are

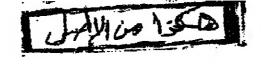
anxious to control commercial banks' access through Target to liquidity from the central bank bank supervisors are eager to extend as much as possible the use of real time settlement systems like Target, to reduce the risks run by the banks they supervise.

Behind the central bankers' debates, however, lies a straightforward issue of competitiveness. If Target becomes the dominant channel for high-value payments in Europe, banks in countries outside Emu could be disadvantaged if they do not have access to the system on

this point the debate countries of from the implementation of a letary union to the application of rules of the single European arket, which forbid discrimination ainst any member country.

If, on the other hand, access to arget is too tightly limited, banks may bypass it and channel their payments through more traditional alternatives such as correspondent banks in euro countries or the existing private Ecu clearing system.

The EMI, meanwhile, finds itself stuck in the middle of an argument between "ins" and "outs". It can scarcely duck the debate over the access of British or Danish banks to Target. But it sees no need to invite further complications by encouraging the Swiss approach.



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By Robert Graham in Rome deal paving the way for the sions between Mr Massimo first big overhaul of the country's constitution since it was introduced in 1948.

A special commission formed in the Olive Tree alliance - has been pressing for a move from both houses of the Italian and Mr Silvio Berlusconi, the parliament is to be set up to former prime minister and expected, this could prove a commission.

The centre-left government and the rightwing opposition abstained on the vote. The government and the new parliament opened two months ago about here. two months ago about how to proceed on the constitutional reform both promised in their electoral campaigns.
The government has

favoured tackling the issue via a parliamentary commission or

The opposition objected tary support for the government majority too direct a control and proposed instead a constituent assembly independent of performant and loss at the form of the state to see to what pendent of parliament and less likely to be influenced by the

posed establishing two 30-member commissions, one each for Italy's political parties the chamber of deputies and yesterday agreed a compromise the senate. But after discus-

D'Alema, the leader of the carry out a constitutional head of the rightwing opposi-review by June 30 1997. Given tion, this proposal was the broad scope of the changes amended to a single bicameral

> ernment's majority was assured yesterday when Mr Fausto Bertinotti, the leader of Reconstructed Communism (RC), said his party would vote for the resolution.

RC, formed from the hard left of the old Communists, is not part of the Olive Tree alliance but provides parliamen-

extent Italy should adopt a more federal system. It will examine the roles of the two On Wednesday, the centre- bouses of parliament, which

degree. The respective powers of the prime minister and head of state are also likely to be reviewed and changed.

The opposition, especially towards a semi-presidential system, close to that of France. The prime minister's powers are also likely to be enhanced - at present the prime minister cannot sack ministers.

A bicameral commission was used in 1993 to reform Italy's electoral processes, replacing The new commission's pro-

posals will need to be approved by both the chamber and senate, with two-thirds of both houses backing them. Yesterday's compromise did not extend to another out-

standing issue that has seri-ously hindered the operation of parliament. This concerns a formula whereby the parties agree to get rid of the backlog of some 90 decrees inherited from the old legislature. Unless these decrees are quickly passed into law, all new business is liable

# annes may Italian parties agree West increases pressure on Serbs xtort: By Laura Silber in Belgrade By Laura Silber in Belgrade Accompanied by me the Moslem-Croud Programment and Boy management and Boy me the Moslem Croud Programment and Boy me the Boy me the

on constitution review

By Laura Silber in Belgrade and Bruce Clark in London

Mr. Richard Holbrooks, the

Mr Richard Holbrooke, the US troubleshooter in former his weight behind warnings that the main Serb party will he hanned from Bosnia's elections unless Mr Radovan Karadzic resigns as its leader. On the eve of today's deadline for Mr Karadzic to step brooke warned that the Serbian Democratic party (SDS) would be "out of the elections" if it insisted on keeping an indicted war criminal at its helm.

UK officials, who have stressed the need for the elecsible, said they now anticl-pated that the SDS would be disqualified - with Mr Robert Frowick, the US diplomat in charge of the elections, overruling any members of the electoral commission who dissented from the move.

Mr Holbrooke yesterday held his second round of talks in two days with President Slobodan Milosevic of Serbia, who faces the threat of renewed sanctions unless he bands Mr Karadzic over to the honal

Before the start of yesterday's talks, Mr Holbrooke



A UN forensic team removing evidence of war crimes from a mass grave at Cerska in Bosnio

delegation in the first visit

suading the Serbian president, who is anxious to end Serbia's

Ganic, vice-president of Bosnia, Originally proposed by nia, would next week travel to Belgrade with a Bosnian trade

Bosnia, Originally proposed by economic and political isolation, of the advantages of to be a "carrot" aimed at perdelivering Mr Karadzic. Mr Ganic, who will be

accompanied by members of the Moslem-Croat Federation government and Bosnian busismen, welcomed the invitanising a fact of life. The stakes are now higher

than ever for the international mediators intent on sticking to the year-long Dayton plan. If pear from the political scene, the Moslem Party for Democratic Action has warned it will boycott the poll planned for September 14. On the other hand, the Serbs are likely to boycott the election if Mr Frowick bans their SDS party.

Ahead of his meeting with Mr Holbrooke, Mr Milosevic yesterday summoned Mr Momcilo Krajisnik, speaker of the Bosnian Serb assembly, and Mr Aleksa Buha, Bosnian Serb foreign minister, to Belgrade from Pale, their stronghold.

Arriving by helicopter, they were escorted by Mr Jovica Stanisic, the powerful head of Mr Milosevic's secret police who has been an effective player in the politics of Serb-

Against a background of reports in Belgrade that options were being considered for removing Mr Karadzle but not handing him over to the tribunal, Mr Holbrooke said it would be "misleading" to suggest that a deal was in the works.

# Germany urges to elect MEPs

By Quantin Peel in London

Germany has thrown down a tive rival, to gain that 44 seat new challenge to the British advantage. To get the same government over Europe, calling for a common voting sys-tem for the European parlia-ment, which would mean introducing proportional representation in the UK.

The plan has been put for-ward by Mr Werner Hoyer, the minister of state in the German foreign ministry, who is his country's chief negotiator in the ongoing RU intergovern-

In an article in today's. Financial Times, he singles out the continuing British insistence on its first-past-the-post election system for members of the European parliament as one of the biggest obstacles in creating a genuine European democratic system.

The absence of uniformity is one of the main obstacles to the emergence of a public that thinks of itself as European, Mr Hoyer said. "It casts doubt on the democratic legitimacy of the European parliament." He points out that the swing of votes in Britain, the only country in the EU to use the direct voting method, has a marked impact on the strengths of the political groups in the parliament.

The European socialist group enjoys a 44-member lead in the European parliament, accounted for entirely by the British election result. The

British Labour party won 2.6m votes more than its Conservalead in Germany, it would need a 12.5m vote advantage. Mr Hoyer says.
"Such blatant disproportion-

ate representation of electors' intentions can no longer be defended," he says. The German minister, who is

a member of the Free Democratic Party in the German Bundestag, is calling for the EU intergovernmental conference to introduce a single system which would require a substantial degree of propor member states. However, it would still leave enough flexibility for Britain to keep part of its old system.

He is proposing an EU-wide election system to be presented to the IGC, according to which the distribution of seats in the European parliament would be primarily determined according to proportional representa-tion, taking account of the votes cast throughout the terri-

tory of a member state. In addition, member states would be allowed to use the first-past-the post system, to distribute a maximum of twothirds of a country's seats. The rest of the seats would be distributed so that the overall pro-portions would correspond to the total votes cast in each

country. Uniform system, page 12

# common system THE PLACE OF THE FUTURE



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### Moscow acts to end energy crisis in east

By Chrystia Freeland in Moscow

The Russian prime minister, Mr Victor Chernomyrdin, has ordered an emergency ship-ment of 10,000 tonnes of fuel to the far east to end an energy crisis which has all but paralysed the region.

Mr Yevgeny Nazdratenko, governor of the Primorsky region on Russia's Pacific coast, applauded the "brilliant" move but warned that a second power blackout could hit the area this autumn when the new shipment runs out.

Residents of Vladivostok, the region's capital, had only three hours of electricity yesterday as a power crisis which began earlier this week deepened. Hospitals, schools and local government offices were all hit by the shutdown.

Mr Nazdratenko blamed the blackouts on the federal government's failure to pay the Rhs900hn (\$180m) bill which the military and state-owned defence factories owe to local power companies. The federal debt has created a cash squeeze at the power plants, which have been unable to make the advance payments required by fuel suppliers. The Pacific Fleet, which is in the province, also

provided stop-gap support, dip-ping into its own strategic reserves to offer 1,500 tonnes of fuel to two power plants

Mr Nazdratenko and other local officials said that this week's crisis has highlighted structural problems in the Russian economy which were obscured by this spring's intense political battle between President Boris Yeltsin and his Communist rival for the presidency. The pugnacious far eastern

governor said that his region,

which shares a long and troubled border with China, can survive only if Moscow alters the energy and transport poli-cies which have drastically raised the cost of living in the area. In the Soviet period, the government subsidised freight and fuel for distant regions. Officials at United Energy Systems, the national electricity utility, warned that fuel stockpiles at power plants across the country had dipped dangerously low. As a consequence, they said, much of the country could suffer the sort of crippling power shortages now affecting the far east later this year. The most serious power cuts, officials said, were likely to be in Siberia and

along the Pacific coast.

# World Bank favourites slip in reform stakes Iraq's

Real per capita exports growth (1990-94)

Annual % change

By Roula Khalaf

Morocco and Tunisia, the two darlings of the World Bank in the Middle East and North Africa, are falling behind other developing countries, the World Bank has warned.

At seminars last week sponsored by the World Bank, Bank officials said the two countries must accelerate their integration with Europe to keep up with the rate of growth in production and international trade among developing countries.

While average per capita real exports in the developing world rose at 5 per cent a year between 1990 and 1994, the growth rate was only 2.5 per cent in Tunisia and about 1.5 per cent in Morocco. Compared with other developing countries. Morocco and Tunisia also recorded weaker per capita gross domestic product growth in the last four years.

Both countries have signed partnership accords with the European Union to create a free trade zone within 12 years but are struggling to implement the agreement. World Bank officials, believe integration should occur much faster.

The agreement with the EU

Tunisia and Morocco: falling behind

Annual % change

1990s were committed to strict

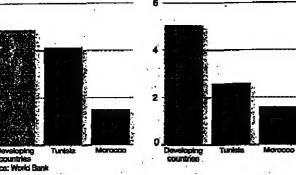
reform programmes under the

auspices of the International

Monetary Fund, which led to

higher growth rates than in

Per capita GDP growth (1990-94)



will provide a very good envi-North Africa region. Reforms ronment and send a clear sigalso reined in inflation, lowered budget deficits and nal to local and foreign investreduced poverty levels. But a ment that governments have credible policies of integra-World Bank official says tion," said Mr Christian Del-Morocco and Tunisia "have not voie. World Bank division chief yet developed the incentives on the ground for exporters to be for the Maghreb region. "But 12 years is very long." Morocco and Tunisia in the

more aggressive Although both countries slightly increased their EU share of textiles exports (the main merchandise export) since 1985, their performance pales in comparison with the gains achieved on European

against the banks.

ing to one US regulator.

markets by other developing countries such as Turkey and

Bank officials tried to press the two countries into dismantling tariff barriers sooner. Pointing out that the level of protection remains high about 40 per cent in Morocco and up to 30 per cent in Tuni-sia - they argued that governments should cut tariffs to discourage serving the local market and force local companies to be more competitive. Lower tariffs would also lead

to more realistic exchange rates which would help boost

Eli textiles market

% share of selected countries

exports. Governments were also urged to accelerate privatisation and increase flexibility in labour markets to help attract foreign investors. Tunisian officials estimate that the EU accord will harm the economy unless they can attract about \$200m of foreign direct investment a year outside the energy sector. Total FDI into Tunisla stood at a mere \$300m last year, only \$85m of which was

outside the energy sector. Morocco fared slightly better, with about \$450m in 1995. A \$500m direct investment by South Korea's Daewoo should help lift Morocco's FDI levels.

The World Bank's prescriptions will not be easy for Morocco and Tunisia to swallow. Officials in both countries estimate that if barriers go down over 12 years, about a third of local industry will collapse. Concern over social instability and unemployment has often led both countries to tread carefully over economic

The flexibility the World Bank is urging will be particularly difficult for the paternalistic Tunisian government, which studies and plans every move, still effectively manages the private sector and has advanced more slowly than

expected on privatisation. The difficulty for Morocco is that the World Bank's recommendations come when the government is consumed with plans for constitutional reforms and political liberalisation. It is also attempting to narrow income disparities between the rural and urban

By Ilene Prusher in Jerusalem

plete collapse of the funds.

Investors have been deserting the country's provident funds, 15-year savings instruments which are heavily equity-based, in favour of Treasury bonds, whose yields are made attractive by Israeli interest rates of 17 per cent.

Shk1.2bn (\$376m) was withdrawn from provident funds in June, while Shk3bn is expected to be withdrawn in August, compared with an average of Shk500m a month in the previous 18 months, on Salomon Brothers estimates - has put Israeli banks who manage the funds in a precarious position.

In a letter to the finance ministry, made public yesterday, the five banks warned that if the rate of public redemptions increased, they could find themselves unable to pay all their clients on time.

Responding to the letter a finance ministry official pointed to the government's decision this week to buy bonds to stabilise prices and lower market yield.

But the five banks - Bank Hapoalim, Israel Discount Bank Bank Leumi, First International Bank of Israel, and United Mizrahi Bank - are now urging the finance ministry to take additional steps to curb a complete provident fund

First, they are asking for an easing of old protectionist policies discouraging foreign investment. Moreover, the banks are pointaccord that gives preferential treatment to pension funds. The funds, which represent

some 40 per cent of public financial assets, have been popular because Israelis were allowed to make a certain portion of their contributions taxfree and could withdraw their gains at maturity tax-free.

"People have been losing money for two or three years, said Mr Shauli Katznelson, chief economist at Israel Discount Bank, "People look at their returns and they say it's down again, and again, and again, so now it's okay, we've had enough, we want out."

Israeli shares rebounded yesterday after 10 sessions of decline, described by analysts as a correction. The benchmark Mishtanim index rallied 6.48, or almost 4 per cent, to 176.66, in low volume.

### food for oil plan accepted

By Michael Littlejohns, United Nations Correspon in New York

Iraq's food-for-oil distribution plan was yesterday accepted by Mr Boutros Boutros Ghali. UN secretary-general, after weeks of intense negotiations.

Mr Boutros Ghali and Mr Abdul Amir al-Ambari, the

Iraqi negotiator, signed the accord, which is subject to approval by the sanctions committee of the UN Security Council. There appears little doubt that the committee, headed by Mr Tono Eitel of Germany, will give its assent to a process that will place \$2bn-worth of Iraqi oil on world markets in six months.

The move came as the Security Council held further consultations in an attempt to gain access by international weapons inspectors to a site near Baghdad suspected of holding Iraqi chemical and biological armaments and possi-bly also missiles.

Once the oil begins to flow, extensions of the agreement are expected, to help relieve the plight of Iraqi civilians suffering from severe shortages of food and humanitarian supplies because of insufficient foreign exchange to pay for

Ensuring distribution of food and medicines was fair to all sections of the population including the rebellious Kurds, and that cash proceeds of oil sales were not diverted to prohibited uses held up the agreement. Mr Boutros Ghali declined to speculate when the final stage of implementation would be reached, but Mr Al-Ambari said he hoped Iraq could start selling oil by "early

in August" This will be the first relaxation of UN-imposed sanctions since Iraq invaded Kuwait five years ago.

The secretary-general began reviewing Iraq's proposals last Monday. It was still not entirely certain last night that the US and Russia approved of the distribution plan but UN diplomats believe they would hesitate to oppose it.

### Burundi security talks under way

By Michela Wrong and Agencies

Preparations for an East African military operation to halt the bloodletting in Burundi got tentatively under way yesterday, despite continuing uncertainty over whether the country's Tutsi community will accept the deployment or regard it as a bostile force.

Mr Julius Nyerere, the former Tanzanian president spearheading the Burundian peace process, hosted closed-door talks in Dar-es-Salaam between Mr Salim Ahmed Salim, secretarygeneral of the Organisation of African Union (OAU), the European Union's special envoy to Burundi and European and US diplomats.

Delegates were due to discuss financing, expected to come almost exclusively from the west, for an East African force of Ugandan, Tanzanian and Ethiopian troops that will, in theory, try to stop the conflict between the Tuisidominated army and Hutu rebels operating from Zaire.

Deployment of the force. first requested by Burundian leaders last month, was given strong backing at the OAU summit in Yaounde.

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But diplomats said it was still unclear whether a "peacekeeping" or a "peace enforcement" force would be needed. given recent contradictory signals coming from Bujumbura, where the Tutsi prime minister has backtracked on his original plea for help and warned of the army being "neutralised".

Burundian officials are drawing up their own plans for the mandate for the force, which the army wants under its own command, a condition unlikely to be accepted by regional governments determined to prove their neutral-

In Buiumburs, university students, for the most part Tuisis, yesterday called on the army to recruit young people to fight the rebels.

#### in copper price plunge By Richard Waters under any contracts we have in New York claims that it had been misled about the level of risk in the J.P. Morgan, also thought to The Sumitomo-induced plunge be a big creditor, said the Japcontracts. in copper prices in May left anese corporation was "one of The US banks' credit expo-Bankers Trust nursing losses the most highly rated borrowsure to Sumitomo is thought of \$23m in its commodity ers around". to be largely under derivative derivatives business, the New In spite of its copper-trading contracts entered into by Mr York bank said yesterday. Hamanaka. And while there losses, Sumitomo contínues to Meanwhile, other US banks have a double-A credit rating have been no suggestions of which are among the biggest sales abuses similar to those from the biggest rating agencreditors of Sumitomo said cies, a level that reflects a in the P&G case, there have strong belief in the company's they remained confident the been rumblings that the unusual nature of the transac-Japanese company would meet ability - and willingness - to its obligations, in spite of meet its debts. tions should have put the questions over the nature of However, in the wake of the banks on notice about possible long-running dispute between Procter & Gamble and Bankabuses by the Japanese trader. Chase Manhattan, the big-That in turn could be used as the basis for any case Sumi-

gest US bank, which is underers Trust over who should stood to have lent \$500m bear responsibility for losses linked to transactions consustained on two interest rate ducted by Sumitomo's sacked derivatives contracts, the issue copper trader Mr Yasuo may not prove so straightfor-Hamanaka, said: "We are very ward. In a settlement months comfortable with our valued ago, Bankers Trust agreed to meet most of P&G's losses, a relationship with Sumitomo, and fully expect payment

## Bankers Trust lost \$23m | Israeli banks in plea on troubled mutual funds

Five leading Israeli banks which manage most of the country's collapsing mutual funds have called on the government to act to stop a com-

The rush to withdraw

tomo might try to mount Such an argument would be more difficult to sustain in the wake of the P&G case, accord-Bankers Trust results, Page 16;

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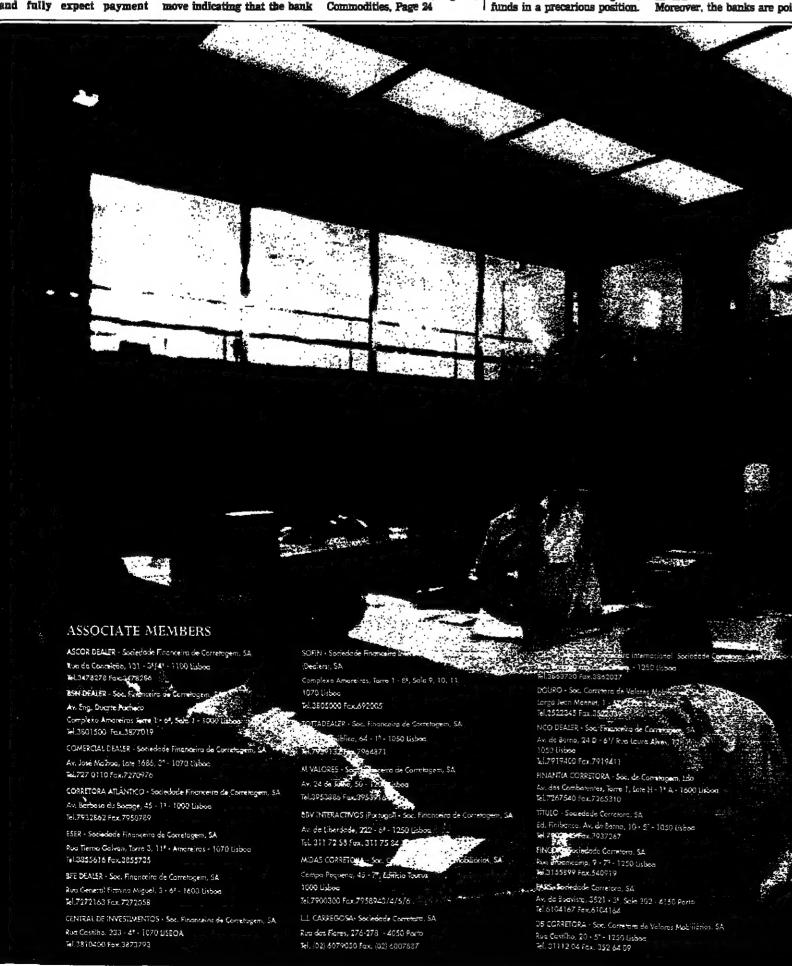
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yesterday warned that it would retaliate if the US carried out a threat to impose sanctions against the cargo business of Japan Airlines.

The warning, the latest skir-A STATE OF THE STA mish in perennially sensitive US-Japan air transport relations, came a day after the US transportation department asked Japan to comment by the end of the month, on destinations from Asian air-

ports via Japan.
The US threat, which does not specify a deadline for a final decision, is in response to the Japanese government's refusal to grant permission for Federal Express to open six cargo routes on July 1 from the US via Japan's Kansai airport into Asia, a fast-growing and lucrative market.

This is the second US threat of sanctions against Japanese air cargo operations in the

blows last summer over a sim-ilar frustrated request from Pederal Express. But sanctions were averted at the last minute, after Japan gave Federal Express its licence in return for US agreement to renegotiate cargo rights under their post-war bilateral aviation

announced the proposal to impose sanctions against Japan," said Mr Yoshiyuki Kamel, the transport minister. According to the ministry, these so-called "beyond rights" are not included in the bilateral aviation treaty. The US contests this.

Japanese officials said the likely counter sanction would The to ban an as yet unnamed US carrier from operating cargo flights between Japan and five Asian destinations, Manila and Cebu in the Philippines, Knala Lumpur and Pen-ang in Malaysia, and Singa-

By William Dawkins in Tokyo

Japan's transport ministry

Mashington's proposal to ban SAL from landing cargo in the US if it had been carried to US

The two sides nearly came to

treaty.

"It is very disappointing that the US has unilaterally

### **NEWS:** WORLD TRADE Japan and Japan's mighty dump truck maker is facing a challenge on its home ground

# US square UK company takes dig at Komatsu stranglehold

Komatsu, the Japanese construction and industrial equipment maker, is to face the first challenge to its stran-glehold on Japan's market for off-highway construction, quarrying and mining trucks.

It will come from Aveling Barford, a modest-sized British company once part of state-owned British Leyland, in partnership with a joint venture set up by Mitsubishi and Caterpillar, the US off-highway semirment and morne maker. quipment and engine maker. Shin Caterpillar-Mitsubi-

shi(SC-M) is to market Aveling Barford's off-highway trucks throughout Japan under an initial three-year agreement expected to involve sales worth \$30m. Aveling Barford is a wholly-owned subsidiary, and by far the largest operating company, of Wordsworth Holdings, a UK group with 800 amployees and a turnover of

At least as significant for a presence.

At least as significant for a presence.

SC-M itself made the \$100m. Aveling Barford, however, is

By Peter Marsh in London

Siemens is test marketing in

Britain a new range of machine tool controls destined

for China on the grounds that

the UK's "value for money"

approach to factory automa-

tion is closer to east Asia than

that of any other big European

"Britain is half way to Asia

(in its attitude to using

machine tools]," said Mr Nor-

bert Armbrüster, Siemens

marketing director for machine

What some might take as a

country.

tool controls.

opened up by the newly-forged links with Mitsubishi as an international trading house pariner.

The deal opens the door to Aveling Barford's off-highway trucks being included in Japan's extensive overseas aid projects, Mr Peter Youlton, managing director, said yesterday in giving details of the venture at the UK's Department of Trade and Industry. Already he expects the company's trucks to form part of one such project being studied in

"In the past, it would have involved Komatsu only; now they've got a choice." Mitsubishi is also to help Aveling Barford seek business in China, where the Japanese group already has an extensive distribution network for a vari-

ety of vehicles and equipment, and in other fast-developing Asian markets where the UK

back-handed compliment to the

UK concerns a new set of cheap, "no frills" controls

which Siemens has developed largely to meet the fast-grow-

ing market in east Asia, exclu-

ding Japan. Siemens is

Europe's biggest electronics

and electrical goods company. In the world's DM5bn-a-year

machine tool controls industry,

Siemens is the second biggest

company, accounting for about

a fifth of sales. Fanue of Japan

is the leader, with 40 per cent of the market. In Europe and

the US, Fanuc sells its controls

through a joint venture with

approach to Aveling Barford, which produces trucks of a size and type not produced by Mit-subishi and Caterpillar themselves, having talked to several larger rivals. The \$180,000-\$200,000 trucks at the centre of the deal are mainly in the 30tonne payload category. Aveling produces 150-180 trucks a r, the biggest with payloads

around \$250,000.

General Electric of the US.

Siemens' marketing efforts

concern a new set of machine

tool controls which sell for about DM16,000 (\$10,500), less

than half the price of more

sophisticated controls in which

the German company has tra-

It is stepping up its attempts to sell the products to UK-based machine tool companies,

many of which are accenting

low-cost machines aimed at

small jobbing shops, as a pre-lude to launching a still cheaper version of the controls

system in China next year.

ditionally specialised.

of 65 tonnes and each costing

has hig plans to invade the Japanese market

tries out 'no-frills' controls

dently examining opening up new markets in Pakistan, the Middle East and Africa. It already sells extensively to other Asia-Pacific markets as well as Latin America. The company has doubled its

Aveling Barford's RD30 dump truck and (inset) managing director Peter Youlton. The company

turnover in the past three years and is looking for acquisitions to extend the business further, said Mr Youlton. It is change its name to Denso Cor-Aveling Barford, which also considering diversifying

Mr Armbrüster said he was

specifically targeting the UK's

600 Group and Bridgeport and

Cincinnati Milacron of the US, both of which have large UK

factories, for sales of the new

In the past, the German com-

pany has been accused of "over-engineering" its machine

tool products, especially in

relation to Fanuc's cheaper

Siemens believes the east

Asian region, outside Japan, will account for sales in 2000 of

42,000 controls, worth DM640m.

Last year, in contrast, Siemens

controls.

• The name of Nippondenso will disappear from the ranks of European-based components manufacturers from August when European subsidiaries of Japan's biggest, and the world's second largest, components maker change their name to Denso. The Japanese parent will

reckons the region bought

23,000 units, valued at

The forecast 83 per cent growth in sales in the region,

in unit terms, would be far

higher than the comparable 16 per cent growth Siemens fore-

sees for the whole world.

The projections hinge on the

rapid industrialisation of the

region, much of which is based

around hundreds of thousands

of small jobbing shops meeting

the demand for locally made

components from groups such

as multinational car compa-

DM400m.

#### the tuna are not killed. The bill, which has split exports around 85 per cent of into other engineering areas, its production, is also indepensional such as motor components. environmental activists, should move to the House floor within two weeks The bill changes the definition of the "dolphin safe" label

the US tuna industry had adopted barring use of tuna caught in the nots that used to snore and drown hundreds of thousands of dolphins in the Pacific. Router, Wo

#### Mongolia cleared to join WTO

WORLD TRADE NEWS DIGEST

the approval process early next year.

difficulties in accessing land.

French study

water scheme

Lyonnaise des Eaux, the French water group, is conducting a

feasibility study for a \$100.8m. build-operate-transfer (BOT) water treatment project for Ho Chi Minh City, Vietnam's booming commercial capital. Mr Vo Van Duong, director of the city's water supply company, said if the study was

completed by the end of this year, the authorities could start

The project would provide 300,000 cubic metres of water a day. Current demand is 900,000 cu m daily but the city's ascing

French and US-built system only provides 700,000 cu m a day.

a consortium of Pengkalan Group of Malaysia and Thames Water of the UK, valued at \$145m. Vietnum's first BOT project

Ho Chi Minh City relies on a creaking water system built by French colonialists last century for a population of only 400,000. Although expanded in the 1960s under the US-backed

containing about 6m people. Jeremy Grant, Ho Chi Minh City

The US House of Representatives Ways and Means Commutee

has passed trade portions of a bill allowing imports of tuna caught in encircling nets as long as dolphuns that swim above

was a water project approved last year. The 20-year, \$30m water treatment and supply project has been delayed due to

South Vietnamese regime, it cannot cope with a city now

Dolphins bill makes progress

A second water project, also at the feasibility stage, involves

The World Trade Organisation yesterday approved membership terms for Mongoha, the first former communist country to negotiate entry to the world trade body. Mongolia, which applied to join Gatt, the WTO's predecessor, in 1991, is expected to become a member later this summer following ratification of its accession protocol. It will be preceded by the Solomon Islands which will become the WTO's 123rd member

The WTO's general council also established a membership working party for Georgia, the 12th of 15 former Soviet republics to request entry. Only Azerbaijan, Tadjikistan and Turkmenistan have so far made no approach to the WTO.

Frances Williams, Geneva

### India ally for HK telecom group

Escorts, the Indian auto-engineering and manufacturing group, has allied with First Pacific, the Hong Kong telecoms group, in a joint venture the group says will invest Rs35bn (\$1bn) over the next 10 years installing cellular phone systems

in three Indian states.

Escorts will hold 51 per cent of Escotel, the joint venture company, which won licences to provide cellular systems in the states of Haryana, Kerala and western Uttar Pradesh in a bidding round held last year. Mr Rajan Nanda, Escorts' chairman, said the venture would invest Rs1-lbn over the first three years. He said services in the first of 16 Indian cities to be covered in the initial investment would begin in

Mark Nicholson, New Delhi

## Australian states slated I S A over investment rivalry

Australia's federally-funded industry Commission has crit-icised the nation's states and territories for their flercely competitive approach to attracting investors, both domestic and foreign.

"Gains from providing selective, firm or project-specific assistance at the state, territory and local government level are largely an illusion," the commission said in a draft report. "Rivalry between jurisdictions for development and jobs at best shuffles jobs between the regions and at worst reduces competitiveness

State premiers, however, yes-terday claimed that the assis-tance was essential to boost growth and that much of the nvestment ultimately resulted in higher exports for Australia. The only thing that matters

is whether we can keep our people employed, keep our community happy, keep it

By Nikki Tait in Sydney

Mr Alexander Downer. Australia's foreign minister, yesterday warned that conces-

be continued indefinitely. Spar-

teca awards island nations

preferential access to the Australian and New Zealand mar-

kets and has, for example,

helped in developing a gar-ment-manufacturing industry

Mr. Downer said that a review of the Sparteca arrange-

ments, begun shortly after Australia's new federal coali-

growing," said Mr Jeff Kennett, the Victorian premier, whose state spent tens of millions of dollars to woo the grand prix race to Melbourns.

And Mr Dean Brown, South Anstralia's premier, said: "In the past two years, we have created more than 2,000 jobs in the information technology sector alone, in part as a result of industry assistance measures. The vast majority of these are new jobs."

According to the commission, the eight governments provide around A\$2.5bn (\$2bn) of annual budgetary assistance, and another A\$4.5hm of payroll tax breaks, largely to small businesses. Per head, the biggest spenders are the smaller states and territories -South Australia, Tasmania and

the Northern Territory. . Some of the more prominent examples include the New South Wales government's wooing of Mr Rupert Murdoch's News Corporation to set up film studios in Sydney, and the South Australia govern-

Canberra warning over

South Pacific concessions

ment's assistance to Westpac bank to run a major loan cen-tre from Adelaide. The commission noted that

similar studies of selective assistance packages in the US also developed by states in competition with one other were "generally assessed to be
unfavourable". It also pointed
out that the European Union
had made efforts to limit the
provision of assistance by

nember countries. The commission binted that selective aid might be uncon-stitutional: "The provision of assistance to industry may not be in the spirit of the "free trade among the States" provision of the Australian consti-

tution," it said.
The commission report outlined a number of options which could bring greater "dis-cipline" to the industry assis-tance bidding - ranging from more transparency and monitoring, to a comprehensive agreement between states to limit the provision of assis-

Mr Downer, making his first

major statement on the coali-tion's South Pacific policy, also

ward, particularly in the areas of investment policy and tariff

### support for free trade growing

Support for liberalised trade

Public hostility towards trade was inflamed by the debates over the North American Free Trade Agreement and the creation of the World Trade Organisation. Clinton administration initiatives such as the Free Trade Agreement for the Americas have been stalled by congressional ambiv-alence over trade issues.

without risking the alienation

Fifty-seven per cent of the respondents in the survey, conducted by Market Strategies, said the US was in either an "excellent" or "good" position to compete. This is an improvement of 15 percentage points from 1991.

However, 51 per cent also consider world trade practices to be generally unfair. Market Strategies concluded that reporting about large US trade deficits has contributed to that sentiment.

The survey revealed a "clouded" public understanding of trade. While Americans favour increasing economic growth by selling more US products overseas, they also listed as equally important maintaining "decent wages in the US against cheap foreign

# US public

among the American public has grown over the past five years, although a large number still believe foreign imports are a threat to US jobs and wage released by the Washington-based Committee for Free Trade and Economic Growth.

However, the survey found that in the last five years, Americans have grown more confident about US competitiveness and a majority believe that foreign imports are a net benefit for the US economy.

"Public leaders need not run away from trade issues or apologise for supporting free trade, said Mr Robert Strauss, former US trade representative and a member of the committee's advisory board. "The survey found that partisanship seldom makes a significant difference in trade attitude. So both Republican and Democratic leaders can make a serious commitment to free trade

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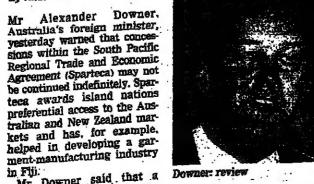
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tion government took office in

March, had been completed, and that policy options were now under consideration.

"While it is too soon to pre-dict the policy options we will put forward for discussion with the (South Pacific Forum) island countries, the message is that special concessional arrangments do not provide a lasting solution," he cautioned



Both the former Labor gov-

ernment and the current administration have argued that as Australia's tariff levels fall, the Sparteca arrangements are of decreasing value. In the case of Fiji, there have

these with a bilateral agree-However, Piji-based export

declined to give any precise commitments about the amount of sid Australia would continue to supply to island nations — beyond saying that he hoped to ensure a "substantial contribution" despite budgetary pressures. At present, the South Parific takes almost a processor of the South Parific takes almost a processor. the South Pacific takes almost a third of Australia's A\$1.50n a year aid budget, of which about A\$300m goes to Papua New Guines (under treaty com-

The foreign minister said Australia's priority at the next annual meeting of the 15 South Pacific Forum nations in September would be to implement previously-agreed reforms in the areas of fisheries management and sustainable logging. Australia, he added, also been initiatives to supersede "expects the important eco-nomic agenda to be taken for-

ers have attempted to push for lower local content constraints on goods that qual-

# Crash likely to set back TWA's return to prosperity

in New York

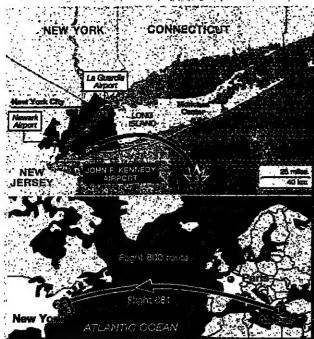
The crash of TWA flight 800 could prove a severe setback for Trans World Airlines at a time when the twice-bankrupt company looked as though it was turning the corner in its efforts to regain financial

Coming so soon after Valu-Jet Airlines crash in May, it may also reinforce passengers worries among the safety of US airlines that fly old aircraft. The airliner that crashed was 25 years old, and TWA's fleet is the oldest of any large US car-

TWA, based in St Louis, Missouri, was once one of the world's biggest and best-known airlines. This year it had been celebrating the 50th anniversary of its introduction of transatiantic services in 1946: its first-ever transatlantic flight, like Wednesday night's flight 800, left for Paris.

The airline's troubles began in the 1980s when deregulation of the US airline industry heightened competition. In 1988, it was taken over by the corporate raider Mr Carl Icahn in a highly leveraged buy-out, and when the airline industry went into recession, it was dragged into bankruptcy by the cost of servicing its debt.

TWA emerged from bank-ruptcy in 1993 in a somewhat different shape. Some of its routes had gone, including the key transatlantic routes to London, sold to American AirThe final hours of Flight 800



Greek government spokesment said.
There was also a check by the prival
security company which is employed

The TWA siriner, as Flight 887, leaves Athens soon after mickley.

Mednesday tocal time for New York. The airplane underwent strict obecks

al Africas algori; a triple check by drine employees, so well as state

Cairo, Tel Aviv and Riyadh ees, who agreed to work for Since then, the story of TWA has been its continuing strugless pay in return for 45 per cent of the company's shares. gle to pay off its remaining The rest went to creditors. debt and move back into profit. The company that remained At times, its existence has was mainly a domestic carrier looked precarious: indeed, it

> Recently, however, it had begun to look as though TWA might make it. Hours before

had to go into bankruptcy again last year as part of a

financial restructuring agreed

the crash of flight 800, it had reported a jump in net profits from \$1.3m to \$20.4m in its second quarter to June, and the company was hoping that this year would mark its return to a full year net profit for the first time since 1988. One symptom of TWA's trou-

bled recent history is that it has lacked the means to invest in new aircraft. As a result, the average age of its fleet has

8.9 United

May 1996 Average (years)

The age of the world fleet

Fleet size

747 fleet is about 25 years. Earlier this year TWA moved to reverse the ageing process by ordering 20 new Boeing 757-200s, and on Wednesday it announced that it had placed an order for five new McDonnell Douglas MD-83s with a commitment for perhaps 10 more by the end of the year.

The US Federal Aviation among some hazardous goods Administration has repeatedly

Jet Airlines DC-9 crashed in the Florida Everglades with the loss of 110 lives, much was made of the fact that the aircraft was 27 years old. The cause of the ValuJet crash has not yet been deter-

not a safety hazard as long as they are properly maintained. Nevertheless, when the Valu-

mined. The evidence so far points towards an explosion

Aircraft insured for \$11m

The TWA Bosing 747-100 which crashed off Long Island was insured for \$11m, while passenger liability for some of the 229 on board could be as high as a theoretical maximum of around \$3m, it emerged yesterday, Jim Kelly reports from London. The lead insurer for the aircraft was US Aviation Insurance Group (USAIG). The risk was placed globally by brokers Johnson & Higgins – based in the US and UK. It is understood

very little risk extends to the Lloyd's of London market. However, as investigations into the cause of the crash continued, it became clear that if terrorists had brought down the jet the liability would transfer substantially to Lloyd's where marine underwriters specialises in the "war risks"

Liability insurance payouts for passengers could be \$2m-\$3m for each US citizen but the amounts could vary widely for all passengers depending on nationality and other factors, with minimum payouts likely around \$300,000. These risks are likely to be well spread internationally. It is understood that Lloyd's is directly exposed to collect a speed of the wild speed sp directly exposed to only around 2 per cent of the risk. There may also be the possibility of negligence suits against the airline as was the case with the PanAm 747 airliner which exploded over the Scottish town of Lockerbie in 1988. In one

action alone, a dependent was awarded \$19m and several cases. against the airline are continuing. The Boeing 747-100 was one of the oldest in service, delivered.

in 1971. A London-based spokesman for Johnson & Higgins said they had handled the TWA account for the last two years, during which time there had been no serious accidents.

has nevertheless been grounded by the FAA because an intense inspection of its maintenance arrangements after the crash found evidence of shortcomings.

In spite of the age of TWA's fleet, it has a good safety record, with no fatal crashes in recent years. But whatever the cause of the crash of flight 800, people may be deterred from using the airline if they have an alternative. USAir, the sixth

higgest US carrier, suffered a heavy downturn in traffic and severe revenue losses after suffering two fatal accidents in

TWA can expect to come under scrutiny by the Federal Aviation Authority, and in its cash-strapped state, will face the same task as ValuJet in trying to persuade the administration's inspectors that cost is not an impediment to observing the highest levels of safety.

The real value of the

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Delete in the second se

# EU sets up machinery to retaliate over Cuba penalties

and Guy de Jonquières

The European Union yesterday set in motion machinery to enable it to decide rapidly on retaliatory action against US legislation which would penalise foreign companies which "traffick" in confiscated assets

Ambassadors from the 15 Brussels, agreed that US Presi-

dent Bill Clinton's decision this week partly to waive the Helms-Burton Act did not go far enough, and that they should aim to present a firm and united front in their dis-

pute with Washington.

ranking seventh, and last, in

the league table of large US

airlines. But it retained several

international routes: it flew to

12 destinations in Europe and

the Middle East, including

Paris, Rome, Madrid, Athens,

The ambassadors approved European Commission proposals for further detailed work on possible counter-measures endorsed by EU foreign ministers on Monday. EU officials said that they expected some of the proposals to be ready for decision before next month's summer break.

"We are constructing the machinery, but not starting the engine yet," one EU gov-ernment official said after the

"Mr Clinton's statement was a step in the right direction, but the main problems with the Helms-Burton legislation still exist," another member clusions of the foreign minis-

ernments said determination to stand firm against the Helms-Burton law had been strengthened by the US Sanate's move this week to toughen another bill, which provides for sanctions against foreign companies investing in

EU committees are working on four options for possible retaliation endorsed by the

the Libyan and Iranian oil

industries.

start making detailed recommendations to the ambassadors as early as next week. Officials said legal experts

from the commission and the member states had already agreed that there was a sound egal basis for bringing a complaint against the US legisla-tion to the disputes procedures of the World Trade Organisa-

They said a decision on whether to launch a WTO challenge would probably not be taken until early September, in order to allow time to gather further evidence and to ensure that any case was as watertight as possible.

The Commission is expected to present to the amba month a draft EU "blocking statute", which would authorise European companies affected by Helms-Burton to counter-sue subsidiaries of US companies for damages

legislation, or a concerted Brussels also hopes to pub-lish this month a "watchlist" of companies and individuals The ambassadors also agreed in the US which could seek damages against the US

"trafficked" in confiscated Cuban assets. The fourth option, stricter visa requirements for US citizens visiting the EU, is expected to take longer to flesh out. It is not yet decided whether

it should take the form of EU

operations of foreign compa-

nies which were found to have

action by individual member

that the EU should be ready to respond to any request by Washington for discussion of international policies towards

However, the ambassadors declared that they would firmly take action to resist any attempt to put pressure on the tic laws,

## Greenspan speaks softly and shows inflation a big stick

Financial markets could hardly have hoped for a more reassuring message from Mr Alan Greenspan, the US Federal Reserve chairman. In testimony to Congress yesterday, he predicted moderate growth and a decline in inflation next year. The economy, he suggested, would neatly skirt the opposing perils of recession and accelerating inflation. But while emphasising

the positive economic outlook, he signalled the Fed's determination to raise short-term interest rates in coming months if economic data pointed to higher inflation in the future.

"I am confident that the Federal Open Market Committee would move to tighten reserve market conditions should the weight of incoming evidence persuasively suggest an oncoming intensification of inflation pressures that would jeopardise the durability of the economic expansion," he told a Senate committee.

This would be in keeping with a monetary policy that was "designed to act pre-emptively... to look beyond current data readings and base action on its assessment of where the economy is

The "central tendency" of forecasts from the Fed's governors and regional presidents was for a slowing of economic growth, starting in the second half of this year and extending through 1997. Growth would be 2.5-2.75 per cent in the four quarters to the end of this year - reflecting the unexpectedly strong first half - but would decelerate to 1.75-2.25 per cent in the same period next

21/2 to 21/4

was confident that inflationary pressures would decline next year. The consumer price index would rise 2.75-3 per cent in 1997 compared with a projected increase of 3-3.25 per cent this year. The increase this year would be higher than forecast last February, mainly because of a temporary rise in

Looking forward, Mr Greenspan cited three reasons why economic growth would "settle

risen by 1-1.25 percentage points since January. demand towards imports.

 Spending on durable goods by households and companies would wane because "pent up demand" was exhausted, debt burdens were rising and opportunities for profitable investment were growing more

Greenspan energy prices.

back toward a more sustain-• The decline in bond prices this year would restrain demand. Intermediate and long-term interest rates had

 The dollar had appreciated markedly on foreign exchange markets, which would depress exports and divert domestic

SCATCE

However, the timing and Reflecting this expectation of extent of any decline in growth behind that predicted on moderating growth, the Fed was uncertain. Indeed, Mr the basis of historical relationsaid.

conceded there were several factors that could stimulate growth. A desire to rebuild corporate inventories could add significantly to production in the near term. The economies of many foreign countries were reviving, which could support exports. And financial market conditions generally - an oblique reference to the strength of equity markets until recent weeks -

> He noted that inflation had been surprisingly quiescent given the fall in the jobless rate to 5.3 per cent in June. The overall consumer price index had risen at an annual rate of 3.5 per cent in the first six months of this year. However, excluding energy and food, the "core" index was up at a 2.8 per cent rate - about half a percentage point slower than in the same period last year. Broader price indices such as an index for gross domestic purchases - were also subdued.

"remain quite supportive to

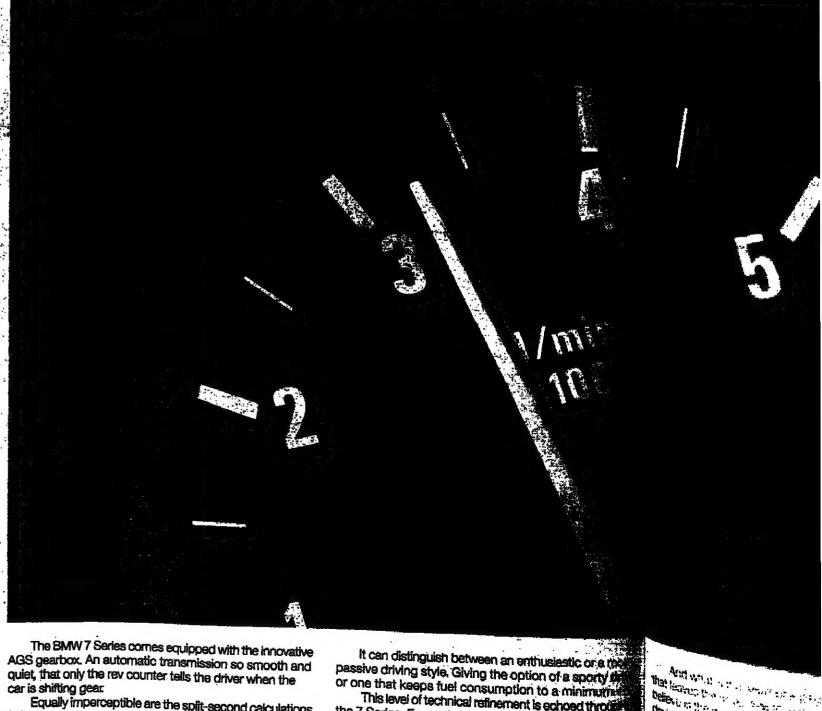
"Although nominal wage rates have accelerated out of serious discussions that has been lagging significantly

past inflation." Mr Greenspan said the apparent lack of inflationary ssure might reflect struc tural changes such as workers' concern about lack of job security in a rapidly changing world and the "globalisation" of economic activity which allowed companies to reduce costs by spreading the fixed expenses of production over a broader market for their

But he stressed that these forces were exerting a transitory, not permanent, impact on the level, rather than the rate of change, of wages and prices. Once the one-off gains from these structural changes had been fully absorbed, traditional inflationary forces associated with tight labour and product markets would reassert them-

There were "early indications that this episode of favourable inflation developments, especially with regard to labour markets, may be drawing to a close". The Fed thus had to be "vigilant to incipient inflation pressures that could ultimately threaten the health of the expansion". Turning to fiscal policy, Mr Greenspan emphasised the critical importance of further reductions in the federal budget deficit, which would raise national savings. Significant and welcome progress had been made. However, the collanse of negotiations between Congress and the White House on legislation to balance the budget by 2002 had contributed to the negative tone of bond markets this year.

Market participants must "have been struck by the dying recently, the rate of increase might lead to a bipartisen agreement to eliminate the **BMW FITTED IT SO YOU CAN TELL** WHEN THE CAR CHANGES GEAR.



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the 7 Series. From a heated steering wheel, to a tran-control system that adapts automatically to change a road conditions.

### Trade deficit for May worsens by 13%

more than 13 per cent to \$10.9bn, with both imports and exports rising to record levels, the Commerce Department said yesterday, writes Nancy Dunne in Wash-

It was the third consecutive month that the overall deficit had worsened. The

surge of imports defied market expecta-

The US trade deficit for May surged by \$8.6bn in April to \$8bn. Many economists attributed the shortfall to the strength of the US economy at a time when US trading partners in Europe and other regions

are recording weaker growth rates. The goods trade deficit to Japan, which has pulled out of its recession, fell from \$4bn in April to \$3.1bn, the lowest surge of imports defied market expecta-tions that the deficit would fall from ise exports to Japan were \$5.9bn,

the second highest level on record. Mr Mickey Kantor, praised Japan's declining surplus, giving credit for the falling deficit in automotive trade to US-Japan trade pacts. The bilateral goods deficit for the year is \$19bn, a sharp decline from \$29bn for the same period in 1995. The trade deficit is down by 11.6 per cent in the first five months of the year compared

with the same period in 1995, he said

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Section 2

Mr Paul Chow will resign from his post as chief executive of the Hong Kong Stock Exchange at the end of January next year, the exchange announced yesterday. It was immediately launching the search for a

Mr Chow's departure comes at a sensitive time for the exchange, as Hong Kong prepares for its return to Chinese sovereignty in July 1997 amid increasing competition from regional financial centres.

By Tony Walker in Beijing

China's debt-burdened state-

owned industries continued to

be "plagued" by increasing

stockpiles and operational

losses in the first six months of

the year, restraining economic

growth, a research institute

under the State Council, or

Development Research Centre, said China might have diffi-

culty achieving its growth tar-get for the year of 9 per cent,

though gross domestic product growth in the six months to

June metched predictions.

The report, by the council's

cabinet, says.

after five years in the post. But exchange members said be had previously indicated plans to step down and they were not surprised by the amouncement. The active role played by Mr Edgar Cheng, chairman of the exchange, should ensure a smooth transition, they added.

Mr Chow has been involved in occasional differences of opinion at the stock exchange and with other regulatory bodies. Earlier this year, he sharply criticised the Securities & The reasons for the resignation Futures Commission, Hong Kong's

Colourful Hong Kong legislator Chim Pui-chung waves as he is taken to a district court

The DRC's quarterly report

reflects concern among Chi-

nese economists that tight

credit policies and a sharp

alowdown in fixed asset invest-

ment may be threatening a "soft landing" for the economy

with growth slowing gradually

and inflation easing. Unpublished Chinese govern-

ment forecasts predict growth

may slow more abruptly than

is desirable this year to about 7

per cent, well below the gov-

products, product sales of some

enterprises withered, and

"Despite strong market demand for some industrial

ernment's target.

Losses plague Chinese industries

were vague, with Mr Chow, 48, citing financial markets watchdog, over the a desire "to move on to new fields" financial markets watchdog, over the stock option market. scope of its authority.

Last year, he was involved in a dispute with Mr Herbert Hui, deputy chief executive of the Stock Exchange, over procedures for market consultations, an incident seen as a possible tussle for power.

Exchange officials played down the significance of such disputes and praised Mr Chow's achievements in modernising and reforming the Hong Kong market. Especially, they cited the development of an automatic order matching and execution system, the establishment of a central clear-

stockpiles and operational March quarter, a slight rise

losses were still two heavy bur-

dens plaguing industrial enter-

prises... tight credit policy

[was] still throttling some

cash-starved enterprises," the

responsible for the slowdown, but other factors included

"enhanced macro-regulatory

control on investment, and

strict restrictions on manage-

ment of newly-started pro-

jects". The report blamed the

"descending trend" of invest-

ment growth for 22.7 per cent

of the country's factories suf-

fering operational losses in the

Bad weather was partly

report said.

stock option market.

These initiatives have completely revamped the Hong Kong market, improved its transparency and greatly enhanced its risk management capabilities," Mr Anthony Neoh, chairman of the SFC, said.

Mr Chow's tenure as head of day-to-day management also spanned a time of continued improvement in the standards and regulation of the Hong Kong market. Its reputation had been hit by a series of scandals in the late 1980s, including the imprisonment for corruption of Mr Ronald Li.

the closure of the market during the 1987 crash.

Mr Chow was regarded as a systems and technology specialist, but his tenure spanned organisational reforms which increased the role of large institutions and foreign brokers in the management of the exchange, and the listing of mainland companies on the Hong Kong market.

Since Tsingtao Brewery became the first mainland company to list in Hong Kong in 1993, the number of so-called H-share listings has risen to

# Prosperi HK stock exchange chief executive to quit Japan sees trade surplus decline 40%

Japan's trade surplus dropped by 40 per cent to Y3,111bn (\$28.6bn) in the first six months of this year, the higgest half-yearly drop in 16 years, but the rate of decline is slowing.

The trade gap in June alone shrank less dramatically, by 25.5 per cent from the same month last year to Y737.11bn, according to customs-cleared data from the finance ministry. But from May to June, the surplus actually increased, by 35 per cent, the second monthly rise in a row.

Tokyo economists took this as evidence that Japan's trade adjustment was losing steam. This is because the yen's decline over the past year from its record high of Y79.75 to the dollar in April last year has restored Japanese companies' price competitiveness in export markets and rendered imports

The data had little impact on currency markets and the dollar hovered around Y108

during the day,

The pace of decline in the surplus will continue to slow uptil early next year, from

to a prediction by Mr Tetsuro Sawano, an economist at Nikko Research Centre. Exports in the six months to

June rose by 6.9 per cent to Y21,481bn, of around a third of the rate of growth in imports. by 23.4 per cent to Y18.369bn.

in June alone, imports rose by nearly 21 per cent in comparison with the same months last year, well below the growth rates of the previous two months and expectations, according to Mr Peter Morgan, economist at James Capel Pacific.

Exports in June rose by ?: per cent, also less strongly than expected.

Separately, the Bank of Japan yesterday published preliminary data shewing a slight pick-up in money supply growth, further evidence of

The benchmark of money supply. M2 plus certificates of Broad liquidity rose by 4.2

the shifting loyalties of the

Pakistan parliament, has the support of about 113 in the

lower house of 217 dust over

the 109 required for a simple

majority), recent defections

could set a precedent for others

to follow, especially if the gov-

ernment is seen to be increas-

government minister who now heads an advertising hosiness

says: "There's a deep crisis of

confidence in the government's

ability to change the direction

The Jamaat recently

launched an anti-government protest campaign consisting of

public demonstrations and squatting outside government offices. Mr Sharif also plans to

hold anti-government public

meetings in addition to a one-

day national strike which he

The fresh taxes of about

Rps40.8bn (\$1.17bn) announced

in the budget are almost cer

tain to fuel inflation. Almost 64

called after the budget.

ingly embattled.

of the country.'

Mr Javed Jabbar.

deposit, grew by 3.9 per cent in the year to last month, up from 3.3 per cont growth in May. per cent in June, following a 3.9 per cent increase in the

### LegCo member arrested on charge of fraud By John Ridding in Hong Kong ties, which is headed by Mr

The representative of the Hong Kong's legislature was arrested yesterday and charged with fraud and conspiracy to forge, the govern-

Mr Chim Pui-chang's arrest is the latest twist in a long-running battle with the territory's financial market regulators which includes allegations of irregularities in share dealings and a property trans-action on the exclusive Repulse Bay road.

The Securities and Futures Commission and the Police Commercial Crimes Bureau have been investigating share

over last year. China applied tight credit

restrictions in mid-1993 in an

effort to bring inflation, which

reached a post-1949 high of 21.7 per cent in 1994, under control. Retail price inflation stood at

14.8 per cent last year and is

expected to fall to about 10 per

cent this year. In the first six

months inflation had dropped

to 7.1 per cent against the

same period last year (the June retail price figure was down to

5.9 per cent), but the report

warned that bringing inflation

down to 10 per cent for the

whole year would be "arduous.

Court to wind up Mandarin Resources, a manufacturing

owned 73 per cent by Mr from trading on the Hong Kong stock market in 1986. Known for his energetic debating style and his gold Rolls Royce, Mr Chim has earned a reputation for flam-

boyance and for his vocal con-

flict with the territory's mar-

ket regulators. Earlier this week, he filed a writ with the Hong Kong Bigh Court seeking HK\$50bn (\$6.4bm) in libel damages from

Despite his arrest, Mr Chim is still entitled to sit in the the body is at present in He was elected last year

through the financial services professional electoral constituency, capitalising on support from the territory's small bro-According to a government statement, Mr Chim is being

conspiracy to forge and one count of conspiracy to defraud the SFC in order to avoid compliance with the SFC code of Mergers and Takeovers. After appearing in court yes-

charged with two counts of

when the surplus could start to grow again if the dollar stays

### Wrangling reminds Pakistan of its legacy of instability

Clashes with the judiciary have added to growing concerns that Bhutto government may not last its term, writes Farhan Bokhari

onths of wrangling between the govern-ment of Ms Benazir Bhutto, Pakistan's prime minister, and the country's judiciary have served as an uncomfortable reminder of Pakistan's legacy of political instability.

Some of Ms Bhutto's own remarks recently have added government may not last its term. She has spoken about efforts by "a group" to lure members of the country's judiciary to foment a crisis in return for an offer of high office. "This group has in return offered the indges the posts of prime minister and chief ministers (of the provinces). I hope they won't be lured," she said in a speech last month.

Her remarks followed suggestions by the conservative Jamaat-i-Islami religious party that power be transferred to the judiciary for an interim period before fresh elections could be held. Many senior officials in Islamahad are convinced that Ms Bhutto's referance to an unnamed group probably went beyond the Jamaat and could have been a reference to Mr Nawaz Sharif's opposition Pakistan Moslem

Frequent changes of civilian governments and almost 24 years of martial law have added little to public confidence over the ability of Pakistan's governments to last their five-year terms in office. Now, many analysts say, Ms Bhutto's government is reaching a critical moment in its

efforts to survive. The tension between the government and the judiciary was triggered when the supreme court, in a landmark ruling. curbed the government's powers to appoint senior judges



Ms Bhutto: under serious pressur

without consulting with the chief justices of the supreme court and the four provincial high courts. The ruling has been welcomed by many of the government's opponents who say that it would weaken the government's ability to influence the judicial system through judges of its choice.

in another recent example of friction between the government and the judiciary, last month the supreme court restored the local municipal bodies in the Punjab. Pakistan's largest province, which were abolished in 1993. But spon afterwards, the provincial government in the Puniab. which is backed by Ms Bhutto's ruling coalition in Islamabad, overruled the court.
At the same time two of the

four provincial governments

were replaced when MPs who were loyal to the ruling administrations, changed their loyalties to back candidates favoured by Ms Bhutto's ruling Pakistan People's party. The government has denied opposition charges that the MPs were pressured by the PPP to change lovalties.

Meanwhile, Ms Bhutto's ruling coalition in parliament in Islamabad recently lost the support of 11 MPs, who have formed a splinter group, apparently because they opposed tax increases announced in the recent budget. They have said that they would function as a "senarate" block which is seen as a move to distance themselves from the government, probably to explore other Although her coalition, in

per cent of those taxes consist of a goods and services-type sales tax on many consumer goods with the exception of basic needs such as raw foods and some medicines. And many businessmen are up in arms over fresh taxes on nersonal allowances of all conporate employees, while power-

ful landowners, many of whom are members of parliament have still been left relatively untouched. In an effort to placate its critics, the government has offered to reduce the tax on allowances and lower the percentage of sales tax on

industrial products. Meanwhile, the army, which has ruled Pakistan for almost half of its 49-year must be concerned at the political situation

but has so far remained aloof.

### Pacific isles fight against ruin after promissory notes scandal

Vanuatu and other small Pacific island nations have fought to head off financial ruin after issuing a wave of promissory notes they could not honour.

Vanuatu is still struggling to deal with a fraud associated with \$100m worth of promissory notes, backed by the government, while the Marshall Islands escaped ruin by managing to revoke similar letters of credit it issued. The Cook Islands also succeeded in annulling over \$1bn in credit letters, and Nauru settled an international court action in May to recover over \$60m lost in a bank note scheme.

Vanuatu's tiny economy would be placed under great strain if the notes were presented. Its annual overseas earnings last year totalled

WARSHALL IS 1600 km OCEAN Equator - NAURU : TUVALU

\$22.9m less than a quarter of the value of the notes issued. In other words, if these IOUs are presented, Vanuata could be bankrupt," said Ms Marie-Noelle Ferrieux-Patterson, the country's ombudsman, and an

opponent of the government's The former British-French condominium has a population

of 165,000, and relies on its main export of copra, the flesh of coconuts used to make coconut oil, worth \$7.7m in 1995. The use of government letters of credit has cast doubt over the banking reputation of the small island states. The

notes or letters are usually signed by heads of government, guaranteeing the bearer payment of a set amount, often denominated in US dollars. The Port Vila government in Vanuatu fell foul of a "sting" earlier this year by two Austra-

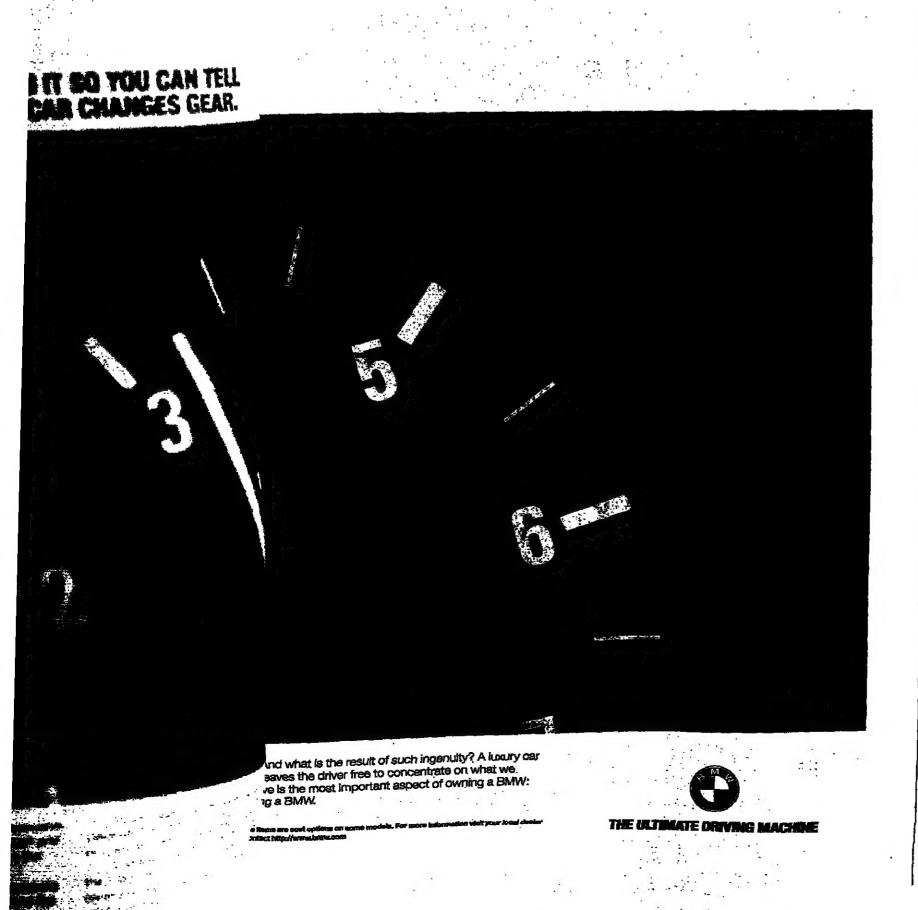
lian businessmen, who used copies of the promissory notes to persuade reputable banks to give them credit. In effect, they "rented" the notes from the government, but the two busineasmen subsequently disappeared. The country faces

bankruptcy if the missing notes are ever cashed.

The Unity Front-led coalition government of Mr Maxime Carlot Korman, the prime minister since last November's election, faces strong criticism of its handling of the use of the letters.

Ms Ferrieux-Patterson published a report into the use of the "April Fool" promissory notes, so called because they were issued on or around April 1. that criticised Vanuatu's leaders for going along with

The Cook Islands was victim of a similar scam in 1994, ending in a financial crisis that saw the New Zealand central bank taking control of the state's currency and interest rates. The Cook Islands' difficulties caused further problems for its smaller neighbour



Matsushita to

Matsushita Electric of Japan is to invest £7.6m (\$11.85m) at its

Cardiff plant in an expansion which will create more than 300

jobs during the next three years. The project, supported by a

Welsh Office grant, will increase the plant's output of micro-

boxes and digital televisions.

Mr David Rowe-Beddoe, chairman of the Development Board for Rural Wales, said yesterday a record number of five foreign companies had chosen to invest in rural Wales during the

eign companies had chosen to hivest in thick which the region, including those from other parts of the UK, had been secured. Nearly 1,600 jobs were created or safeguarded.

wave ovens and introduce the production of digital video

invest £7.6m

UK NEWS DIGEST

# PRIVATISATION

### Corporation's chief branded a 'Tsar' and funding threatened after radical production changes

# MPs caution BBC over World Service

By John Kampine

MPs warned the BBC yesterday that the government could withdraw funding for the World Service if radical changes lead to a deterioration in output During acrimonious exchanges, members of the all-party House of Commons foreign affairs committee branded Mr John Birt, the director-general of the BBC, "a Tsar", "dictatorial" and "arrogant".

Earlier, Mr Jeremy Hanley, the foreign office minister, said the government had been "disappointed" at

Tax cuts

dependent

on public

spending

Tory backbenchers that pre-

election tax cuts depended on

control of public expenditure

after the cabinet agreed that

government spending should

rise by no more than 3 per cent

the overall freeze on public sector pay would continue,

prompting an angry reaction

from trades union leaders who

accused MPs of hypocrisy after

awarding themselves a 26 per

cent pay rise.
Although the cabinet agreed

the control total for public spending should be no greater than £268.2m, or 3.1 per cent

more than the current year,

ministers stressed that this

was a ceiling.

Downing Street said the cabi-

net had agreed "to ensure that

growth in spending is lower

than growth in the economy".

That would almost certainly

require spending coming in

The Treasury hopes to find cuts of between £2bn and £5bn.

Although Mr John Redwood.

the former cabinet minister,

has called for £7bn of cuts, few

The government's scope for

manoeuvre in cutting spending

is restricted to self-imposed no

go areas, such as prisons, and

by the manifesto commitment

control of expenditure and con-

ceded that the task would be

made more difficult by MPs'

decision to award themselves a

26 per cent pay rise, "Obvi-

ously the point will be made

and there is no point pretend-

ing it won't," said one cabinet

The continued freeze

brought condemnation from

union leaders. Mr Barry

Reamsbottom, of the civil and public service union, said his

members had "witnessed MPs

greedily sticking their shouts in the trough and voting them-

selves a 26 per cent pay rise. It is the grossest hypocrisy."

Mail sorting and deliveries

in most of Britain and the London Underground railway system were halted yesterday by strikes. Mr Tony Blair, leader of the opposition Labour party.

came under mounting pressure from the government to con-demn the strikes.

An appeal to the rail trade

unions to accept binding arbitration was rejected. Mr Lew

Adams, general secretary of the Aslef drivers union, told

politicians: "Please keep out."

minister.

below the control total.

believe this is possible.

He told the Commons that

By David Wighton,

being given only 24 hours' notice of changes by the corporation, which included merging the news outputs of hours' style of management. Mr Birt's style of management. the domestic and world services. The World Service would have its own commissioning unit but the programmes would be made in other directorates of the BBC.

Mr Sam Younger, the managing director of BBC World Service, said he was "shocked" to be told of the changes only a day shead of their announcement. But he said subsequent discussion of the detail had allayed his concerns.

Conservative and opposition Labour

Birt's style of management. Mr Birt said criticism was based on a misconception that the service's independence and integrity would be jeopardised by the reforms. "I care as passionately about the World Service

about it in recent days," he said. No other organisation would have handled the changes differently, he said, adding: "The scale was so great that consultation would not have been sensible or possible" Mr David Sumberg, Tory MP for

as anyone who has spoken or written

Mr Hanley said the Foreign Office had the "ultimate sanction" of stop-ping monthly payments of the £175m. per year grant-in-aid to the World Ser-

The Foreign Office will not allow the standard to fall," Mr Hanley said. Mr Birt, and the BBC chairman, Sir Christopher Bland, have been asked to meet Mr Malcolm Rifkind, the foreign secretary, next Wednesday to discuss the changes affecting the World Service. Staff of the World Service

Bury South, reminded Mr Birt of a were warned yesterday that they warning given by Mr Hanley to the should not write to the press criticising EBC policy on the future of the

• Independent Television News, the television news organisation, is to lose a significant customer for its international ITN World News ser-

NEC Superchannel, the pan-Euro-pean cable and satellite channel which has taken the world news service since 1987, has made it clear that it will no longer take the service when its schedules change in Septem-

British Rail, the former state-owned railway company, mishandled the sale of seven maintenance depois with the result that it raised less than it might have done while bidders were not given equal treatment, according to a National Audit Office report published today. The report examines the privatisation in June 1995 of six heavy maintenance depots and one small electronic service depot. Three of the maintenance depots were bought by ABB, now Adranz, for £17.7m. (\$27.51m) two were acquired by Railcare for £6m, and one was bought by its manacquired by Railcare for £6m, and one was bought by its management, acting as Wessex Traincare, for £5.6m.

The sale of the seven depots for a total of £32.3m was han-

Auditors criticises rail sell-off

dled by BR's vendor unit. Six companies, including two man-agement buy-out teams, put in bids for a wide range of combinations of the six heavy maintenance depots but by the later stages of the competition there was little effective competition: between them, the report said.

This was the result of BR's desire to prevent bidders gaining This was the result of BK's desire to prevent olders gaining a monopoly of certain types of maintenance work, worries about rail privatisation generally which deterred some potential bidders, and the possibility that bidders knew they had been selected as "preferred bidders". The initial value of the six bids was \$43.5m but this had been reduced to £29.3m by the time the final price was agreed. Charles Butchelor, London

#### INVESTMENT FUNDS

#### Treasury to expand range

New rules setting out the framework for Open Ended Investment Companies (Ocics) – pooled investment vehicles similar to unit trusts – were announced by the Treasury yesterday.

The proposed regulations, which will be debated by parliament in the autumn, allow fund managers to offer Ceics on-shore, and compete with off-shore centres such as Dublin and

Luxembourg, where they are already well established. The first UK Oeics will be set up in January 1997. The Association of Unit Trusts and Investment Funda wel-comed the move, saying that Ocics would be flexible to man-age and marketable throughout the European Union. Many continental investors are unfamiliar with the UK's trust struc-

ture, and prefer to invest in investment companies. The Ocics will be single-priced, unlike unit trusts, with no spread between buying and selling prices – making charges more transparent to investors.

Kristma Guha, London

#### MATIONAL LOTTERY

#### Operator to launch second draw

Camelot, operator of the National Lottery, plans to launch a second weekly draw later this year to boost lottery revenues that have reached a plateau.

Most lotteries around the world operate an on-line draw in the middle of the week and experience shows that revenues are increased by between 25 per cent and 30 per cent. Because the UK National Lottery is already the biggest in the world the rise may be closer to 20 per cent, but the second draw is likely. to revive controversy over the profits for Camelot, a consortium made up of Cadbury Schweppes, GTech, Racsl, ICL and De La Rue, the security printer.

The application to launch a midweek draw was confirmed by Mr Peter Davis, director general of the Office of the National Lottery, the lottery regulatory body.

Sales of about £68m (\$106.08m) a week from the Saturday draw and £17m a week from stratchcards are flat, running at an annual rate of £4.45m compared with £5hn last year.

Raymond Snoddy, London

#### CONSTRUCTION

#### Overseas orders rise 45%

British construction companies struggling to make headway in a depressed home market increased the value of oversees orders by 45 per cent last year to £5.5bn, (\$8.58bn) according to figures published yesterday by the Department of the Environ-

The biggest gains were achieved in Hong Kong where Brit-ish companies have been highly successful in winning work for the colony's new international surport at Chek Lap Kok and also in North America where British companies have been

and also in North America where British companies have been expanding through acquisitions.

Mr John Gummer, the environment secretary, announced a series of trade missions to south-east Asia, South America, the Middle Rast and Russis in the next few months to support. British's construction efforts abroad Mr Robert Jones, the construction minister, will lead the first of the missions, to China between July 24 and August 1.

British construction companies, criticised for failing to match mainland European and north American rivals in ever seas markets, have more than doubled the annual value of international orders won since 1991. Last year, the value of contracts awarded in the Far East increased by almost two thirds to £1.64bn. Orders won in Hong Kong alone increased by 61 per cent from £663m to £1.07bn. Contracts placed in North-America rose by more than 30 per cent from £51.15th to North-America rose by more than 80 per cent from Eliberto

#### MANUFACTURING ....

### Hardboard imports face challenge

A 240m (\$22.4m) hardboard mill, opened yesterday by Mr. William Hague, the Welsh secretary, near Ebbw Vale in south Wales, is forecast to capture nearly half of the UK market by the and of next was really half of the UK market by Wales, is forecast to capture nearly haif of the UK market by
the end of next year, replacing imports. The purpose-built factory, on a 17-acre industrial site, is the UK's largest gracefield
manufacturing start-up to be funded by venture capital.

The plant has a capacity of 88,000 tonnes a year and TechBoard, the company, predicts it will reach that level by the
third quarter of next year. Tech-Board already has an andisclosed level of orders from industrial customers, including the
furniture, joinery, fancy goods and automotive industries.

The company says it is the first hardboard mill in open in
Kurope for 20 years. The last UK hardboard plant chosed in.

1969 and domestic demand of about 160,000 tonnes has since

1969 and domestic demand of about 160,000 tonnes has since been met by imports from Spain, Pinland and other countries.

including some in South America. Import substitution is expected to cut the trade deficit by about £25m a year and Tech-Board also hopes to export up to a

quarter of its output Roland Adburgham, Cardiff AIR TRAVEL

#### BA to transfer S American routes

British Airways is to switch its Latin American routes from Heathrow airport, creating up to 500 jobs at Gatwick airport.

BA said: "The feedback [from travel agents and others involved in Latin American services] has been very positive."

The Latin American routes are to be transferred, on March 17 their veer and include flights to Arcenting Brazil Chile Colnext year and include flights to Argentina, Brazil, Chile, Col-



### THE IRISH TIMES

13 D'OLIER STREET, DUBLIN 2

HY don't we face facts this morning?
We in the Republic are not just back
to the beginning, about the North.
We're further back than the be-

The consequences of letting the Orangem through in Portadown must have been immediately evident, last week, to a mind trained to see consequences. At least I assume that's why the President, Mrs Robinson, broke down in public when she heard that news.

I don't blame her. I only wish that British decision-makers realise how significant it is when a person such as we know the President to be is so hurt by what they do.

Three years ago Mrs Mary Robinson, president of the Irish Republic, (above left) accepted an honorary doctorate from Oxford University – at the heart of the British establishment. A newspaper item about her this week by Nuala O'Faolain indicates the sense of betrayal now prevalent in the republic.

### Irish resentment rises against British action

The Protestant marches have outraged republicans

Irish prime minister, might have angered his UK counterpart, but his public criticism of Mr John Major's handling of last week's events in Northern Ireland has certainly caught the mood in the Irish Repub-

The events in Drumcree, which reached a climax when the police allowed an Orange march through a Catholic area, have prompted usually moderate columnists and politicians to fall back on the sterectype of the treacherous British, exposing a deep resentment of what is seen as London's high-handed attitude towards a Catholic minority.

in the past, much of the tribal politics and the violence, have seemed incomprehensible to those in the Republic. On this occasion, while Catholic homes were being razed and Catholics intimidated across the north, the Irish authorities were initially slow to speak out. Government officials appeared confident that the Royal Ulster Constabulary - Northern Ireland's police force - would face down the Orange crowds at Drum-

But by the end of the week, Irish radio programmes were inundated with calls for the government to do something. Columnists who would normally be anti-republican found themselves in unison with the

policy by Mr Gerry Adams, the president of Sinn Féin, the political arm of the IRA. Even those in the Irish par-liament who are broadly sym-pathetic to the British position attacked the UK for failing to stand up to the Orange pro-

When he did make his move, Mr Bruton surprised some political opponents by the robustness of his response although his words reflected growing public anger. Mr Bruton is also leader of Fine Gael, seen in Ireland as the law and order party. Mr Bruton's open criticism

of Mr Major on a BBC television news programme also allowed the Irish government to seize the initiative back from Sinn Fein, the IRA's political arm.

The Irish made clear that they intended to raise the issue at yesterday's Anglo-Irish intergovernmental con-ference in London. The Irish decision to hold a high-profile meeting on Tuesday with Mr Adams was a further measure of Dublin's irritation with London, reversing as it did the policy of non-contact after the resumption of IRA violence.

The public acrimony is a of Anglo-Irish relations. It is also a reminder of the volatility of Irish public opinion where "the north" is concerned. A month ago, it was the IRA in the dock when

demnation following the kill-ing of the Irish policeman in county Limerick. This week, nationalist opinion from all parties, voices from the churches and even

protestant residents in the public, have condemned the Repunce, have concenned the UK government for falling to act with impartfallty in the policing of the march through the Catholic Garvaghy estate. Ms Nuala O'Faolain, writing in the Irish Times said: "The sour and bloodstained and demeaning old saw is true: we cannot trust the British."

Mr Michael McDowell, in the Irish Independent, said: Those of us who have constantly argued against appeasement of IRA violence now know that the British government in its entirety will go even lower to appease thing-gery, to appease casual vio-lence and to reward lawless-

But several commentators have compared the current cli-mate with that which prevailed after the Sunday in 1972, when the killing by Brit-ish soldiers of 13 civilians in Londonderry triggered riots in Dublin in which crowds burned down the British

"The anti-British feeling is universal. I haven't seen it like this since Bloody Sunday," said Mr Sam Smyth, col-unnist on the Irish Indepen-

John Murray Brown

# Ministers said the curb on public sector pay, which requires any increases to be funded from efficiency savings, was a vital component of the control of expenditure and control of exp

force for the next four years.

ted before parliament rises next week. Orders for maritime patrol aircraft and two missile systems have been held up by a dispute between Mr Michael Portillo, the defence secretary, and Mr Kenneth Clarke, the chancellor of the Exchequer, over public spending and the MoD's budget.

Dr Clark yesterday claimed, "this unseemly squabble between the two wings of the Tory party risks jeopardising

contracts, and the maritime patrol aircraft order, are increasingly dismayed at the delay. Backbench Tory MPs, many of whom expect the defence work to go to marginal constituencies, are also angry

With parliament retiring for

be shelved, with the £700m anti-tank missile under particnlar threat. Mr Brian George, chief exec-

utive of GEC Marine, said yes-terday: "This order was abso-lutely vital to the future of VSEL it gives us the chance to peting for commercial ship introduce our new business practices which can make the yard even more competitive to

rine construction, including the four Trident nuclear deter rent submarines. With the last Trident boat half-finished, the yard needs further orders. VSEL will fit out HMS

Ocean, a helicopter carrier to support the Royal Marines, and competing for a £200m contract for two oiler ships which help to maintain other vessels. The company is comorders and light artillery for the US army. VSEL also needs to win a

substantial share of work on the 25bn contract for Trafalgar

#### attacked the government for forces and puts thousands of be announced after parliament the delay in announcing the British defence jobs at risk". has risen, a move likely to VSEL, the shipyard owned by the General Electric Company. rest of the £4bn of defence orders which had been expec-Manufacturers competing for Cruise and anti-tank missile. anger the opposition. The delay also means orders could

in Barrow-in-Furness, in England's north-west, yesterday won a £450m (\$702m) order for two assault ships for the Royal Marines. The order, which has been delayed for 18 months by negotiations over price, secures the jobs of 1,300 of VSEL's 5,000-strong work-However, as the Ministry of

Defence made the announcement, Dr David Clark, the defence spokesman for the

a three-month break next Wednesday there is very little table of making announce-ments before the recess. Offi-yard has specialised in subma-

win other work."

## US Lloyd's investors 'may miss out on deal'

Lloyd's of London warned yesterday that some US investors could be cut out of the £3.2bn (\$4.95bn) out-of-court settlement which is at the heart of the insurance market's recovery plan.

It said that 32 US state securities regulators had backed the plan - repre-senting around 85 per cent of the 2,700 Lex. Page 20 | Lloyd's investors, or Names, in the US.

But Lloyd's said that Names resident in Lloyd's while a "small minority" have for his injuries because an American But Lloyd's said that Names resident in states outside the agreement will not benefit from the special £40m "credit fund" set up for US Names and therefore may be ruled out of the overall settlement.

Lloyd's while a "small munority nave rejected any agreement. Name refused to pay the claims against the policies he issued."

She added: "The plaintiffs are indigent to pay the claims against the policies he issued."

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"It would be tragedy if some US Names are denied the enormous bene-fits of reconstruction and renewal," said Mr Peter Lane, managing director of Lloyd's North America.

tims of fraud.

They wanted their obligations rescinded alleging that they were vic-

In a swingeing judgment Judge Lynne Hughes said: "Somewhere a crip-

Some states are still in talks with pled American will not be compensated

Turning to the recent intervention into the Lloyd's affair by the Securities and Exchange Commission she added: "Twenty five years of silence from the SEC is more than glacial government: it

# Out-of-town shopping centres fall out of favour

The latest retail development in southern England may be one of the last to be officially endorsed

tively modern, but the planned Bluewater shopping centre in north Kent already has the

aura of a bygone age. Government planning policy has turned against out-of-town shopping since Bluewater was conceived in the late 1980s. The I.65m sq ft centre is likely to be one of the last - as well as one of the biggest - of its kind. Lend Lease, the Australian property and financial services

company, last month raised

2375m (\$585m) from a consortium of banks to finance the Mr Michael Heseltine, the deputy prime minister, who yesterday inaugurated the project, said that up to 7,000 jobs would be created during its three-year construction phase. When Bluewater opens in 1999, it is expected to pro-

While these figures are impressive, they are diluted by the fact that Bluewater will draw retail trade away from town centres in the region. The government now wants to end the creation of shopping centres which threaten established town centre retailing and create additional traffic.

Mr John Gummer, the environment secretary, last month issued new planning rules which will make it difficult for developers to win planning permission for even relatively

modest schemes. Lend Lease argues that the proximity of Bluewater to London will minimise the impact on neighbouring towns. More than 9m people live within an hour's drive of the site, which is adjacent to the M25 and M2

ork has only just duce a further 6,800 jobs, both motorways. The company says struck in the early 1930s. Each started and the at the centre itself and that this pool of potential cushad a negative impact on design is distinct in industries servicing tomers is big enough to be established shopping areas in absorbed by Bluewater without causing damaging waves.

The UK's first covered shopping mall was built in the 1970s at Brent Cross, a suburban location in north London. The first really large out-oftown scheme was the Metro-Centre near Newcastle, in the north-east of England, which opened in 1986.

Neither of these had a severe impact on the surrounding area. Both central London and Newcastle were big enough to compete head-on with large covered malls. But from the mid-1980s to the

end of the decade more than 50 proposals for "regional" shopping centres were put forward, of which eight were granted planning permission.

before the property recession

surrounding towns. This experience was instru-

mental in turning government policies against a proliferation of big shopping centres. The remaining five centres with planning permission, including Bluewater, are now under construction. The other sites include two

England, one in the south-west, and one in Scotland to be completed within the next two years. Unless government policy swings abruptly back in favour of out-of-town shopping, these developments are likely to be

the last of their breed for a

generation.

planned for the north of

Simon London Additional reporting



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The joint administrators offer for sale, as a going concern, the business and assets of Murray, Harrington & McNamee Limited.

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and Rochdale (all lesschold) For further information please contact Rod Within or Lindsey Cooper at Kidsons Impey, Devonshire House, 36 George Street, Manches Tel: 0161 236 7733 Fax: 0161 236 7020



Charters i Assessinsts

#### **PUBLIC NOTICES**

NOTICE PUBLISHED BY THE SECRETARY OF STATE UNDER SECTION 7(7) OF THE **TELECOMMUNICATIONS ACT 1984** 

The Secretary of State hereby give notice as follows. Nollowing the public consultation which ended on 22 May 1996, he intends to revoke on 9 September 1996 both the Class Licence To Run Branch Systems To Provide Telecommunications Services (TSL) and the Class Licence For The Running Of Self Provided Telecommunications Systems (SPL) which were granted by the Secretary of State under Section 7 of the Telecommunications Act 1984 ("the Act") on 4 November 1994 and 30 July 1992 respectively. On 9 September 1996 he intends to issues a new Class Licence To Run Branch Systems To Provide Telecommunications Services and a new Class Licence for the Running of Self Provided Telecommunications Systems. The focuses will be for a period of 25 years subject to earlier revocation in circum specified in the licences.

As indicated during the public consultation there are three main variations between the current licences and the proposed new licences. The designated traintainer regime is to be abolished. It is intended that this will introduce a maintainer regime is to be anousped. It is intended that this will introduce a more competitive environment for the provision of maintenance services. A new privacy condition is to be impoduced requiring licensees to make every reasonable effort to inform parties to a 2-way live conversation of any reasonable error to inform parties to a 2-way live conversation of any recording, silent monitoring or intrusion into the conversation. The equipal approvals condition is to be brought into line with the requirements of the Telecommunications Terminal Equipment Directive with the effect that indirectly connected equipment, such as personal computers and television will not require type approval.

. Various other minor or consequential amendments are to be made to both licences to standardise the conditions and definitions. The existing interpretation and meaning of the text is not changed by these other

Since the revised TSL and the SPL will permit the connection of hearing aids to the public network, the Secretary of State intends to revoke on 9 September 1996 the Class Licence for Running of Hearing Aids and Acoustically Coupl Apparatus which use Telecommunications Systems and the Class Licence for ications Systems and the Class Licence for Apparatus winto use reaccommunication Systems connected to Rearing Aids and the Running of Talecommunication Systems connected to Rearing Aids and According to Apparatus. These licences were granted under section 7 of the Act on 3 August 1984.

5. Advice on the provisions and coverage of the TSL and the SPL can be obtained 5. Advice on the provisions and coverage of use 1.51 and use SPL can be obtain from OFTEL. An addendum to the Explanatory Guide to the TSL and SPL, dending the changes to the licences can be obtained free of charge by writing to OFTEL Library, 50 Ladgate Hill, London EC4M 7II or by calling 0171 634 8700.

Department of Trade and Industry

#### **APPOINTMENTS**

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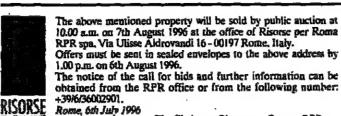
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NAYONA SHOP, 190 sq.m. P.zza di Pasquino 72 ground Boor, busement, occupied Lit. 773 million 910P+WAREHOUSE, 63+78 sq.m. Vio del

Governo Vectilo 104/105, ground floor, besement, occupied - Lit. 310 million SHOP, 221 sq.m. Via dei Coronaci 156 P.zzz S. Solvetore in Loure 7, ground floor intermediate floor, bosement, occupied Lit. 858 million

SHOP, 75 sq.m. Via del Coronari 233 ground floor, busement, occupied Lit. 354 million



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For further information contact the Joint Administrative Receiver, Paul Jeffery, KPMG, Norfolk House, 499 Silbury Boulevard, Central Milton Keynes, Buckinghamshire MK9 2HA. Telephone 01908 844800. Fax: 01908 844803.

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**CONTRACTS & TENDERS** 

SALTO CAXIAS HYDROELECTRIC POWER STATION

iquaçu river

INTERNATIONAL BIDDING C-306

AUXILIARY SERVICE EQUIPMENT

CALL FOR BIDS

COMPANHIA PARANAENSE DE ENERGIA - COPEL, Informs that an

This lowest price type international bidding is open to individual companies

The instructions to Bidders and the Contract Documents will be available to bidders from July 02, 1986, until the day before the documents delivery date, against payment in Brazilian currency of R\$ 150,00 (a hundred and fifty Basis) at the following extremely

Superintenciencia de Obras de Geração Rua Yokustários de Pátria, 233 - 5º Ander - Sela 504 90020-000 - Curtiba - PR, Brazil Phone (55-41) 322-1212 - Ext.5541

Escritório COPEL/São Paulo Alameda Santos, 1800 - 14º Andar - Conj. 14B 01418-200 - São Paulo - SP, Brazil

At the time of purchase of the instructions to Bidders and the Contract

Documents, the company-shall present a letter containing name and department of the person for contact, higher complete malling address, phone

capacitiment of the person for current, reserver components and fact.

The receipt of the Qualification Documents and the Price Bids is scheduled for September 19, 1996, at 2:00 PM., at COPEL's office meeting room, in Curliffue, 233 Voluntarios de Pétria Street, ground floor.

The Bidding will be ruled by Brazilian Lew no 8666, date June 21, 1993, and by other conditions stated in the instructions to Bidders and in the Contract

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sted on the Iguaçu River, in the State of Parane, Brazil:

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KPMG Corporate Recovery

#### **LEGAL NOTICES**

#### ONTARIO COURT OF JUSTICE (GENERAL DIVISION)

IN THE MATTER OF CONFEDERATION LIFE INSURANCE COMPANY

AND IN THE MATTER OF THE INSURANCE COMPANIES ACT, S.C. 1991, AS AMENDED

AND IN THE MATTER OF THE WINDING-UP ACT, R.S.C. 1985, C.W-11, AS AMENDED

NOTICE PURSUANT TO

ORDER OF THE ONTARIO COURT (GENERAL DIVISION) MADE JULY 16, 1996

Take notice that on Monday, August 12, 1996, at 10:00 a.m., the Superintendent of Financial Institutions, provisional liquidator (the "Liquidator") of Confederation Life Insurance Company by his Agent KPMG Inc. will move before the Ontario Court (General Division) at Osgoode Hali, 130 Queen Street West, Toronto, Ontario, for an order.

- approving the entering into of a settlement agreement (the "Settlement Agreement") dated June 11, 1996 between the Liquidator and the Commissioner of Insurance for the State of Michigan, as Rehabilitator of Confederation Life Insurance Company (U.S.) in Rehabilitation;
- for advice and directions with respect to the making of a request pursuant to Section 164 of the Winding-up Act as contemplated by the Settlement Agreement, and

You may obtain a copy of Liquidator's Report in support of the motion by telecopying your request to Goodman Phillips & Vineberg, counsel for the Agent (Fax No. 416-979-1234, Attention: Fanny Paquette), or by calling the Agent at 416-413-3200

If you wish to attend and make submissions at the hearing of the motion, you must:

- serve by fax or by courier a notice of your intention to appear, on Goodman Phillips & Vineberg, counsel for the Agent and on the porties set out on the Service List, and file such notice with the Court, all on or before July 29, 1996. The notice must set out your name and the nature of your interest in the motion and your address and telephone and facsimile numbers, as well as the name, address and telephone and facsimile numbers of your representative (if any);
- serve by courier on Goodman Phillips & Vineberg and on the parties set out on the Service List and all other parties having filed notices of their intention to attend on the motion, any evidentiary material on which you intend to rely and file a copy of such materials with the Court, all on or before August 6, 1996; and
- serve on the same parties listed above and file with the Court any factum or authorities on which you intend to rely, on or before August 9, 1996.

You may obtain a copy of the Service List, and a list of parties who have filed notices of their intention to attend on the motion, by making factimile request or telephone request as set out above. MATERIALS ARE TO BE COURIERED TO GOODMAN PHILIPS & VINEBERG, COUNSEL FOR THE AGENT AT: 250 Yonge Street, Suite 2400, Toronto, Ontario, Canada MSB 2M6 Attention: Fanny Paquette.

> SUPERINTENDENT OF FINANCIAL INSTITUTIONS, Provisional Liquidator of Confederation Life Insurance Company, by his Agent, KPMG Inc.

One Mount Pleasant Road Toronto, Ontario, Canada M4Y 2Y5

#### **CONTRACTS & TENDERS**



OFFICE DES PORTS AERIENS DE TUNISIE (Tunisia's National Ports Authority)

#### International pre-selection notice

The Office des Ports Aériens de Tunisie (OPAT) wishes to lease, under the rule of Temporary Occupancy of Public Property, duty-free shops for international travellers at arrival and departure gates in the following airports: Tunis - Carthage; Monastir Habib Bourguiba; Dierba- Zarzis; Sfax-Thyna; Tozeur-Nefta and 7 Novembre Tabarka.

interested parties may obtain the relevant files, which contain the specifications book and appropriate documents, from the following address, during working hours - Monday to Friday: 8 a.m. to 12:30 p.m. on payment of 1,000 dinars; OPAT, Bureau Nº 38,

#### Aéroport International de Tunis-Carthage, Tunisia. Tenders should be placed in two sealed

envelopes. The outer envelope should only be marked: "Do Not Open - International Tender to lease duty-free shops." It should also contain the following documents:

- 1) A valid social security affiliation certificate (for
- 2) A valid attestation proving compliance with the Directorate of Taxes (for local tenderers). The inner envelope should bear the tenderer's

name and contain the documents indicated in Article 30 of the specifications book (clauses particulières).

#### For local tenderers:

- The provisional banker's draft can be settled in Tunisian dinars for the equivalent of 150,000 The non-bankruptcy/legal prevention certificate
- may be replaced by a written pledge.

Only parties which have obtained the relevant files and registered their name at OPAT can participate in this pre-selection.

Tenders should be sent to the following address by registered mail:

Monsieur le Président Directeur Général de l'OPAT, Aéroport International de Tunis-Carthage, Tunis-Tunisia.

Tenders should be received by the OPAT's Bureau d'Ordre Central no later than 12:30 pm on August 5,

The seal of the OPAT's Bureau d'Ordre is proof of date.

MINISTRY OF ARTS, CRAFTS AND TOURISM SPA BUREAU

#### INTERNATIONAL INVITATION TO TENDER FOR THE SALE OF THE JEBEL OUST HOTEL, SPA AND SPORTS COMPLEX

The State, in accordance with its policy of withdrawing from the competitive sector, is pursuing a programme to restructure the spa & water cure sector and sell all the production units of the Spa Bureau. Under this programme, an international invitation to tender is being launched for the sale of the Jebel Oust Hotel, Spa and Sports Complex.

Specifications are available, from the date of publication of this announcement, from the Spa Bureau (Office du Thermalisme) at 8 rue du Sénégal 1002 Tunis le Belvédère, Tunisia; at a cost of TND300 (three hundred dinars).

Interested parties in possession of specification can visit the Jebel Oust Hotel, Spa and Sports Complex on working days from 9am to 12pm. Appointments must be made in advance with the Chairman and Managing Director of the Spa Bureau.

Tenders, accompanied by the specifications and annexes, should be sent by registered mail in a sealed double envelope to the Ministère du Développement Economique, secrétariat de la Direction Générale de Privatisation, Place Ali Zouaoui, 1000 Tunis, Tunisia.

The outside envelope should bear no indications other than the words Ne pas ouvrir - appel d'offres pour la vente du Complexe Hôtelier-Thermal et Sportif de Jebel Oust (i.e. Do not open - tender for the sale of the Jebel Oust Hotel, Spa and Sports Complex).

Tenders must be received and stamped no later than Saturday September 7, 1996 by the Ministry of Economic Development orders department.

Tenders received after this date or incomplete tenders will be rejected.

### BUSINESSES FOR SALE

Appear in the Financial Times

on Tuesdays, Fridays and Saturdays. For further information or to advertise

in this section please contact Karl Loynton on +44 0171 873 4874 or

Melanie Miles on +44 0171 873 3308



FINANCIAL TIMES

**MANAGEMENT** 

hen the Oscars are handed out each year, the publicity blaze is intense. Hollywood brashness and bravura are on full display. Attention, however, is focused mainly on the prize statuettes for the best films and the people who make and star in them. Not many take much notice when the production side of the industry is

Yet there are Oscars for those behind the scenes, and not just for camera-work, music or special effects. The makers of equipment also receive honours, and one Munich-based company has now been recognised seven times by the Oscar-awarding Academy of Motion Picture Arts and Sciences.

Arnold & Richter, founded in 1917 by August Arnold and Robert Richter, has become a byword for innovation in the film industry with its Arriflex range of cameras and other equipment. This year, the German company received a technical Oscar - in the scientific and engineering category - for its ground-breaking Arriflex 535 camera.

The camera, fully equipped with lenses, viewfinder, electronic con-trol unit and other functions, costs around DM500,000 (£210,000). For that, film-makers get a range of computerised applications which simplify both the director's work behind the camera and post-produc tion processes such as cutting, editing and special effects.

"It makes shots possible that couldn't be attempted before," says Walter Stahl, Richter's son-in-law, who runs the privately-owned com-pany with fellow-director Bob Arnold, son of the other co-founder. "Scenes can be filmed in one go with different lighting and without losing depth of field."

He says the 535 is the first camera to use microprocessors and software to link and communicate all camers functions with other production and post-production systems. It was this concentration of features - tested and used in the industry for several years - which won the company the Oscar. In its award letter, the academy stressed the Arriflex 535's "full intelligent computer control" and innovative design.

The electronically-linked functions include changes in the iris (the lens diaphragm through which light entry is controlled), the shutter-opening angle, the frame rate (filming speed) and image data. When used with sound, the camera is very quiet because of its stable, sophisticated construction. Scenes can even be shot in reverse for unusual effects.

The computerised camera allows the shooting of more complicated scenes with less effort and cost," says Stahl. Shooting can move from light to dark, such as from a street to a hotel foyer, without losing



# Camera's starring role

Andrew Fisher on Oscar-winning performances by a German movie-making equipment manufacturer

focus. The speed of the camera can be changed at the same time. "Imagine an action scene which is usually filmed with under-speed to give the impression of more velocity, with dialogue in between."

Action scenes, such as the sword-fights in First Knight starring Richard Gere and Sean Connery, can be filmed at 21 frames per second, but speed must be up to the normal 24 fps for dialogue. The shutter angle also has to be adjusted while shooting below standard speed. All this, including any move between light and dark scenes, can be programmed, including the focus.

"To the audience, the film will appear natural and people will not detect the manipulation," says Stahl. In First Knight, based on Arthurian legend, four 535 cameras were used. Actors held papiermaché handles during swordfight scenes filmed at 21 fps and then screened at 24 fps to speed up the action; the swords were put in by

electronic retouching.
Michael Ballhaus, the German cameraman who works with director Martin Scorsese, likes the freedom the 535 gives him. In Scorsese's The Age of Innocence, the ballroom

scene was filmed at different speeds to highlight the characters. Part of one take was filmed at 24 fps, then at 36 fps (for a slow motion effect when screened at normal speed) and again at 24 fps.

Yet the 535's features are not just for the director's benefit, says Stahl. They come into their own during the important post-production stage. "Special effects play a bigger role in today's films. If you have a camera that shows the detail of each shot in digital form, this can be used in post-production to make the process better and easier. Every frame has a time code - so each frame can be separately identified."

Tith increasing use of digital film processing systems such as Eastman Kodak's Cineon, directors and technicians have an array of high-technology equipment at their disposal. In a recent German film, Schlafes Bruder (Sleep's Brother) - about an undiscovered musical genius in 19th century Austria who dies of sleeplessness over unrequited love director Joseph Vilsmaier used the adjustable mirror shutter for a computer-controlled six-hour panning

When shown in the cinema, the changing light and clouds race across the sky at 100 times normal speed. For a village fire scene, Cineon was used to combine painted images, filmed flame scenes and shots of the main characters to produce a complete sequence. The fire's reflection was made to flicker across a face, with the nose casting a realistic shadow. This was done with a 3-D simulation of the face in the computer, which calculated the correct shadow angle.

Other films in which the 535 has been used include Schindler's List, Dracula, Little Buddha and Robin Hood. Yet Arriflex, with a turnover of around DM270m, does not have a dominant position in the Hollywood market. Los Angeles-based Panavision, its main competitor, has the upper hand through its big rental business to studios.

The German company's main strength is in the international market, where it has a share of around 80 per cent. Since more than 4,000 films are made around the world each year (including some 400 in the US), that leaves plenty of cusJOHN KAY

# Why piece work went out of fashion



days, weekly paid workers in manufacturing industry often were employed on piece rates. Output targets were set, and

you were rewarded for meeting or exceeding them. The system did not work well. People paid in this way rarely howed much commitment to the firm or the product - indeed the underlying assumption was that they would not have any such ment and the assumption

proved self-fulfilling. The incentive was to meet the target, not to satisfy the customer. So you would rather kick a defective part into position than delay the production line. And the business of setting and negotiating targets encouraged gamesmanship and role playing. It made sense to conceal how much you could do, rather than make suggestions for

increasing productivity.

The film I'm All Right, Jack was a hit because it was substantially true. Mr Pike was a fictional character. But Red Robbo, the real-life union leader with a reputation

built on negotiating piece rates, could bring Leyland to a halt. In the bad old days, salaried work was very different. You were expected to do the job for a fixed monthly sum, however hard the work proved to be and however long it took. Performance was relevant to salary only when it led to promotion. You did not imagine

that you could negotiate your pay. A salaried job was a mark of status - it meant that you could be trusted to monitor your own performance. You tipped hotel porters, but not your doctor. If you sent the latter a bottle of whisky at Christmas, it was a gennine expression of gratitude, not as an incentive to keep you well.
When the board of a bank or railway company occasionally voted a bonus for a senior manager, they only emphasised the difference in social standing between an executive and a director.

But the bad old days have gone. No progressive company today has piece rates for its low-paid employees; their pay reflects grade and seniority. If there are performance of the company as a whole. Team working is preferred to assembly-line production. Piece rates are for sweat shops.

Things have changed for the middle classes, too. Many people in the City now expect to earn most of their remuneration from bonnses. Only the most old-fashioned of companies is without long-term incentive schemes for senior managers. Doctors, teachers and civil servants are all hav-ing to come to terms with performance-related pay.
A strange inversion, this. Why

is what is no longer sauce for the goose now sauce for the gander? The same consultants who once followed workers around the factory with stopwatches now speci-alise in incentive schemes for conpany executives. Part of the explanation is that some of the truly awful jobs in society are now middle class rather than working

Piece work absorbed time and generated acrimony in increasingly fraught negotiations

class. The old theory was that employment on a car assembly line was so unrewarding in any but financial terms that the only way to persuade someone to do it was to remind them about the money every minute of their day.

The distance between inserting the rivet and seeing the wheels of the car go round was just too great. We know now that the right answer to this dilemma is to reshape the job so that everyone who is engaged in assembly feels associated with the final product.

We cannot do this for the eurobond trader, however. The councetion between his activities and the wheels of industry and commerce is remote, if indeed it exists at all. There is nothing for it but to stress the money. But this does not apply to senior executives. Running a large company is an important job and, for those who do it effectively, an immensely satisfying one.

If a firm tells you it needs per-

In the bad old bonuses, they are based on the formance bonuses to stop its managing director from shirking on the job, you know that it is a bad company with the wrong chief executive. The notion that enormous bonuses are necessary to motivate such people is insulting to them and to ordinary people who work hard and long for these firms without any prespect of equivalent remuneration.

The same is true of doctors, teachers, and civil servants. Anyone in these professions who does not feel well rewarded by a jold well done is not the sort of person who should be doing it. These explanations offered for these performance-related bonuses are subterfuges. Those who fix executive remuneration are sometimes asked why it is necessary to pay someone the best part of Lim per year to do the job. They can respond that earning £1m depends on meeting demanding performance targets.

You will notice that this is not an answer to the question, but it delays and obfuscates. And the rationale for performance-related pay for civil servants and academics has equally nothing to do with the need to reward performance Performance has always been rewarded by earnestly sought promotions. It is to make it easier to pay more to tax inspectors and accountancy professors, who are in demand in the better paying private sector, without paying more to benefit clerks and philosophy teachers, who are not.

There is no morality, equity or justice in this; but there is a rule of the market that says this is what you must do if you want your taxes collected and you think that future generations should know their profit and loss account from their balance sheet.

But when we have cut through the humbug, we need to remind ourselves why piece work went-out of fashion for low-paid employees. It croded commitment to the organisation; it encouraged people to focus on targets rather than broader based, and more relevant, objectives; it gave them incentives to promote low expecta-tions about what might be Maybe some of these things also apply to performance-related pay for the

FINANCIAL TIMES







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Stonehenge Millennium Scheme Invitation to Pre-qualify for PFI Project

As part of the UK Government's Private Finance Initiative, English Heritage invites applications for designing, building, financing and operating the new Stonehenge Visitor Centre. A transport system is proposed to link the Centre to the Stonehenge Millennium Park.

The facilities to be provided at the Visitor Centre will include interpretation experiences and may make use of virtual reality technologies and other innovative ideas. Also included will be education facilities together with associated ancillary retail and catering outlets.

English Heritage's mission is to conserve England's built heritage and to improve the understanding and enjoyment of it by the public. This project offers a unique opportunity for the private sector to participate in this mission.

This project has been advertised in the EC Official Journal, issue 121 dated 26th June 1996, and a pre-qualification information pack is available. The deadline for pre-qualification submissions is 5th August 1996. For further information please contact Mr R Tranter, English Heritage, 23 Savile Row, London W1X 1AB. Telephone 0171 973 3350; Fax 0171 973 3090. 11.1 A 10 1000

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Stonehenge: English Heritage's most valuable property, bringing in £1.4m a year in revenue from admissions

#### Stonehenge – back 265m radical plan for Stonehenge, the UK's most important and Controversial heritage site, was unveiled to the comto the future missioners of English Heritage yesterday by their chairman, Sir Jocalyn Stevens. It involves a joint bid with the National Trust to the Millennium Commission for half the cost of the project, with the remainder

English Heritage and the National Trust are launching a joint bid to transform the ancient monument, writes Antony Thorncroft

BC. The Park will be funded Commission if it approves the

"As a world site it is pathetic," he freely admits, Companies, through the Private Finance Initiative, will be going on to catalogue the defi-ciencies of the parking, the portable loss, and the catering. If he can keep the National responsible for the new visitor centre, which will include the "Stonehenge Experience", a Trust, the local authorities and high tech, virtual reality, tour of the site, ideal for the less the Millennium Commission on side, all this could be change venturesome; an exhibition about the building of Stonetage Site will be re-packaged as

the Millennium Park. The plans is that visitors will - English Heritage is seeking a be shie to safely wander, view-consortium of companies with the world."
Ing 400 registered monuments, experience of the leisure indus and a re-created Woodhense. an adjacent site which was built even earlier than Stone hange, the stone circles of which are now believed to park with 3,000 spaces. have been erected around 2000

coming from business through

the Private Finance Initiative.

Sir Jocelyn has been strug-gling with Stonehenge, English

Heritage's most visited prop-

erty, since he took over the

quango in 1993.

by 2000.

expect at least 1.8m visitors a tact which has not been possiwith 232.5m of lottery revenue year, as against the current advanced by the Millennium im, each contributing up to 210, under a "pay-as-you-leave" system. The consortium will contract out the retail outlets and catering.

Sir Jocelyn is unmoved at the thought of McDonalds gaining the restaurant franchise on the site. "Why should traditionalists throw their hands up in the air and say 'we would not have that. We are tre acting as a tourist gateway ing everything cobwebby and ... confined in aspic. I want this to be the best visitor centre in

The centre will be two kilotry to put up \$22.5m to conmetres from Stonehenge. A struct and run the visitors' monorall will take visitors to centre, which will cover 8,000 within 500 metres of the site where they will be allowed to walk up to, and mingle, with square metres and have a car The successful bidder can the stones, a closeness of con-

ble for 30 years.

Sir Jocelyn has accepted defeat in one area, at least until the next century. His proposal to have the main road to the west, the A303, which passes very close to Stonehenge, re-routed in a tunnel under the site, ran up against ministry of transport, and Treasury, opposition.
The cost of £250m was

regarded as probibitive. He road, the A344, to be grassed -Stonehenge is Rogilsh Heri-

tage's most valuable property, bringing in £1.4m a year in revenue from admissions. If the Stonehenge Millennium Scheme is approved it can expect a much higher revenue. Earned income is vital to English Haritage, which is suffering annual cuts in its government grant, reduced to £103m for 1996-97. Sir Jocelyn has spent much

of his time as chairman dealing with Stonehenge. Ris achievement so far is in get-ting the local authorities and local interest groups, archaeol-ogists, and the National Trust, which owns nearly half the site, to co operate. He has even got the support of the Druids, who are particularly interested in the plans to re-create Wood-

There are now tight deadlines to be met. The pre-qualification information pack is freely available from today to potential participants in the interest by early August.

scheme, who must show an that there had already been

Sir Jocelyn said yesterday four informal applications. By

goes in, early in November, English Heritage will have whittled the candidates down

the time the Millennium bid

The Millennium Commission is likely to look with favour on the bid. The importance of the site makes it an ideal candidate and the 50 per cent partnership money needed to sceure lottery funding will be supplied by the Private Finance Initiative.

If all goes according to plan work on the visitors' centre should start next year.
"I love the idea of getting the

private sector involved and the two track approach," said Sir Jocelyn.

The fortuitous arrival of the lottery, and the Millennium Commission, provide a once and for all opportunity to transform the UK's most celebrated ancient monument at no cost to the government and the taxoayer.

the crowds, or the criticism that the past is being diluted into a casual leisure amusement. "Tourism will become the world's biggest industry. We must accept the fact". He hopes that at last visitors to Stonehenge will get a better

deal in the future than they have experienced in recent

odies, or the whole approach of a piece mirrors a specific song or gesture from the older composer's Dichterliebe or Frauentiebe und Leben. moment, is not taken.

Johnson, as always, was a responsive partner to each of his singers at the piano. His first-half narrations were as informative as usual, and peppered with the occasional startling insight, though I do have a slight problem with his unembarrassed use of epithets like "our beloved Schubert". which really belong to another

But the second-half readings of gushing love-letters from Berg to his wife even had cynical old me squirming in my seat.

#### Jazz/Garry Booth

### Frisell opens his box of tricks

eticent and awkward, Bill Frisell is the most unlikely guitar hero. Yet the American's music, itself recondite and unassuming, has a loyal following. On Wednesday night, London's entire "muso" fraternity coalesced at the Queen Elizabeth Hall to hear the UK debut of the latest vehicle for Frisell's singular form of impressionistic chamber jazz. Quartet.

Musically, we are in familiar Frisell territory: happy/sad soundtracks for silent movies, gentle jokes which echo Gary Larsen's Far Side cartoons and nuggets of country and western themes arranged in a qui-etly crazy collage of sound. But the unorthodox instrumentation and concentrated interplay of the group is a new

development.

Trumpet (Ron Miles), trombone (Curtis Fowlkes) and violin (Eyvind Kang) all have an equal share in the arrange-ments, each occasionally bursting out of the ensemble playing: trombone flares are

replaced by droning violin; trumpet arpeggios give way to wistful guitar pickings coloured by Friscil's box of electronic tricks. The lack of conventional

rhythm section and a bias towards brass in the sound balance vents Frisell's predilection for Copland and Ives. But the new group's repertoire is characteristically Frisell-ian: he opened with a palimpsest of The Rain In Spain and closed with two Burt Bacharach hits, On A Clear Day and Say A

Little Proyer, In between, the Frisell original in Deep deferred frequently to the mouldy olde. Deep in The Heart of Texas. It ought to be funny but instead the group's improvised interpretation of these unlikely numbers is so affectionate as to be disarming. Much like the man himself.

A tentative, "Should I tell you anything about this music?" brought shouts of approval. "Well, we call it sadcore ... " was all the explana-tion he could manage.

#### Theatre/Simon Reade

### Emma shows her clever conceit

novel to cash in on drama, inching Jane Austen ahead of the Brontës, Dickens, Tolstoy and Hardy put together, Islington's King's Head pub theatre presents a scratch dramatisation in advance of an American film

Michael Fry, Emma's director and adaptor in this low-budget theatre version, encases the novel as a private theatrical amongst a group of Georgian youngsters, playing on the cusp of adulthood in a tatty attic. It is a clever conceit. Jane Austen is known to have performed plays with her family, and her juvenilla includes a number of short acts, even a germ of a musical (Enter Chlos and a Chorus of Ploughboys). features in the dramatic turn

of events in *Mansfield Park*.

The framing device is quickly established. And as quickly abandoned. After some cursory aligning of his characters with their respective Austen roles, the frisson of interaction is forgotten. All we get is a potted Emma. And although the dialogue is supplemented by Austen's own ironic narrative, the opportunity to assign the knowing authorial voice consistently and significantly to a specific character in a particular

However, once we have overcome our disappointment in this failure of promise, there is much enjoyment to be had from the five lively, confident performers. In particular Clara Salaman's Emma, sometimes giggling girl, sometimes a worldly woman, is wily, scheming, self-satisfied, insolent in her wit - with all the right measure of an Austen maestro. She is deliciously incredulous when screwing up her face in anguished humiliation at hav-ing her self-delusion revealed. It is a moving piece of acting,

charting Emma's attempts to engineer the love-matching of Harriet Smith to a young farmer, or to sparky Frank Churchill, or to gorgeous Mr Knightley, while unconsciously using Harriet as a decoy for her own affections. (Katherine Pry's Harriet is a super study

The production is deliberately rough at the edges, which contributes to its charm. It is



Clara Salaman as Emma

less appealing when it tries to be polished. Like Emma it has "a disposition to think a little too well" of itself, offering a few lame visual jokes. For example, five moth-exten teddy bears representing five children are rummaged out of a toybox, with a smirking self-congratulation.

Austen herself once offered a better, simpler, self-conscious theatricality. This is the open-ing to *The Mystery*, Act I Scene "Enter Corydon. Corydon: But hush! I am interrupted. Exit Corydon". Jane Austen, dramatist: a comic genus.

At the Kings Read Islington ontil August 11 (9171 226

#### Concert/Stephen Pettitt

### **International Songmakers**

diriumph as Lulu at Glyndebourne, the soprano Christine Schäfer joined the mezzo Stella Doufexis and the young Icelandic baritons Finnur Bjarnason at the Wigmore Hall as the International Songmakers for Graham Johnson's latest brainwave - a programme devoted to first and last songs by composers from Beethoven to Shostakovich.

resh from her vocal

Unsurprisingly many composers write their most centred music at either end of their careers. The eager young want to pour their teeming ideas into their first efforts. Some, like the 11-year-old Mendelssohn in his adventur-

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20th century in the Russian village

Museum of Palech and the Ritman

of Palech. The works on display

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come from the Museum for

EXHIBITION

De Nieuwe Kerk Tel: 31-20-6268168

collection; to Sep 22

The Fox Theatre Tel:

1-404-881-2000/892 5685

ATLANTA

Pop music

ous and unpublished first song, Der Verlassene, or the 15-year-old Schubert in Der Jüngling om Bache, show amazingly mature first thoughts.

But the skittishness of Debussy's wittily necrophiliac Coquetterie Posthume (written at the ripe old age of 21, and a telling contrast to the 14-yearold Hahn's archly romantic St mes vers avaient des ailes), was rare. Schäfer gladly seized her

opportunity. At the other end of his life,

in the Michelangelo setting Bessmertye (Immortality). Shostakovich expresses a sense of coming full circle, his expressed in an unregretfully nostaleje childlike piano postlude, regained.

Bjarnason sang this work thoughtfully enough, though with insufficent resonance that will come in a year

But Ponlenc's last song, Lune d'Avril (Schäfer) looks

forward to a fantastic, idyllic tion and took the earlier ripeworld beyond. For him death will be no end.

After the interval, the Songmakers concentrated on Berg's earliest songs, for which Schäfer, who same most of them, was in particularly shinwarm voice, showing much delicacy in Traumaek ront with its exposed final leap, and a touching poise in

By contrast, Berg made Doufexis sound insecure in intona-

this multi-media exhibition seeks to

explore western society's response

and reaction to modernisation, the

industrial revolution and proceeding

through the aftermath of the second

European and American paintings,

work, ceramics, glass, books, toys and ephemera. Artists represented

include William Morris, Frank Lloyd

Guimard, Mies van der Rohe, Marcel

Breuer, Isamu Noguchi and Walter

Dorwin Teague; from Jul 21 to Sep

Teatro alla Scala di Milano Tel:

Porgy and Bess: by Gershwin.

Conducted by John De Main and

performed by the Opera Teatro alla

sculpture, prints, furniture, metal

Wright, Peter Behrens, Hector

MILAN

39-2-72003744

Scala; 8pm; Jul 19, 20

OPERA

dominant force following the

world war. The display features

nearly 285 objects including

However, the rich, con-densed expression of this music, some pieces notably more tonally adventurous than others, was immensely satisfying, and I also noticed

tain a tonal consistency.

how much it owed to Schu-Often the figurations of

ness from her timbre, and

Biarnason strained to main-

Berg's accommaniments, the rhythmic structure of his mel-

> 49-89-21851920 Parsifal: by Wagner, Conducted by Peter Schneider and performed by the Bayerische Staatsoper. Soloists include John Bröcheler, Karl

#### Opern-Festspiele; 5pm; Jul 20

Part of the Münchner

NEW YORK

Heim, Kurt Moll and John Keyes.

CONCERT Africe Tully Hell Tel: 1-212-875-5050 ● The Chamber Music Society of Lincoln Center: with conductor David Shifrin perform works by Copland, W. Schumann, Barber and Bernstein. Part of the Lincoln Center Festival; 7.30pm; Jul 22 Avery Fisher Hall Tel-

1-212-875-5030 Kirov Orchestra: and the Kirov Opera Chorus with conductor Valery Gergiev perform works by Prokofie and Shostakovich, Part of the Lincoln Center Festival; 7.30pm; Jul

 Mostly Mozart Orchestra: with conductor Raymond Lepoard. planist Christian Zacharias, soprano Janet Williams, violinist Nai-Yuan Hu and cellist Wendy Warner perform Mozart's Plano Trio in B flat major, K502, Piano Concerto in C major. K503 and Symphony No.38 in D major, K504 (Prague). Part of the Mostly Mozart Festival; 8pm; Jul 20 Time Warner Concerts in the Parks: The New York Philharmonic: with conductor Richard Westerfield and Chanticleer perform in Central

POP-MUSIC Spektrum Tel: 47-22-176 610

Park, Manhattan; 8pm; Jul 22

 The Eagles: performance by the American pop group; 8pm; Jul 22

#### PARIS EXHIBITION

Musée d'Art Moderne de la Ville de Paris Tel: 33-1 53 67 40 00 Calder: exhibition devoted to the American artist Alexander Calder who worked in Paris for more than 30 years. The display, organised in collaboration with the Louislana Museum, features more than 140 works; to Oct 6

#### ■ ROME

CONCERT Accademia Nazionale di Santa Cecilia Tel: 39-6-3611064 Cantabile: performance by the British vocal group. The programme includes songs from the Tudor period, works by Duke Ellington, film and musical songs, and an homage to harmony groups; 9pm; Jul 22

#### **TOKYO**

EXHIBITION National Museum of Modern Art, Tokyo Tel: 81-3-3214-2561 • The Crossing Visions: European National Museum of Wastern Art are exhibited alongside Japanese modern artworks; from Jul 20 to Sep

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Financial Times Business Tonicht

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10.00 European Money Wheel

18.00 Financial Times Business Tonight

 Luther Vandross: performance by the American singer, 8pm; Jul 22 **BERLIN** EXHIBITION Kupferstichkabinett Tel: 49-30-26629598

Im Kontext der Sammlung:

recently added to the museum's

exhibition of works that were

collection. The display includes works by Picasso, Lechner, Flavin, Oppenheim and Boltanski; to Sep 29

#### BRUSSELS EXHIBITION Palais des Beaux-Arts Tel:

32-2-5078466 Ilya Kabakov. Sur le toit:

exhibition of liva Kabakov's installation "Sur le toit" (On the roof), created for the Palais des Beaux-Arts, in which the visitors walk on a footbridge over the roofs of an Imaginary city; to Sep 8

#### **CAPE TOWN**

MUSICAL Opera House Tel: 27-21-215470 Jesus Christ Superstar: by Lloyd-Webber. A production by the Capab Opera, with musical direction by Charl-Johan Lingenfelder. The cast includes Glenn Swart, Paul Warwick-Griffin, Neisha-Ann Harley and Graham Clark; 6pm & 9pm; Jul

#### **■ CHICAGO**

EXHIBITION Art Institute of Chicago Tel: 1-312-4433600 Splendors of Imperial China:

Treasures from the National Palace Museum, Taipei: almost 400 works spanning four millennia have been selected for this exhibition from the collection of the National Palace Museum in Taipel. The display features nearly 100 paintings and calligraphic works, as well as more than 200 jades, bronzes, ceramics, and other decorative arts, including many of the Tang, Sung, and Yuan masterpieces of calligraphy and painting in the museum's collection, and examples of imperial ceramic ware from the Sung through the Ching periods; to Aug 25

#### **COPENHAGEN** CONCERT

Twoli Concert Hall Tel: 45-33 15 10

 Tivolis Symfoniorkester: with conductor Aksel Wellejus. Works by Beethoven, Schubert and Wagner, 9pm: Jul 23

#### **LONDON** CONCERT

Purcell Room Tel: 44-171-9604242 Marque Gilmore's Drum FM: interactive drum 'n' bass, with special guest soloist Graham Haynes; 8pm; Jul 20 Royal Albert Hali Tel: 44-171-5898212

 Don Carlos: by Verdi. Concert performance by the Royal Opera with conductor Bernard Haitink. Soloists Include soprano Galina Gorchakova, tenor Richard Margison and mezzo-soprano Olga Borodina; 6pm; Jul 20

#### Dmitri Alexsev: the planist performs Chopin's Barcarolle in F sharp, Op.60, Rondo in C minor, Op.1, 5 Mazurkas and 10 Waltzes; 7.30pm; Jul 20

LOS ANGELES

Wigmore Hall Tel: 44-171-9352141

EXHIBITION Los Angeles County Museum of Art Tel: 1-213-857-6000 Designing Modernity: The Arts of Reform and Persuasion, 1885-1945:

- Name of California to the same of the sa

MUNICH EXHIBITION Haus der Kunst Tel: 49-89-211270 Lovis Corinth 1858-1925; Retrospektive: retrospective exhibition devoted to Lovis Connth, one of the leaders of German Impressionism. The display includes nearly 150 paintings, approximately 60 drawings and watercolours, as

well as a selection of prints. After

the showing in Munich the exhibition

will travel to Berlin, Saint Louis and

OPERA Nationaltheater Tel:

London; to Jul 21

OSLO

and Modern Japanese Art: representative works from the

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**Philip Stephens** 

## A phoney election

Tony Blair is lumbered with an election for the UK shadow cabinet, which MPs will use to air discontent with New Labour

counterpart, has a free hand. party will elect Tony Blair's But, in the minds of the canditeam for government. That at dates, to win enough votes next week is to attach a large least will be the presumption of the 270 opposition MPs as reserved sticker to a plush Whitehall limo and to a red they cast their votes in the leather ministerial box. annual ballot for the shadow cabinet. But this will be as Mr Blair would have prephoney and foolish an election as I can recall. As an act of politics, it will serve only to demonstrate how many of his

parliamentary colleagues have yet to acquire the instincts of Mr Blair's New Labour. We can be certain that the new team will not be the one that, were he given a free hand. Mr Blair would choose to join him around the real cabinet table in less than a year's time. For one thing, there will be too many of them. For another, too many of them are no good. But tell that to members of the parliatolerant. mentary Labour party (PLP) as they trade votes, grudges and favours in the bars of For once, the Labour leader Westminster over the next few

days. In this election, as in those for the Tory leadership, malice and mendacity has a strong head start on merit... It is not an event which will stir the voters. My guess is that most would be harded to name more than a handful of members of John Major's cabinet. Ask them to list Mr Blair's team and few would get past Gordon Brown and John Prescott. There are others who deserve higher recognition. Robin Cook, David Blunkett, Jack Straw, The parliamentary Donald Dewar, Mo Mowlam, and Andrew Smith spring to mind. But do not bother mentioning Tom Clark Michael

world of grey politics, people pay no heed to grey politi-Next week's poll matters only because of the obscure provision in the parliamen-tary party's rulebook which obliges Mr Blair to take the elected shadow cabinet into government if he defeats John Major next spring. In theory, he could sack them after a day, eyen after an hour. Once in office a Labour prime minister, like his Conservative

Meacher or David Clarke. In a

ferred to abandon this tribal ritual. His allies argued that campaigning within the PLP would deflect the party's fire from the government. The inevitable flare-ups among rival candidates would provide ammunition for the Conservatives. It would also give Old Labour the chance to take revenge on Harriet Harman, the health spokeswoman. Mr Blair defended Ms Harman's decision earlier this year to send one of her children to a "Tory" grammar school. Others in his party are not so

has retreated. The PLP, barely touched by the Blair revolution, is the last bastion of Old Labour. There are few out-and-out Trotskyists. But the machine politicians who travel to Westminster from the party's traditional bases in England's inner cities and from either side of the Scottish border are deeply suspi-cious of the leader's middle class accent and presidential style. As one shadow cabinet mber remarked this week, Old Labour MPs do not speak easily of their party's conver-sion to the market economy or

Labour party is the only section of the party which is still capable of destroying

Labour's chance of winning the general election

of Mr Blair's willingness to condemn the striking train drivers who yesterday brought London's underground rail network to a standstill. But they were sidelined in the debate over the scrapping of the party's Clause 4 commitment to state ownership and in the subsequent rewriting of the manifesto. Their rather pathetic revenge has been to twice withhold backing from Mr

jobs. Outright rebellion was threatened if they were denied the opportunity to do so again This system is almost as ancient as the original Clause 4. The PLP has elected the shadow cabinet since 1923. Hugh Gaitskell considered scrapping the poll more than 35 years ago but decided nst a confrontation. Since

then the MPs have steadily

Blair's candidates for the top

tightened their grip. Back in the 1960s they chose 12 members of the shadow cabinet, leaving some leeway for the appointment of tal-ented colleagues. Now the PLP votes for 19, including a minimum of four women. Add to those the leader, deputy leader, the chief whip and two senior spokesmen in the House of Lords and the 28 seats around the cabinet table are more than filled. And that takes no account of Jack Cunningham and Andrew Smith, who both hold cabinet-

ranking portfolios. Forced to hold the elections, Mr Blair has sought to neu-tralise their impact. The poll has been brought forward to the autumn to minimise the period of campaigning. Rising stars like Brian Wilson and Alistair Darling decided last year they would never per-suade enough of their backbanch colleagues to base their judgment on performance

rather than prejudica. Other New Labour aspirants have been quietly told by Mr Blair's office to join them in standing aside this year. Tessa Jowell, Henry McLeish and Jeff Rooker will have to wait a little longer. The existing shadow cabinet is pledged to back the status quo. The only change sought is the replacement of the retiring Joan Lestor by Mr Cunningham.

But others are standing, and Ms Harman's fate is uncertain. Many of those campaign ing for her at Mr Blair's nest are doing so only from a sense of duty. Her telegenic qualities are more admired that her grasp of policy. Mr Harman's approach to the health portfolio has been to do little slowly. But if she is ousted. Mr Blair will reappoint her. He needs colleagues who do what they are

Either way, the elections are delivering some interesting, often contradictory mess. Above all, they illuminate the extent to which New Labour has been Mr Blair's project and Mr Blair's tri-

He has had support. When the history is written Messrs Brown and Blunkett will be accorded central roles. And there are a dozen more in less exalted positions who are instinctive modernisers. But from the rump of the PLP he has secured acquiescence rather than enthusiasm.

Mr Blair thinks that the new intake of MPs after the election will bridge that divide. Many more will be drawn from the ranks of the modernisers. There has been a trade-off also in the decision to avoid a fight over the shadow cabinet. The PLP may soon discover that the price it has paid is a much tighter code of disci-

first cabinet, I suspect Mr Blair would be constrained only by the size of his parlismentary majority. If he won well, I would be astounded (and horrified) if Mr Blair gave precedence to the arcane rules of the PLP. Several of those elected next week would have to be satisfied with a smaller limo and a rather less weighty red box. The PLP may kid itself that the world has not changed. It has.

**±CITY** 

LETTERS TO THE EDITOR-

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### Stretching the clear limitations of Keynesian economics may backfire on Japan

From Mr Russell Jones. Sir, Gerard Baker's analysis of Japan's fiscal difficulties ("Japan ready to put financial house in order", July 16) was stimulating, but I fear too complacent. Perhans he has heen listening too much to the US government and its disciples, who, not for the first time in the past 10 years are encouraging Japan to commit itself to the wrong (macro) economic policy at the wrong time. A number of points are

worth noting: The general government budget definition referred to by Mr Baker fails to capture the full extent of the deterioration in Japan's public finances. The public-sector financial balance, which extends to the public enterprises and includes more of the expenditure undertaken under Japan's second budget or Fiscal Investment and Loan

Programme, was in deficit to the tune of more than 8 per cent of gross domestic product in the third quarter of 1995. Japan's gross government debt ratio is rising rapidly towards 100 per cent of GDP. Only four other OECD nations have higher ratios: Canada, Greece, Italy and Belgium. Would that fiscal consolidation was as easily as Mr Baker suggests. However, despite Japan's supposed automatic fiscal stabilisers, the last time the budget deficit blew out in the late 1970s it took eight years of consistently rapid growth and draconian expenditure restraint to eredicate the shortfall. The structural balance (OECD definition) took a similar

 In contrast to most OECD economies, the political

period to move back to

dynamic of fiscal policy in Japan is still expansionary. There is every chance that the fiscal consolidation pre-programmed for the next nine months will be heavily diluted. Not only could we see another autumn supplementary budget, but an

income tax rebate may well be extended for another year and the government may announce exceptions to the planned consumption tax hike. In the meantime, Japan lacks anything resembling a coherent medium-term plan for the public finances. In the context of the OECD's most rapidly ageing population structure, early fiscal consolidation and reform would generate huge benefits for the country's long term

debt dynamics. Japan's fiscal activism of recent years has been laudable,

but there are clear limitations to Kaynesian economics, particularly of the more unreconstructed kind. Seeking to stretch these limits may backfire if the financial markets take fright. Fiscal procrastination is a dangerous course which could leave Japan in the worst of all possible worlds, suffering the deflationary effects of a half-hearted fiscal tightening, a surge in long-term interest rates, and a less than independent Bank of Japan having to salvage policy credibility by tightening monetary policy aggressively

Russell Jones, chief economist Lehman Brothers Inc. Ark Mori Building, 12-32 Akasaka l-Chome Minato-Ku. Tokyo 107, Japan

#### Economy rich and vibrant

From Mr Patrick O'Brien. Sir, It is heartening that Stephanie Flanders' research shows voters are not primarily influenced by selfish calculations of self-interest when electing governments because they realise that a vibrant economy is better than high unemployment (Economic Notebook, July 8).

Ms Flanders has missed what voters realise and the example of the US proves that a wide range of income levels increases employment The US has the lowest memployment in the world because the rich employ the poor. Who else will? In an egalitarian economy do-it-yourself is inevitable because no one wants to spend their hard-earned cash on hiring others and without the rich all fashion and other luxury industries wither also.

Patrick O'Brien, 2 Evening Glade, Ferndown, Dorset, UK

### Financial inflexibility of a single currency

From Mr Stephen Lange

Sir, The experience of estern bloc countries shows Emn's architects "have designed a disaster", writes Brian Reading (In the Pink: Caught up in currency calamity", July 13/14). Bravo for Brian Reading! I was always amazed at the lack of attention paid to the fact that Ema would be a financial disaster for Europe. It is obvious that the intelligentsis in Europe haven't read Dr Jane Jacobs' fine book Cities and the Wealth of Nations. Perhaps Europeans don't read even the better Canadian authors? In the latter part of her book, Dr Jacobs provides an eloquent statement of the usefulness for each leading city region in the

A country which has its own currency can adjust more quickly to financial setbacks. One only has to look at the US where there are many regional Federal Reserve banks, but

world in having its own

just one currency, to see how Texas was hort in the mid-1980s. Nine of the too ten banks collapsed, and real estate prices followed. If it were Japan, interest rates would have dropped to 0.5 per cent, the banks would have recovered and the economy would have bounced back in five years, and not 10. If Japan shared the same currency as Europe, interest rates would have stayed high and all of its banks would have long since

With the advent of computers, financial electronic document interchange and multi-currency option loan facilities is there really still as great a need for a universal currency despite these powerful drawbacks?

Stephen Lange Ranzini. 959 Maiden Lane, Ann Arbor MI48105, US

Sir, Mr Peter Clark (Letters, July 13/14) complained about

the lack of public discussion on the contention that a European single currency would be inoperable without a federal government, and asked if there was some conspiracy to. .

suppress this. Curiously absent, in addition, seems to be informed debate as to what action would have to be taken by an Emu country that experiences, after oining conditions which would, hitherto, have resulted in a currency devaluation.

The only reference I have: seen to this was an article by Burry Riley ("The last days of the D-mark", March 16) which implied that the only remedy under these circum would be to reduce rates of

The implications of this. could be so important that the lack of comment appears to aupport the suggestion made

M.J. Cheetham, II Hassocks road, Horstpierpoint BN6 9QH, UK

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Europa • Werner Hoyer

# vote for a uniform system

The mix of national balloting methods should be harmonised for European elections



One of the objectives of the Treaty of Rome was that general, direct elections should be conducted in accordance

with a uniform procedure in all member states. Yet all efforts in the 40-year interim to comply with this clear mandate have been to no avail.

The dichotomy between the national traditions which range from winner-takes-all to proportional representation methods is an obstacle to consensus. The UK sticks to its first-past-the-post system based on electing a single member in each constituency, while all the other 14 members allocate their seats proportionate to the number of votes polled by each

party, at least where European elections are concerned. The absence of uniformity is one of the main obstacles to the emergence of a public that thinks of itself as European. Indeed, it casts doubt on the democratic legitimacy of the European parliament. The swing of votes in the UK, the only member of the EU to use the direct voting method, has a marked impact on the strengths of the various alliances in the European parlia-

ment as a whole. In the July 1994 European elections, for instance, the UK Labour party polled only 2.6m votes more than the UK Conservatives, but that gave Labour a 44-seat advantage. Lahour bad 63 seats, the Conservatives 19. That is exactly the difference between the two largest groups in the European parliament, the European Socialists, which obtained 217 seats and includes UK Labour party MEPs, and the European People's party, which took 173

and includes the Tories. This means 26m UK voters gave the largest alliance in Strasbourg a lead of 44 seats -80,200 votes per seat. In order to gain such a lead of 44 seats a German party in the European elections would have to attract apwards of 12.5m votes more than its nearest rival. And even if the turnout in Germany



Winner takes all: Pauline Green leads the Socialist bloc in the European parliament at Strasbourg

(60 per cent) were as low as in the UK (36 per cent), the num-ber of votes needed to gain that 44-seat lead would still be 7.7m - three times as many as in the UK.

Such blatant disproportionate representation of electors' intentions can no longer be defended on the grounds that the voting traditions of member states have to be respected. It is precisely when exercis-

ing our democratic rights that we need clarity. And one of the reasons why people doubt the European parliament's demo-cratic legitimacy is that its composition is not seen to reflect actual voting patterns within the EU. There will be considerable frustration among those voters most committed to the EU in the other 14 member countries when they realise that the difference in alliance strengths depends solely on the size of the swing in the UK. People cannot be expected to accept this situation. We must therefore adopt a uniform

procedure. Which one? Where the multinational European parliament is concerned the proportional system is better than first-past-the-post for two

First, as a general rule proportionality means fairer representation, while the winnertakes-all method has the advantage of producing clear majorities. However, in the EU the sum of 15 national election results using the direct voting system would not produce any

clear majorities. Second, the European parliament does not act like a national parliament, where there is a majorify supporting the government and an oppo-sition whose strength depends

on the election results. In Strasbourg all major legislative decisions have to be carried by an absolute majority, and this is only possible through consensus among the parliamentary groups. Thus representa-tion of the main political currents in the EU is far more important than an electoral system designed to produce a

clear majority. In spite of my clear preference for proportional represen-tation, I believe we should try to make allowance for the constutional traditions of memberstates to the extent that they are consistent with a uniform arrangement. Several ways of achieving this are under discussion: gradual progress towards uniformity; treaty-based criteria for a different procedure; or a flexible procedure, at least in several mem-ber states. I believe the treaty. based criteria would be the

best solution. est solution. The European parliament came up with a sensible approach in 1993 which leaves plenty of room for national variations. The resolution recommends criteria for European elections which, while ensuring uniformity of procedures, at the same time leave member states considerable latitude in their application. I share the European parliament's view that after various abortive attempts over the past 40 years the time has come for the governments of member states to

adopt two basic principles.

The first is that the distribution of seats for the election of members of the European parliament should be determined in accordance with a system of proportional representation, taking account of the votes cast throughout the

member state. This can be achieved through voting for lists drawn up either for the whole territory of a member state or for regions or multimember constituencies

The second is that member states should be allowed to make partial use of the firstpast-the-post system but no. more than two-thirds of theseats assigned to them may be distributed in those constituencies. The remainder could be distributed by means of lists in such a way as to ensure that the distribution of all the seats. of the member state concerned corresponds to the proportions of the total votes cast.

If both of these principles were adopted they would ensure sufficient uniformity but be flexible enough to permit national variants. Examples would be the use of minimum vote thresholds below which parties cannot win seats; the use of a preferential voting system where elections are based on regional lists; and the allocation of some of the seats via a supplementary list for the entire EU.

Such a procedure would leave member states a considerable amount of freedom, but the crucial point is that after all this time we must have a uniform electoral procedure to which all member states are bound. That is how the Euro. pean parliament could best comply with the political will of the member nations, After 40 years, therefore, let the Intergovernmental Conference pave the way for a uniform. electoral procedure in Europe.

The author is minister of state at the German Federal Foreign Office and a member of the

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## Inscrutable Mr Greenspan

Mr Alan Greenspan, recently tion has predicted that the budget reconfirmed in his third term as chairman of the Federal Reserve.

1996, equivalent to 1.6 per cent of exerts an extraordinary influence over financial markets. Part of his method is never to be too predictable or transparent. Yesterday's semi-annual Humphrey-Hawkins Astimony before the Sensie bank-ing committee was no exception. Yet it did contain a warning about inflation, which was enough to cheer band wasters.

cheer bond markets up.

the Greenspan remarked that the favourable inflation climate just might be coming to an end. He also indicated that the Federal Reserve was prepared to act preemptively to forestall a rise in inflation. But it would be wrong to conclude that Mr Greenspan is aligning himself with the analysts who worry about inflation. Still less is he necessarily signalling an imminent rise in short-term interest rates. The Federal Reserve's forecasts of low inflation and growth would seem inconsistent with that interpretation.

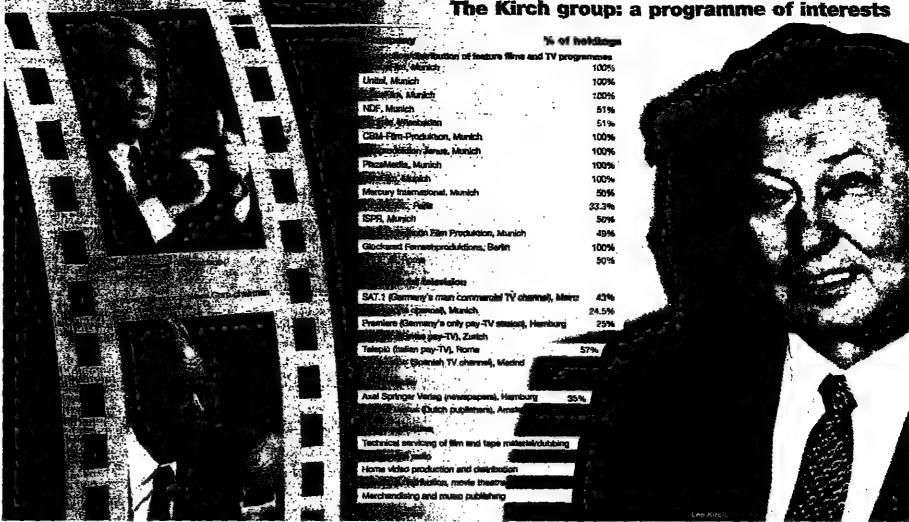
The bond markets themselves have been in the camp of the inflation-worriers since the turn of the year. The yield on 30-year bonds has risen by one percentage point, from 6 to over 7 per cent, since January, a rise that should itself exert a contractionary effect

1996, equivalent to 1.6 per cent of gross domestic product, only fear of inflation would seem to justify this rise in long-term interest rates. Yesterday, Mr Greenspar showed the bond markets that he understood their anxiety - and thereby allayed it. Long-term rates promptly fell below 7 per

anxiety is justified.

By historical standards, the labour market is unquestionably stretched: the unemployment rate is 5.3 per cent; and 10m new jobs have been created over the past four years. Yet inflationary pres-sure is difficult to find: consumer price inflation has been running at between 2 and 3 per cent a year for most of the past five years; workers have accepted stagnant real earnings throughout the 1990s; and, on a trade-weighted basis, the dollar has recovered what it lost in early 1995.

The judgment is a fine one. This is a testimony to the Federal Reserve's success in balancing demand along the trend rate of economic growth. If the economy were obviously adrift, decisions would be easier. But markets expect Mr Greenspan's Federal on the economy. Reserve to continue to Since the Clinton administra-



# A jump up the television ratings

The broadcasting alliance with Murdoch has made Kirch one of the most powerful media groups in Europe, says Judy Dempsey

### The old Japan

Struggling through its worst postwar crisis took Japan into deep, uncharted waters. For a time it looked as though little, if any, of the vaunted Japanese model that had served the country to well would emerge unscathed. Yet, as today's survey in the FT shows, the painful four-year voyage has brought the population to a place uncannily similar to the

one it left behind. Relief at the resumption of aconomic growth is palpable and ing an end to the namy state will widespread. To many, the dangers are past. Politicians and bureaucrats still talk of the need for deregulation. But any impetus behind anything other than piecemeal reform has faded.

Should the world - and the Japanese themselves - be concerns at this renewed apathy? The answer is yes, for two reasons. First, although the recession has achieved a dramatic correction in the Japanese trade accounts, the revival of Japanese exports in the past year already shows signs of slowing the decline in the surplus. In the absence of broader domestic liberalisation to encourage imports, in a few years Japan could again find itself in acrimonious disputes with the US and other countries.

The second reason why apathy is misplaced is more fundamental. In Japan's rapidly ageing society, most accept living standards in future are not going to increase as rapidly as before. But few are aware how difficult it will be to produce more than a negligible rise in per capita living standards. At recent, meagre rates of productivity growth, income per head

might soon start to decline as the working age population declines. A report prepared for the prime minister last year estimated that, with extensive deregulation to boost productivity, growth would

future. Without it, growth would be 1.75 per cent. Most private economists consider even these figures over-optimistic.

Vested interests in regulated industries and in the relevant ministries are, rightly, singled out as a constant becrier to change. Yet the public is also ambivalent towards loosening up the economy. The same newspapers, for example, that are forever demandalmost certainly be calling for even tougher health and safety regulations in response to this week's shocking food poisoning ecandal.

Ultimately, the Japanese system cannot change until the Japanese change. Having enjoyed the bene fits of the retailing revolution of recent years, the younger genera-tion is likely to be more assertive as consumers. As workers, the young are also slightly less risk averse than their parents, often looking for their pay to rise in line with merit rather than age and showing greater willingness to change companies if they do not get what they want

Ultimately, it is today's young who stand to gain most from reform: not least, fiscal reform to reduce the burden of the public pension system, which could otherwise put a huge burden on pay packets in years to come. The worry must be, however, that the very rise in the numbers of elderly that gives rise to the need for reform will strengthen the opposi-

As many suspected it would, the Japanese model, built on the values of consensus and conserva tism, has lived to fight another day. But its biggest challenge - to find ways to allow society to age gracefully and prosperously - lies

#### media mogul, is this week putting the final touches to an agreement to buy the distribution rights to a package of films

The deal could not have come at a more auspicious time. Barring group will be able to draw on the unforeseen developments, Mr Kirch's group will launch DF1, Germany's first digital pay-television station, on July 28 at the Hockenheimring Formula 1 Grand Prix track near Heidelberg.

and up to 200 later, the group's acquisition of the Warner material will supplement its already bulging library of entertainment material.

The launch of DF1 in partnership with BSkyB, the UK satellite channel partly owned by Mr Rupert Murdoch, is likely to mark a decisive victory for Mr Kirch in the battle with Bertelsmann, his great rival, to launch a digital broadcasting service. It will also confirm Kirch's status as one of the most powerful media groups in Europe.

Until quite recently, it seemed itikely that the prize of launching Germany's first digital television service would go to Bertelsmann. Last March the German entertainments group formed an alliance with BSkyB to provide programming and market the new service in

Germany. The deal collapsed in June, bowever, after BSkyB decided that Bertelsmann's digital television technology, marketing and distribution network were not ready for an early launch. BSkyB switched sides and joined DFL

You can see the potential of such an alliance," says Mr Tom Hall, Iaunching DF1, Kirch plans to European media analyst at Deutsche Morgan Grenfell, the investon a blanket advertising campaign

r Leo Kirch, the ment bank. "BSkyB will get access Munich based to Germany which, with its 33m households, is one of the largest television markets in Europe, Kirch will get the wealth of experience of BSkyB gained through making paytelevision in Britain a success.

But there is much more to the deal. In return for giving BSkyB a 49 per cent stake in DF1, the Rirch strength of Mr Murdoch's empire necessary with start-up costs for launching the service likely to be DM1bn and heavy losses expected in the short term.

"We know the first few years will be tough," says Mr Gottfried Zmeck managing director of DF1 and Mr Kirch's right-hand man. Mr Zmeck expects to win 200,000 subscribers for DFI this year and the aim is to reach 3m subscribers by the turn of the century - when the station would break even. "It is realistic and achievable," says Mr Zmeck.

However, Germans have so far been been reluctant to subscribe to pay-television, as Mr Zmeck admits. Kirch has learnt this through its stake in Premiere, Germany's only pay-television channel, which is jointly owned with Bertelsmann and Canal Phus, the French subscription television network.

Launched in 1989, Premiere still has only 1m subscribers. Analysts say Germans are unlikely to sign up in greater numbers so long as they have 30 free commercial and public service channels available. They already pay a monthly DM23.60 (£10.26) licence fee to support ARD and ZDF, Germany's two state-owned television stations.

Mr Zmeck believes the way to make a success of pay-television is aggressive marketing and an attractive package of programmes. In

should spend DM1,400 on a decoding box, DM20 a month for the standard DF1 package and an additional DM10 for a special sports package. And the group is well-placed to offer attractive programming. In addition to the Warner material, it

has built up 80,000 hours of programming in a library which today contains 15.000 feature films and 50,000 hours of television pro-The new channels will also pro-

vide a showcase for screening the World Cup soccer finals in 2002 and 2006. Kirch and ISL, the Swiss marketing agency, bought the rights to show the matches outside the US earlier this month for SFr2.8bn (£1.4hn), taking them away from the European Broadcasting Union, the group of public service broadcasting networks which includes the UK's BBC and ARD and which previously held the rights.

he BSkyB/DF1 deal also has far-reaching implications for European television. It will give Mr Murdoch what he has siways sought a foothold in continental Europe through Kirch's extensive television interests.

It is not only in Germany that Kirch is strong. The group has broadcasting interests or production companies in France, Spain, Switzerland and Italy.

in Italy Kirch has a stake in Teleplù, the private pay-television company founded by Mr Silvio Berlusconi, the media magnate and former prime minister. The partnership began in 1988, when the two co-founded TF-1 Mercury International Film, a production company.

Until recently the Kirch stake was 33.6 per cent of Telepiù, with 32.5 per cent owned by the Rupert family from South Africa and 10 per

to convince viewers why they cent by Fininvest, the private hold-Earlier this month, Kirch agreed to buy the 23.4 per cent stake held in Telepiù by Mr Renato Della Valle, an Italian businessman with

close connections to Mr Beriusconi. This gives the group control of the Italian broadcaster, although there has been speculation that Kirch will reduce its stake to below 50 per cent to raise capital. "It is very early days," muses a Kirch insider. "But it would not be

inconceivable if Murdoch at some stage would be interested in a stake in Telepiù, just as we at one stage would be interested in a stake in B\$kyB." ·The possibility of a deepening alliance between Kirch and Mr Mur-

doch haunts the rivals of both. Bertelsmann and RTL, Germany's commercial television network, accuse the two groups of planning to form a monopoly.

"The two of them could stitch up European pay-TV and digital televi-

sion," says a Bertelsmann execu-tive. "Both have programming. Both have sports rights. And Murdoch knows how to run pay-TV. which is exactly the kind of experience Kirch is seeking." Mr Zmeck says that since the deal

with BSkyB, his telephone in the Kirch headquarters in Ismaning, a suburb of Munich, has not stopped ringing with offers. "We have found ourselves in a position where people are knocking at our door wanting to talk about alliances," he says. Despite this commanding posi-

tion, the Kirch group remains shrouded in secrecy. Mr Kirch, its 69-year-old media-shy founder, gave his last interview seven years ago and has never revealed sales, profits or how he finances his acquisitions. He founded his empire in 1956 after quitting his job as an assistant professor in economics at Munich

University. Then, German television was in its infancy. There was a shortage of entertainment, particu-larly films, and German distributors were slow to tap into the reserves of the US studios.

Mr Kirch started filling the gay by buying the rights to US and Italian films, with little support from German distributors. His first acquisition was the rights to Federico Fellini's "La Strada".

Ever since, he has pursued a con sistent policy of buying up programming and distribution rights, "This is still our core business. You can't do anything without it," says Mr

In 1959, he founded the BetaFilm company to arrange the worldwide distribution of programmes. A year later, he had his first major succe with ARD, selling it a package of

700 films. His rivals, especially Bertelsmann and RTL, repeatedly accuse him of seeking a monopoly over film distribution. "This is about competition. They can bid as well," says a Kirch

On the strength of its programming and distribution network, Kirch was one of the first to enter commercial television broadcasting when it was launched in Germany in the early 1980s. The company bought a 43 per cent stake in Sat1, a television channel partly owned by the Axel Springer group; the channel has been an unashamed supporter of Mr Helmut Kohl, the Ger-

man chancellor.
Two years ago, Kirch started to look at ways of entering digital television broadcasting which will greatly expand the number of channels and create more outlets for programming. Now 10 days from the launch of DFL, the company appears to have an unassailable lead over its rivals.

### An iron fist

The appointment of General Igur Rodionov as Russia's defence minister should dispel the illusions of anyone who believed that the reelection of President Boris Yeltsin, with General Alexander Lebed at his side, marked a straightforward success for liberal values over the brutish authoritarianism of the Soviet past.

In fact, there can be few figures in Moscow who epitomise that past so clearly. A few years ago, the use by troops under Gen Rodionov's command of poison gas and sharpened spades against unarmed Georgian demonstrators was held up by Russia's democrats as proof of the old regime's incorrigible turpitude. For the anticommunist coalition which Mr Yeltsin led to victory, the tragedy of Tbilisi in April 1989 was a sign that Lenin's heirs had forfeited their moral right to rule - either

in Georgia or Russia. Since then, it seems, the centre of gravity in Russia's debates has shifted so dramatically in favour of authoritarianism that a general who symbolises the "iron fist" can be promoted without much fear of objection from liberals. If Gen Rodionov is still a controversial figure, it is not so much because of his record in Tbilisi as because of his tough line on corruption in in part at least, the rethe military.

emergence of Soviet-era hardliners has been made possible by the underlable fact that following the Union's collapse, outrages and blood-letting on a vastly bigger scale than the April 1989 killings took place in both Georgia and Russia. To many former Soviet cit izens, it now seems that the ethnic and criminal violence which has wracked their fallen superpower is the result not of excessive state power, but of the very opposite - a collapse of all authority, leaving a vacuum which ruthless warlords and mobsters can exploit.

This in turn explains the attrac tion that figures like Gen Lebed and Gen Rodionov can exert when they present themselves as the men best qualified to restore order and respect for the state. To judge by his recent pronouncements, the new defence minister will begin this process by moving to stamp out the graft which became endemic in the armed forces under his predecessor, General Pavel

The western world will watch this process with understandable scepticism. However, if Gen Rodionov is serious about wanting a strong, reformed army, as opposed to buying off venal generals, the first thing he must do is end the blood-letting in Chechnya, which is after all, the stated aim of his close ally Gen Lebed.

#### It's not just platonic

Shades of John Le Carré. In Copenhagen it's leaked out that one of the reasons why four British diplomats were expelled from Moscow in May centres on a man called Plato, who is presently anguishing in a Russian cell, after

being charged with espionage. The 28-year-old Plato – full name Plato Obukhov, a Russian diplomat seems, like his namesake, to have been a bit of a philosopher, or at least a dreamer.

For Obukhov has apparently published five novels, mirroring his secret life. The latest, entitled Theying with Death", was all about a man who was, .. a spy. News of Plato's arrest has solved

in turn another minor mystery that disturbed Denmark's diplomatic corps - why did the Russian ambassador leave rather hastily in June? The plot thickens here, because it has just emerged that said ambassador was Plato's father, Alexei Obukhov.

This story has been broken by Vladimir Pimonov, a Russian emigré journalist employed by the Copenhagen tabloid newspaper Ekstra Bledet. Beyond the long-arm of the Russlan secret service. Pimonov uses the freedom to worm more secrets out of the Russian bureaucracy - using the telephone from the Danish capital - than his colleagues at home manage to do.

The second secon

No doubt he's in no hurry to

#### Growth business Can Terry Smith, UK

distinction of propelling a book on accountancy to the top of the best seller list, repeat the performance? His Accounting for Growth has sold more than 55,000 copies since being published in 1992, yesterday was at the upmarket London store Harrods, to launch the second edition. This time round he lacks the marvellous publicity of being sacked by Union Bank of

Switzerland. But his friendship with Mohamed Fayed, Harrods' chairman, who but in an appearance at the book signing. seemed intact. Fayed contacted Smith after he had read about his dismissal from UBS, and the launch of the first edition - in which Fayed's pet hate, Lonrho, featured prominently - was also

held at the store. If Fayed goes ahead with the mooted flotation of his store - thus entering Smith's domain - will he be as hospitable for a third edition?

Bedding down ■ Prague officials are delighted about getting the International

Monetary Fund to hold its annual

meeting in the Czech capital in 2000. To land this fish Prague beat off South Africa, the Netherlands

OBSERVER

and the United Arab Emirates; Czech fisher-in-chief was finance minister Ivan Kocarnik. Prague bureaucrats say the IMF's decision confirms the historic achievement of eastern Europe's transition from Marx to

the market. Full marks to

Kocarnik. But where are the jet-set delegates attending this jamboree going to sleep? There will be some 180 finance ministers and central bank governors, most of them unused to slumming it - and Prague is not exactly richly endowed with first-class

accommodation. Then there's the commercial bankers, advisers. consultants, backs... Still at least the venue has been selected - the Palace of Culture. Mayor Jan Konkal wants private business to stump up Kc2bu to refurbish this faded relic of Czech/ Soviet comradeship. The delegates would probably prefer softer

Time to Singh ■ When P. Chidambaram, India's

pillows.

finance minister, presents his first budget on Monday, no one will be more attentive than the man responsible for the previous five, and who can take much of the credit for liberalising India's economy: Manmohan Singh.

It's one measure of Singh's success that Chidambaram is expected to continue along the reformist path charted by his

But Singh appears less than content. In his first interview since Outlook magazine this week found him in gloomy mood, "The entire told Outlook, "Both politicians and government servants are part of it. There is no dearth of people who have made money, but none has

learnt any lesson He rails at political duplicity, singling out India's two main communist parties, which have already begun attacking the economic policies of the United Front government. "The communists agree with my policies," he says. "But they do not have the courage to own up to them openly".

Singh appears to be planning some owning up of his own. He's proposing to write a book, "telling

Treasure this one ■ Boffins at the US Treasury were puzzling over what to call an innovative new bond issue. Let's call it the Dole, said one. No, said the others: lacking in interest. What about the Gingrich? Nope, insufficient maturity. OK, try the Clinton. Out of the question: a

### Financial Times

#### 50 years ago Copper Price Very Firm

Following the strike of artisans at the Rhodesian copper muses of Mufulira, Nchanga Consolidated, Rhokana Corporation, Roan Antelope and Rhodesian Broken Hill, and the stoppage of production, a very firm tone has developed in the international copper market. Metal available for export in America is now being quoted at 16 cents a nound few days ago. It is understood that up to 200 tons has already been purchased on that basis. There is still a general reluctance, however, on the part of U.S. producers to sell anything approaching a normal tennage owing to the general tightness of supply on the domestic market.

The joint House of Representatives and Senate conference has unexpectedly decided to reopen the controversy on the price of U.S. silver after voting earlier in the day to report their disagreement to both Houses. At their meeting yesterday, the committee agreed to the price of 90% cents an ounce for silver purchased by the Government from domestic producers and metal sold by the Treasury for industrial use, but the Bill as approved by the committee contains no expiration date.

U.S. Silver Price

LAWYERS FOR BUSINESS

## FINANCIAL TIMES

Friday July 19 1996

"An income statement is a portrait of how the manager has behaved daily."

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## Inkombank chief angry at talk of bankruptcy

By Chrystia Freeland in Moscow

The president of Inkombank, Russia's fifth largest bank, yesterday accused "vengeful" government officials and "dishonest" rivals of provoking rumours that his institution was on the brink of hankruptcy.

Central bank officials and senior members of the government have publicly vouched for Inkombank's solidity over the past few days, but Mr Vladimir Vinogradov, the bank's president, said the speculation had already

done significant damage. Mr Vinogradov said that depos itors had withdrawn Rbs160bn (\$32m) since the beginning of the month, when reports about the bank's fragile financial state first appeared in the Russian media. Other bank executives said some foreign partners had become "reluctant" to work with Inkombank in the wake of the reports.

Mr Vinogradov's statement opened a window on the byzantine world of Russian business, where good political connections can be a vital financial asset, and highlighted how difficult it can be for outsiders to assess the true standing of companies.

In Russia, where hyperinflation and the collapse of dozens of financial institutions over the past few years have bred a

nothing in the tenor of his

remarks to suggest that markets need be apprehensive of an

aggressive tightening of policy," said Mr Bill Griggs, a Wall

Street bond market commenta-

Prices had been surprisingly quiescent with the "core" infla-

tion rate - which excludes food

Jumbo crash

indications are that that crash

was caused by hazardous mate-

rial exploding in the hold, but the

Federal Aviation Administration did find shortcomings in Valu-

The aircraft for Flight 800,

which went into service in 1971,

had flown from Hellenikon air-

port, Athens, to New York's JFK

before beginning its flight to

Paris. The US authorities issued

a warning four months ago that

security at Hellenikon was lax.

The warning was lifted in May

ofter security was tightened.

Jet's maintenance procedures.

Continued from Page 1

next year."

coming months.

Russia's fifth largest bank accuses 'dishonest' rivals

the press - was part of a govern-

ment effort to suppress one of the

rare dissenting voices in the busi-

ness community.
"We believe the inspection is

connected with the shares-for-

loans auctions," Mr Vinogradov

said, referring to last year's con-

tentious privatisation pro-gramme. Inkombank, together

with many western observers,

alleged that the auctions were a

cover-up for the transfer of valu-

able state assets to government

insiders at a fraction of their

Few observers would be likely

to disagree with Mr Vinogradov's

wider charge that close ties

between the government and a

few private companies still mar

Russia's bid to create a market

economy out of the lumbering

interpretations" of the Madrid

formula. Mr Mubarak went a step further, underlining that the cor-

nerstone of the peace process launched in Madrid was land-for-

peace, "clearly defined in writing,

and it does not have any further

talks centred on "the need to cre-

ate the proper atmosphere to

resume peace negotiations on all

Until the framework for recon-

vening talks between Israel and

Syria, and Israel and the Pales-tinians is established, most Arab

leaders will need convincing that

Israel is reconsidering its refusal

president's political adviser and a

key intermediary in regional

peace negotiations, stressed the

importance of "a beginning for the process of moderation, where

Mr Netanyahu will realise the

necessity of being flexible, for he

has been formulating his policies in the absence of any real dis-logue with the Arabs".

Mr Netanyahu said his govern-

ment would honour existing

arrangements on Palestinian

self-rule. He announced that his

foreign minister, Mr David Levy,

would meet Mr Yassir Arafat, the

Palestinian leader, next week.

Mr Osama al-Baz, the Egyptian

to give back Arab land.

Mr Mubarak said yesterday's

interpretation".

national wariness of banks, reports like those which have cir-culated about Inkombank have an immediate effect.

The furore comes at a time when a sharp fall in inflation and lower yields on government bonds have led most Russian and western economists to predict a shake-out in Russia's frail financial sector. One major bank went into receivership earlier this month. Inkombank was widely considered to be the bank most likely to fail next after Kommersant, the leading Russian business daily, published a leaked report by central bank inspectors warning of substantial liquidity problems. The story was picked up by ORT, Russia's biggest television network, 51 per cent stateowned, which broadcast the tale to millions of Russians.

Inkombank officials said yesterday that, in a revised version of the report, central bank audi-tors had modified their criticism

ancient monument in the UK, is to get a new lease of life.

"The Stonehenge Experience" should be open to the public by 2000. It is expected to attract at least 1.8m visitors a year.

To solve its problem, English Heritage has harnessed the latest privatisation innovation of Britain's Conservative govern-ment, the so-called private

the state was unwilling to

and four groups of companies with expertise in leisure, catering and design have already expressed an interest - English Heritage will in November ask the Millennium Commission, which is funded by the UK National Lottery, to provide a matching sum. Work on the

Back to the future

# Companies asked to

Stonehenge, the most famous

English Heritage, the governold ring of stones, is asking pri-(\$50.7m) towards the construction of a new visitor centre on the

rants and shops as well as a hightechnology interpretation of the

Midsummer's Day. Past proposals to improve the area have met with opposition from local authorities, pressure groups and archaeologists, who

hectare site.

This was introduced in 1992 as a means of attracting private capital to fund capital projects which

If a consortium can be founded

Currently fewer than 1m tourists come to Stonehenge. A quarter of them observe the stones to enter the car park and the dilapidated visitor centre, which in 1992 was described by the public accounts committee of the

The new visitor centre will cover 8,000 sq m and be located Visitors will be transported by monorail to within 500m of

#### behemoth it inherited from the Soviet Union. But even those to "some accounting errors" and the deputy head of the central who share Mr Vinogradov's general views are now wondering, in bank has assured the public that the words of a concerned analyst from China who has been working with Inkombank, if "there Inkombank is solvent The officials alleged that the controversy - including the cen-

Middle East peace

tor. He believed the message was that "inflation is good this year and is going to get better Mr Greenspan said higher bond yields, the rise in the dollar and waning demand by households and businesses for durable goods would contribute to a slowing of growth in

Mubarak of Egypt, in Cairo. "We've cleared the air," Mr Netanyahu said after his first meeting with an Arab head of state since taking office last month. Mr Mubarak said he had "a clear picture about what could happen, a clear picture that he

Deace process" At last month's Arab summit that any deviation from the principle of "land for peace" estab-lished at the 1991 Madrid conference sponsored by the US and Russia would shatter regional detente and force Arab countries to reconsider the ties established

Mr Netanyahu avoided any mention of the land-for-peace formula yesterday, but moved to soothe Arab fears, saying: "I think that the terms of reference of Madrid can unite us around a common frame of reference. This is how we intend to proceed." But he said there were "different

# US shares rise | Israel and Egypt affirm search for

Egypt and Israel said yesterday they had agreed on the future of the Middle East peace process, following a 2½ hour meeting between Mr Benjamin Netanyahu, Israel's new prime minister, and President Hosni

[Netanyahu] is going towards the

with Israel in the past five years.

### help bring Stonehenge up to date By Antony Thomcroft in London tral bank's unusual decision to make a special inspection and the eventual leaking of the report to

ment-financed organisation which administers the 4,000-yearvate sector companies to form a consortium to contribute £32.5m.

The centre would have restau-

Stonehenge, Britain's most cel-

ebrated world heritage site, is the leading property in the care of English Heritage and the cause of many of its problems. For the past 30 years the public has been kept away from direct

access to the huge stones because of fears of vandalism. This has led to disputes and confrontations with Druids, who traditionally worship there on

are concerned about the 450 other

finance initiative.

development should start next

2km from the stones the circle, which will become accessible to the public by foot

### THE LEX COLUMN

## Greenspan's games

If obfuscation was the name of the game – and it undoubtedly was – Mr Alan Greenspan's testimony to the US Congress yesterday was a triumph. According to the Federal Reserve chairman, inflation might or might not become a problem, but if it did he would stamp on it. Meanwhile, the economy looked set to slow, but it could see a burst of short-term growth. It was a speech which offered something for everyone, but added up to virtually nothing, and the stock and bond markets loved it.

The good news for equities was the nuance that an interest rate rise was not imminent. Given the recent decline in share prices, it is hardly surprising that Mr Greenspan should try to calm jumpy investors. The bad news, however, is that Mr Greenspan's comments support the case for an increase sooner, rather than later. His testimony offered no evidence that political pressure has encouraged a more relaxed attitude to inflation. And more important, he suggested that fac-tors that have been restraining wages and prices - such as job insecurity are only temporary, and he pointed to evidence that this phase is already

coming to a close. Mr Greenspan does still hold out the hope that the economy may have become self-regulating, with higher bond yields (and therefore higher borrowing costs) restraining corporate activity, and pent-up consumer demand from the recession finally subsiding. But the tone of the speech was cautious, and investors should act accordingly. The odds must still be on a pre-emptive rate rise, if only to signal that the Fed will not submit to pre-election completency.

#### US pharmaceuticals

America's drug companies are in robust health, judging by the latest quarterly results. Average volume growth of 8-10 per cent is running shead of best expectations and those with new products are moving much faster. Merck, boosted by the launch of drogs for lowering cholesterol and fighting osteoporosis, increased its second quarter sales by nearly 20 per cent. Pfizer's turnover grew 11 per cent over the same period despite publicity linking two of its main heart medications to cancer. And these growth rates were achieved in the face of a rising dollar which hit overseas sales and earnings on translation.

But volume growth is only half the story. Price pressures are also less derce. Neither in Europe nor the US is there any sign of politically motivated price cuts at the moment and Japan is

July 1996



stabilising after its biennial price reduction this spring. America's managed care organisations are stepping up their drug purchases, because it is much cheaper to put patients on medi-cation than to send them to hospitals. That - and a flood of more effective, new products - is starting to swing the balance of power back in favour of the pharmaceutical companies.

This has triggered handsome outper formance, with the pharmaceutical sector outpacing a rising US market by 30 per cent over the past 18 months. That leaves it trading on a demanding 15-20 per cent premium to the market average. But with Wall Street increasingly nervous of technology stocks and cyclicals, drug companies look like a safe haven.

#### New issues

When the London stock market speczes the new issues market tends to catch cold and there are certainly plenty of sniffles around at the moment. Recent flotations, including British Energy, Sun Life and Jarvis Hotels, are trading at a discount to their issue price. Allied Carpets, a solid retailer, has been priced at the bottom of the indicated range and supermarket chain Somerfield is struggling to get to market on a price/ earnings multiple of only seven. Meanwhile, it has become almost impossible to float a biotechnology stock. Alizyme has raised only a third of the money it wanted and Cambrio has delayed its flotation altogether.

Companies and investors have only themselves to blame for this bout of fatigue. Earlier this year, cash-rich fund managers were keen to put money into equities and backed new issues without looking too closely at quality. Companies rushed to join a

frothy market; in the second quarter of 1996 flotations raised £4.2bm, more than in the whole of 1995. And the success of the juntor Aim market has attracted a number of blue-sky companies for which venture capital funding might have been more appropriate.

Now that sentiment has turned. institutions have become much more picky - just as in early 1995 after the high-profile collapse of 1994 newcomers such as Aerostructures Hamble. Large, established groups like Daty: Crest and Lonrho's Princess Metropole hotels should have little trouble floating - though pricing will be under pressure. But smaller companies and biotech groups might consider a trade sale or venture capital instead.

#### British Gas

Tuesday's 450-page Monopolies and Mergers Commission report on BAA may have been turgid stuff, but it will have been eagerly read in at least one other boardroom - British Gas's. If BG fails to persuade Ms Clare Spottiswoode to water down her tough regulatory proposals, it can try its luck at the MMC instead. And the generosity of the BAA report suggests it has every reason to do so.

True, the BAA report offers few chies as to whether the MMC might take a less aggressive line on one of the biggest arguments between BG and its regulator - over depreciation. But in three areas, the MMC line is notably softer than Ms Spottiswoode's. First, the MMC's attitude to BAA's cost and revenue projections is remarkably trusting; Ms Spottis-woode's approach to BG's was much more sceptical. Second, the long-term rate of return proposed by the MMC for BAA - 7.5 per cent - is comfortably above Ms Spottiswoode's 6.5-7 per cent range. Third, the MMC is planning to allow the BAA a leisurely five year period before it reaches this level; Ms Spottiswoode wants BG to cut its-

returns at once. A softer approach in any one of these areas could make a big difference to BG's finances. A 0.5 per cent increase in the allowed rate of return, for instance, would add 250m to BG's annual cash flow - increasing the value of the company by something like £400m. Of course, there is no guarantee BG will get as lax a deal out of the MMC as BAA. Nonetheless, the MMC's soft, pragmatic approach still looks a considerably better bet than anything the company might extract

Additional Lex comment on London Underground, Page 20

This announcement appears as a matter of record only.

Istituto Mobiliare Italiano ITL 501,278,802,080

Global placement of 41,634,452 ordinary shares

by



The Ministry of the Treasury of The Republic of Italy

Joint Global Co-ordinators

**IMI Sigeco SIM** 

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Adviser to the Treasury **CS First Boston** 

#### **Europe today**

Light to gentle southerly breezes will bring Temperatures will range from 20C to 25C. Some coastal regions will be a bit cooler. Spain and Portugal will be hot. France will be sunny with afternoon temperatures between 25C and 32C. The western Mediterranean, Italy and the Balkan states the afternoon and evening. The Benefux and southern Scandinavia will remain dry and suriny with temperatures between 18C and 23C. Central and eastern Europe will continue cool with some rain across Poland, parts of Slovenia, the Ukraine and Romania, Greece and Turkey will continue sunny and

#### Five-day forecast

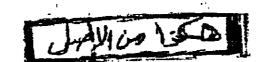
During the weekend, eastern and central Europe will turn warmer and will remain mostly dry. Early next week north-west Europe will have rain and will be slightly cooler. Later next week central Europe will become unsettled. Spain and Portugal will continue hot and sunny.

TODAY'S TRAINERATURES

Cardiff Cesabler Chicago Cologne Dallas Dallas Delhi Dublin

We wish you a pleasant flight, Lufthansa





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**FINANCIAL TIMES COMPANIES & MARKETS** 

which was likely to persist. He accused some competitors of mis-

leading customers on the true

AT&T's apparent loss of mar-

ket share was highlighted by fig-

ures from its smaller rival in the

long-distance market, MCI. While

AT&T's total revenues from

long-distance telephony were up only 2 per cent at \$11.2bn, MCF's

long-distance revenues were 13

rights issues is bad news for the sector. Blotech companies try to

turn scientific ideas into commer-

cial medical products. They have negligible sales during the many

years of research and develop-

years of research and develop-ment and rely on outside sources to pay the R&D costs. When investor confidence shows in rap-idly rising share prices, biotech companies pile in to raise money. But problems with share prices are less shocking to long-term investors in the sector.

"When Genentech came to the

market in 1981, its shares rose

many-fold when trading began. It was the Netscape of its day. Since then we've seen four or five

[share price] cycles," says Mr Viren Mehta, of US research bou-tique Mehta and Isaly. The last bull market in the sec-tor was in 1991 and early 1992. It

was followed by the worst reces-

gion the sector had seen. Biotech

companies laid off staff, merged

or even collapsed. Analysts believe that is unlikely to be

Mr Ian Smith, of stockbroker

Lehman Brothers in London,

says: "We are three years further

are closer to getting products on

Mr Mehta agrees, saying that

last time there was a handful of

Mehta. He blames the enthusi-

asm by blotech companies to fill

their vaults with cash as fast as

they could, and on investors

Biotech chief executives are

mapologetic. "You raise money

repeated this time.

50 and 75 by 2000.

seeking a unick profit.

when you can," says one.

**BASF** to close four plants

market."

price of their services.

imancial targets [for] short-term volume growth." Mr Miller blamed pressure from traditional competitors and new entrants, dropped \$% to \$23%.

Clinical trials in

the marketplace

OTHE FINANCIAL TIMES LIMITED 1996

AT&T, the largest US telephone

company, warned that intense

competition in the deregulated US market would result in lower

growth in its domestic consumer

business than last year.

The share price fell 5 per cent after Mr Rick Miller, AT&T's chief financial officer, said: "We

do not intend to sacrifice our

B iotechnology companies on both sides of the Atlan-tic have seen a nine-month

buil market come to an abrupt end this month. UK investors'

frazzled nerves may have been

soothed yesterday by a recovery

in some of the sector's best

known stocks, such as British

Biotech and Cantab Pharmaceuticals. But analysts are far from

convinced that the sector is.

about to resume its upward run.

Investors have poured enormous sums into biotechnology

this year. Blotech companies in

the US and UK raised almost

\$3.3bn in public offerings in the

year to July 11. The figure for the

equivalent period of 1995 was

\$194m, according to Bioworld

Financial Watch, an Atlanta-

based newsletter which follows

about 270 blotech companies in

The cash inflow has coincided

with a sharp rise in the sector's

shares. Share prices of the com-

panies tracked by Bioworld rose

on average more than 22 per cent

But these Bioworld stocks fell

more than 9 per cent in the first

week of July. British Biotech's

£35 in May to £20, and others

Interneuron, one of the biggest

US biotech stocks, had a market

capitalisation of more than \$1bn. Its shares rose from \$26 in Janu-

ary to \$42 in late May before falling to \$30.

The first signs of difficulties in

the UK sector appeared two weeks ago when the flotation of Cambrio, which wants to sell an

overdose-proof paracetamol, was

postponed because too few inves-tors were interested. This week it

was revealed that owners of

fewer than half the shares in

British Biotech have taken up

in the first half of the year.

have fallen as heavily.

the US and UK.

Friday July 19 1996

in the second quarter was 2 per cent higher at \$2.3bn, on sales

also up 2 per cent at \$13.0bn. A

lower tax charge lifted net

income 10 per cent to \$1.5bn, or

\$0.92 a share. The figures exclude Lucent Technologies, the equip-

ment manufacturing business

MCI's operating income rose 33 per cent to \$582m, on revenues 23

per cent higher at \$4.6bn. Net

income rose 15 per cent to \$300m,

Biotech companies are wondering whether the recent run of investor confidence is over

spun off in April.

or \$0.43 a share.

### SHEERFRAME **Specified** Worldwide L.B.Plastics Limited Tel: 01773 8523 i i

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### Banacci may sell brokerage stake

Banacci, Mexico's largest financial group, may sell a large stake in its brokerage company Accival to complete a \$1bn recapitalisation programme for Banamex, its banking arm. Merrill Lynch and Goldman Sachs have held exploratory talks separately with Accival, Mexico's largest brokerage. Page 16

Merck and Pfizer meet forecasts Merck and Pfizer, two of the fastest-growing US pharmaceuticals groups, matched stock market pectations with earnings per share growth of 16 per cent and 22 per cent, respectively, in the second three months of the year. However, Merck regis-

tered a 1.6 percentage point drop in its pre-tax profits margin, to 28.4 per cent, while Pfizer recorded a 2-point improvement in its pre-tax margin, to 21.6

BEV beats growth target Banco Bilbao Vizcaya, the biggest Spanish banking group in terms of stock market capitalisation, reported a sharp increase in first-half profits. It said it was wall ahead of targets set under its "1,000-day plan" to achieve double-digit growth in earnings per share and dividends through to 1997. Page 18

Nomura and Daiwa release results Nomura Securities and Daiwa Securities, two of Japan's leading securities houses, have released their first-quarter results, reflecting efforts by the industry to increase disclosure to investors. For the three months to June, Nomura's unconsolidated recurring profits - before extraordinary items and tax - jumped 15.4 times from a year earlier to Y36.4bn (\$327.92m). Page 19

Reliance plans petrochemicale expansion Reliance industries, India's largest private sector company, is set to become a "global force" in petro-chemicals, according to Mr Dhirubhal Ambani, its founder and chairman. He told the annual meeting that he expected expansion projects across the pet-rochemicals-to-textiles production to more than double sales by 2000. Page 19

**Gold rise helps Angle American** Anglo American's gold and uranium division has posted a 48 per cent rise in net profit for the quarter ended June 30 to R323m (\$73.6m) as the higher gold price - in rand terms - consolidated gains at its deep level mines. Page 19

Former chairman defends LME system Mr Christopher Green, former chairman of the Lon-Mon Metal Exchange, has launched a spirited defence of the exchange's unique way of operating which has been called into question following the Sumitomo scandal. Mr Green points out that Sumitomo has not defaulted, in spite of claiming losses of \$1.8bn, nor has any member of the LME. Page 24

#### Companies in this issue

General Dynamics Boldman Sechs

Brael Discount Bank

Annual reports service

Bond futures and options

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Bond prices and yields Commodities prices

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Market Statistics

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23 New inti bond issued

Bourses Recent issues, UK

34 Start term for rates 35 LE (repost rates 22 World Stock Market

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1.18 - 0.98 15.00 - 0.40

\$7.50 + 3.25

- 4275 - . 275

425 + 0.225

Chief price changes yesterday

340 + 23 25 + 4 285 + 85

9.60 - 0.40 15.50 - 1.25 10.05 - 0.35

London stere service Managed funds service Managed funds

### in Germany and cut 900 jobs By Jenny Luceby in London

BASF, the German chemicals group, is to close four plants at its main production site in Ludwigshafen, Germany, with the loss of 900 jobs. The move was prompted by the decline of the Buropean textiles and leather Mr Albrecht Eckell, a BASF

management board member, said the group had been forced into the closures by falling sales and profit margins. The four plants, which will be

closed by the end of 1998, produce textile and leather chemicals, dyestuffs, acrylic acid, and speciality chemicals. Nearly all of their sales are to the textiles and

BASF said most of its customers in these industries had moved to Asia. The 550,000 textile and

This shift has already prompted the group to announce the relocation of the worldwide headquarters of its textiles and leather chemicals division from Ludwigshafen to Singapore. This move is set to be completed by the end of the year.

However, the group was also suffering from falling global

prices caused by intense competi-tion from textile chemical producers in countries with lower labour costs, such as India.
As a result, BASF businesses

supplying the textiles industry had experienced falling sales and profits throughout 1995, when the rest of the chemicals industry was enjoying its best performance for many years. The difficulties in this sector have prompted many European producers to pull out of textile chem-

1970 had fallen to 180,000 by 1994. draw from the sector, said Mr Eckell, but cost-cuts were essen-

> Under a deal reached last year with Ciba, the chemical company, BASF will become the Swiss company's main supplier of textile dye ingredients, while the production of these chemicals at Ciba's Basle site will be phased out over three years. Ciba, which is to merge with Sandoz to form Novartis, is the largest producer of textile dyes in

Europe. BASF's main German rivals, Hoechst and Bayer, have hived off their textile dyes operations into a joint venture, Dystar, to form the second largest producer in Europe. Meanwhile, BASF's £138m (\$214m) acquisition earlier this year of Zeneca's textile dyes business has made the group into leather operations in Germany in icals. BASF had no plans to with- Europe's third largest producer.

# Spanish groups in venture talks

By Tom Burns in Madrid

Repsol, Spain's leading energy group, and Iberdrola, the secondranked domestic electricity producer, are in talks on setting up a large joint energy venture, initially budgeted at Pta180bn

(\$1.03bn). The venture, which would aim to turn oil refining by-products into gas, would be one of the biggest industrial undertakings by domestic corporations in

The architect is understood to be Banco Bilbao Vizcaya, the banking group which owns 7 per cent of Repsol and 11.5 per cent of Iberdrole. Mr Alfonso Cortina. a member of BBV's board and the bank's main individual shareholder, was appointed Repsol's

yesterday the talks between the two corporations were at an initial stage and a preliminary agreement over the venture was

project that centred on updating an oil refining plant operated by Petronor, a Repsol subsidiary near Bilbac in north Spain, to produce gas from the residues of

the refining process.

According to reports this new facility, which would take three years to build, would use, for the first time in Spain, a gasification system called IGCC (integrated gas combined cycle).
The Repsol-Iberdrola venture

represents a further step towards the configuration of two rival

chairman last month. BBV said Spanish alliances, both led by banks and involving big investments in key industrial sectors. BBV, together with La Caixa,

the main domestic savings bank, milikely before September.

Repsol refused to confirm caports yesterday of a specific the national telecoms operator, as well as in Repsol.

In the opposing camp, Banco Santander and Banco Central Hispano (BCH) have invested strongly in Endesa, Spain's leading electricity generator, and with Endesa they are preparing to bid for Retevision, the future second telecoms operator.

Endesa, which is partially pri-vatised and is one of the most profitable domestic corporations, is additionally diversifying into the oil and gas sectors. BBV results, Page 18

#### AT&T stocks fall on growth warning Fidelity expands in flexible than in the consumer market. down 18 per cent to \$1.7bn, reflecting its withdrawal from personal computers. pensions MCI said revenues at Concert, its international alliance with

British Telecommunications, had revenues almost doubled year-on-

year, from \$74m to \$139m, Total

revenues from new ventures

were \$477m, with a combined net

loss of \$69m owing to start-up

MCI said revenue from Internet

traffic was three times the level

costs.

By Maggie Urry in New York

Fidelity Investments, the large US fund manager, is making an aggressive push into the fledg-ling defined contribution pension plan markets in the UK, Canada and Hong Kong. Under a defined contribution

plan, employees can decide how much to save and where the money should be invested. The idea is that individuals can tai-for investments to their particular retirement needs, for instance taking account of their age. The size of the eventual pension depends on the sucress of the investments.

Fidelity, the leading provider of defined plans in the US with 3.7m participants and \$108bn of investments, said companies and employees around the world were beginning to face the same had seen several years ago.

Defined contribution pension plans, known in the US as 401(k) plans after the section of the tax code under which they were introduced in the 1980s, have formed the fastest growing segment of the US pension fund management market. However, as more fund management groups have targeted the segment for expansion, it has reducing the profitability of the

Fidelity, and other US fund managers, have begun to look outside their domestic market for growth opportunities.

Mr Robert Reynolds, president of Fidelity Investments Institutional Retirement group, said: "These countries are about to experience rapid growth in defined contribution plans as workers take a growing personal interest in planning and saving for their retirements."

In Canada, Fidelity won its first client - Campbell's Soup -Some of the clients, including Campbell's, are subsidiaries of US companies which already employ Fidelity. Mr Reynolds said many of Fidelity's US clients were multinational groups looking for global pension fund

In the UK, Fidelity began offering the plans two years ago and now acts for British Petroleum, the oll company, and the British Broadcasting Corporation, the public service broadcaster. Mr Reynolds said legislation

had recently been passed in

to set up defined contribution

Daniel Green | pension plans.

MCI said its business-to-business

sales growth had been exception-

ally strong, while AT&T said it

AT&T reported sales growth of 18 per cent in wireless telephony,

in which it is the biggest US

operator, to \$854m. Subscribers

rose 30 per cent to 6.25m.

AT&T said NCR, the computer company which it intended to

spin off by the end of this year, made an operating profit of \$11m

Both companies reported stron- in the quarter, compared with a

had grown at the industry rate.

price falls are significantly different from those which triggered profitable blotech companies. smt from the 1992 forecasts this will rise to between filtenes. the 1992 collapse in investor con-

Then, the bad news came in "This [share prices] correction the form of the failure of a promising drug in the final stage of clinical trials. This time, there has been no equivalent item of bad news. The effect, says Mr Mehta, should limit the share price falls and encourage inves-tors to distinguish between the

best companies and the rest. The causes of the latest share which have raised enough money most investors to evaluate the

in recent months to see them through to the commercialisation of their products, "It's going to be very rough for anyone trying to raise new money over the next 13 -18 months," says Mr Edmund Debler of Mehta and Isaly. Another way is to follow the

lead of pharmaceuticals companies which sign deals to market the products biotech companies are developing. In theory, at least, the R&D departments in big pharmaceuticals companies One way of doing this is to see should be better placed than

scientific and commercial potential of a biotech company's pro-

The fortunes of the sector are likely to hinge on progress with clinical trials of important prod-UCIA.

For the time being, investors and biotech company executives can no longer rely on momentum to keep their share prices up. They will have to watch out for events that affect the fate of real

# **SITELECOM**

SPT TELECOM, a.s. Czech Republic USD 750,000,000

Multicurrency Revolving Credit Facility

Chase Investment Bank Limited

Citibank International pic

ABN AMRO Bank N.Y. Prague Branch BNP-Dresdner Bank (CR) a.s. Commerzbank, Akbengesellschaft Petebe Dat-Ichi Kangyo Bank (Deutschland) AG Royal Bank of Canada Europe Limited SBC Warburg

Critically, N.A. Barts of America NT & SA Credit Susse Morgan Guaranty Trust Company Salura Bank (Luxembourg) S.A.

The Bank of Tokyo-Mitsubishi, Ltd. Vienna Banch Doutsche Bank AG Prague Branch

Credibnitish-Rankversin / Credibnitot 3.6. ING Bank N.V. Progue Branch Tokai Bank Nederland N.V

Citibank international plo



CITIBAN(O

the Treasury of

## Banacci considers sale of stake in brokerage firm

By Leslie Crawford in Maxico City

By Robert Gibbens

ment spending.

Barrick, North America's

biggest gold producer, posted

lower second-quarter and first-

half earnings because of heav-

ier exploration and develop-

Net profit for the quarter

was US\$68.9m, or 19 cents a

share, down from \$75.4m, or 21

cents, a year earlier, on gold

revenues of \$325.5m against

\$109.4m against \$110.3m.

By Christopher Parkes

restructuring

Operating cash flow was

Barrick last week made a

C\$915m (US\$667m) bid for

Arequipa Resources, a four-

year-old exploration company

whose main aseet is a promis-

US aerospace and defence groups continued their recov-

ery in the second quarter, with strong earnings which showed

the effects of widespread

McDonnell Douglas said its

progress was marked by espe-cially good results from mili-tary aircraft, although com-

mercial jet operations returned

lower sales and profits. Tele-dyne highlighted the perfor-

mance of its speciality metals

division, and General Dynam-

ics reported a sharply

Earnings came in around the

top end of analysts' forecasts,

improved order book.

US\$1,000.00.

Banacci, Mexico's largest financial group, may sell a large stake in its brokerage firm, Accival, to complete a \$1bn recapitalisation programme for Banamex, its banking arm.

The brokerage is attracting possible buyers: Merrill Lynch and Goldman Sachs are understood to have held exploratory talks separately with

The rival US investment banks recently became licensed brokerdealers in Mexico, alongside ING Barings of the Netherlands and Spain's Santander, but their presence in the

Accival, by contrast, is Mexico's largest brokerage, as well as the cradle of Banacci's financial empire. It was the springboard from which Mr Roberto Hernandez and Mr Alfredo Harp mounted the winning bid for Banamex in 1991, when most of the hanking sector was privatised. The union of Accival and Banamez gave birth to Banacci, which had totalassets of 15.36bn pesos (\$2.4bn) at the end of 1995.

In the first five months of 1996, Accival had business worth 76bn pesos, or 22 per cent of the total volume traded on the stock market. In spite of the heavy competition (there are 32 licensed broker-dealers in Mexico) and last year's difficult

Barrick profits fall after

exploration spending rises

The excellent performance of our mines and our financial

strength allow us to pursue

global development to expand

our reserves and production long-term," said Mr Peter

Barrick, with production

mainly in North America, said

higher exploration spending

was identifying "a number of promising properties to build

an expanding base of gold

At June 30, Barrick had \$309m cash and no long-term

Late last year it arranged a

five-year syndicated \$1bn

revolving credit facility with a

with McDonnell, for example,

reporting net income up 11 per

cent at \$188m and earnings per

share 18 per cent higher at 87

The results brought earnings

per share for the first half to

\$1.76 - an improvement of 23

per cent over the comparable

Revenues for the quarter.

down from \$3.9bn last time to

\$3.3bn, showed the impact of

lower deliveries of commercial

aircraft. First-half turnover in

this division was down almost

50 per cent, at \$1.2bn after

\$2.3bn in the first six months

the quarter was down from

\$2im to \$18m, earnings at this

While operating income for

Munk, chairman,

group of banks

period of 1995.

of lest year.

The Republic of Panama

PDI Bonds Due 2016

Notice is hereby given that from July 17, 1996 to January 17, 1997 (184 days) the Sands will carry an interest rate of 6.75% however The

January 17, 1997 is to be a Reduced Interest Payment Date and as such the Interest rate poychie will be 4%.
The Interest amount applicable to this period, calculated at a rate of 6.75%, would be US\$34.50 per Bond having a face amount of

US\$1,000.00.
The Reduced Interest Amount payable on January 17, 1997 coloulated at 4% will be US\$20.44 per Bond having a face amount of US\$1.000.000

US\$1,000.00,
The Capitalised Amount for the first period is therefore US\$14.06 per Bond having a face amount of US\$1,000.00.

July 19, 1996, London By: Cilibank, N.A. (Corporate Agency & Trust), Agent Bonk CITIBANKO

USD 10,000,000,000 EURO MEDIUM TERM NOTE PROGRAMME OF SOCIETE GENERALE, 5GA SOCIETE GENERALE ACCEPTANCE N.V. AND SOCIETE GENERALE AUSTRALIA LIMITED SERIE N'262/96-2, TR1 SGA SOCIETE GENERALE ACCEPTANCE N.V. ITI. 50,000,000,000 CAC 40 INDEX LINKED BEAR NOTES DUE 1997 ISIN CODE : XS0063698129

Notice is hereby given to the Noteholders that, pursuent to the Terms and Conditions of the Notes, the rate applicable to the period from February 1st, 1996 to August 4th, 1997 has been fixed at 1% P.A. Next payment date: August 4th, 1997 Coupon nr.1 ITL 75 417 per denomination of ITL 5 000 000

THE PRINCIPAL PAYING AGENT SOCIETE GENERALE BANK & TRUST LUXEMBOURG

The Republic of Panama

Discount Bonds Due 2026

Notice is hereby given that the Rate of Interest has been fixed at 6.75% and that the interest payable on the relevant Interest Payment Date, January 17, 1997 against coupon No.1 in respect of US\$1,000 naminal of the Notes will be US\$34.50.

July 19, 1996, London By: Chilbank, N.A. (Corporate Agency & Trust), Agent Bank CITIBANCO

estly profitable.

Banamex executives say selling a stake in Accival is only one of several options under consideration to raise the final \$200m of the bank's \$1bm recapitalisation program

But an alliance with a foreign partner would follow the pattern established over the past year. In October, Banamez sold 49 per cent of its insurance business to Aegon, the Dutch insurance group, to raise \$250m. A joint venture with MCI of the US, to provide long-distance telecommunications, also earned new capital for the hank.

Earlier this week, Banamex completed a debt swap which added \$350m.

or 39 cents a share, against \$146.5m, or 41 cents. Operating

cash flow was \$230.7m against

Gold revenues were \$655m against \$610m. Exploration

expenses rose 71 per cent

Gold output for the second quarter was 784,051 oz against

773,555 oz, and in the first half

1,584,566 oz against 1,483,986 oz.

Barrick said it was on target for output of 3.2m oz for the

Reserves at the Pascua mine

in Chile, which will cost \$300m to bring into production, have been almost doubled to 3.4m oz

and the deposit is still open at

Recovery continues at US aerospace groups

level for the first half were 12

Revenues from military air-

craft sales were unchanged

during the quarter and in the

first half, with a total of \$400.

Operating profits, however,

improved 19 per cent on both a quarterly and half-yearly basis, to \$243m and \$493m; respec-

Net income from continuing

operations at General Dynam-

ics rose almost 10 per cent to

\$67m, while earnings per share

increased 9 per cent to \$1.06. The Virginia-based group, with

a strong presence in the mar-

ket for warships, said its order

book after six months was

\$9.4bn - 60 per cent bigger

booked this year to date.

per cent better at \$37m.

offered to exchange \$250m of convertible debentures maturing in 1999 for new debentures bearing a higher rate of interest, due in 2003, and sold an additional \$100m of the new deben-

Cemex, the cement multinational, has also successfully extended its debt maturities. The company this week completed a refinancing plackage to extend the average life of its. \$3.9hn debt from 2.5 to four years.

Mr Gustavo Caballero, Cemex chief financial officer, said investors had tendered \$541m worth of notes matur-ing in 1998. To pay for the offer, Cemex placed \$500m of four-year and 10-year debt with a group of more

Peter Munk: 'performance allows global development'

Consumer products also

improved sales and margins.

while aviation and electronics

reported operating income from continuing operations for the year to date down 25 per

Northrop Grumman, the Los

Angeles group which reported on Tuesday, said lower defence

spending reduced sales from

its aircraft division, but it still

managed to increase earnings

per share 6 per cent to \$1.69

Net income rose 9 per cent to \$96m, bringing the total for the

first half to \$147m - 11 per cent

higher than a year earlier.

worth of chip-making equip-

But he is also aware that

technology alone provides no

instant access, no matter how advanced. Mr Gregor Camp-bell, founder of PMT, also learnt early on that hig corpo-

rations need both proven tech-

nology and international ser-

vice before they will buy such

important equipment from rel-atively unknown suppliers.

complementary, it was the need for international net-

works that brought the part-

and development budgets total-ling 20 per cent of sales at each

company hampered efforts to move internationally.
PMT, well established in the

US and strong in Korea, was

relatively sparsely represented

in Europe, Electrotech's terri-tory. Both were looking to

open distribution and service

The networks will now be combined and the new com-

Lack of scale and research

ners together.

centres in Japan.

While the technologies are

during the quarter.

cent at \$22m.

than at the same point last

First-half earnings were

lifted 9 per cent to \$2.09 a share, with the net total up by

the same proportion at \$121m.

complete its exit from defence

markets by agreeing to merge with Allegheny Ludhum, and by selling its military vehicles and defence electronics busi-

nesses during the second quar-

ter, said net income rose 22 per

cent to \$40m, while earnings per share increased from 59

surged 53 per cent to \$36m, and

the increase for the first half,

of 37 per cent to \$66m.

Although combined revenues

PMT is a pioneer of plasma

circuit coatings on the chips.
Mr Chris Dobson, a cofounder of Electrotech, is

By Jonathan Wheatley

Bamerindus, Brazil's fourth

biggest private bank, has

attempt to regain credibility

for the bank, whose image has

suffered after months of

reports that it faces liquidity

the group's profitable insur-

ance company. The insurance

company takes control of Inna-

cel, an indebted paper mill,

while non-performing loans of about R\$560m (about US\$560m)

move from the bank to the

group's holding company,

The group said the restruct-

Bamerindus Participações.

difficulties.

cents to 69 cents a share. Operating profit in the speciality metals divisions

Teledyne, which moved to

operating conditions, Actival is mod- of fresh capital to the bank. Banamer than 40 US and European institutions. The four-year notes bear a coupon of 12.75 per cent.

The lengthening maturities of new debt placements show Mexico's blue chip companies are regaining the confidence of institutional investors, even though premiums are higher

than those before the devaluation of the peso in December 1994.

Other companies which had hoped to retire debt with new equity issues. have had to delay their plans because of recent volatility in the US stock markets. Ahmsa, Maxico's biggest steel producer, and Desc, an industrial conglomerate, both postponed equity offerings due to the sudden drop in their share prices this week.

Pfizer and

Merck meet

Wall Street

expectations

Merck and Pfixer, two of the

fastest-growing US pharma-

centicals groups, matched stock market expectations

with earnings per share growth of 16 per cent and 22

per cent, respectively, in the

second three months of the

The latest results, though,

confirmed the opposite direc-tion in which the two group's

profit margins are moving.

Merck, which derives much of

its growth from its lower-margin Medco pharmacy bene-fits business, registered a 1.6 percentage point drop in its pre-tax profits margin, to 28.4

Pfizer, on the other hand,

recorded a 2-point improvement in its pre-tax margin, to 21.6 per cent, thanks to higher

sales of more profitable new

At Merck, sales rose 19 per cent during the quarter, to 84.9bm, in spite of the effects of the rise in the US dollar.

Strong unit volume gains were behind this increase, said Mr

Raymond Gilmartin, chair-

man. He added, though, that

productivity improvements

and cost containment had not

been enough to offset "the

unfavourable effect of infla-

tion, net of price and exchange

The company's pre-tax prof-

its were also reduced by the

impact of two joint ventures, Mr Gilmartin added, though

this was cancelled out by a

lower tax rate for the period. Merck earned after-tax prof-

its of \$972m, or 80 cents a

Pfizer, meanwhile, recorded

sales of \$2.7bm, a rise of 11 per

growth was supported by a 24

per cent advance in sales of the anti-depressant Zoloft, to

\$298m, reflecting that drug's success in taking share from

the market leader, Prozec.

Sales of Zithromax, an antibi-

otic, climbed 43 per cent to \$137m. Other fast-growing

new products included Nor-

vasc, a treatment for angina

and hypertension, whose sales

The shift in product mix to more profitable drugs enabled Pfizer to report a 25 per cent

advance in after-tax profits, to \$394m, or 61 cents a share.

The company said it was "comfortable" with Wall

Street's expectations that it

would earn between \$2.90 and \$3 a share for the full year, a level that would reflect both

further strong sales growth

and margin improvement.
Pfizer's profit margin in the
latest period was sided by a 6

per cent fall in its manufactur-ing costs, to \$521m. Research and development spending, on the other hand, climbed 19 per

cent, to \$422m, reflecting

heavier investment in new

products which are in late

share, during the period.

products.

iratesi".

#### **NEWS DIGEST**

### Bankers Trust well ahead of forecasts

The earnings recovery at Bankers Trust continued in the second quarter of the year with a 66 per cent rise in net incerne, to \$151m, in spite of losses in the copper market. At \$1.66 a share, up from 98 cents a year before and \$1.51 in the first three months of the year, the latest results comfortably. exceeded most market forecasts.

The \$23m of copper trading losses, which left the bank with a \$22m loss overall in its derivatives business for the period, was cancelled out by other one-off items. The latest results, which owed much to a a \$35m jump in investment banking earnings, to \$109m, lifted Bankers Trust's return on equity for the period to 129 per cent. While well below its main rivals, that was up from 11.9 per cent in the preceding quarter and indicated that its profits recovery was continuing, the bank

Bankers Trust reached a settlement during the quarter with consumer products group Procter & Gamble, which put an end to a dispute that had cast a cloud over its derivatives business for more than two years. It also reached agreement to buy Wolfensohn, a well-regarded investment banking "boutique". Richard Waters, New York

### Currency rates slow McDonald's

McDonald's, the US fast food company, paid the price for global expansion in its second quarter when shifts in exchange rates ate into profits. Even so, the company reported an 11 per cent increase in net income, to \$420.4m, and a 13 per cent rise in earnings per share to 59 cents, beating analysts' forecasts. The shares jumped \$1% to \$45% in early trading.

Mr Michael Quinlan, chairman and chief executive, said: "As a global company, we are exposed to economic weakness and a. negative currency impact from time to time. However, these are short-term issues which do not lessen our enthusiasm for McDonald's long-term global growth opportunities."

In fact, the international side of McDonald's did better then

the domestic side. At home, McDonald's continued to suffer from strong competition, and operating income rose by less than 1 per cent. Outside the US, the company's continuing expansion helped lift operating profits 7 per cent – this would have been 11 per cent without the shifts in exchange rates, it

McDonald's said the introduction of its new Arch Deluxe burger in May had helped US sales. Elsewhere, Australia, Japan, Hong Kong, the UK and Brazil had done particularly well. Richard Tomkins, New York

#### Sears, Roebuck posts record

Growth at Sears, Roebuck, the second-biggest US retailer, continued in the second quarter, with the latest in a series of big profit increases. Net income was ahead 26 per cent at a record \$274m, or 67 cents a share. Growth was driven by an 11 per cent increase in revenues, to \$8.13bm.

Sales at domestic stores open a year or more rose 8.4 per-cent in the latest quarter. Mr Arthur Martinez, chairman and chief executive, said mall store revenues rose by more than It per cent, with sales increases across all categories, including apparel. The off-the-mall HomeLife furniture, Sears Hardware and Sears dealer stores also had strong sales growth, as did the new auto parts stores. International operations, comprising Canada and Mexico,

did less well, widening net losses from \$2m to \$14m. Sears blamed weak economic conditions and competitive pressures

### Spin-off costs drag down Lucent

Lucent Technologies, the telephone equipment business spun off from AT&T in April, saw net profit drop 55 per cent to \$72m in the second quarter, in spite of a 6 per cent rise in revenues to \$5.4bn. The company said this was partly because of the cost of the spin-off.

Sales of network systems to telephone companies rose 16 per cent to \$3bn. Domestic revenues were up 9 per cent, with growth in sales to both AT&T. Lucent's former parent, and to the regional Bell phone companies. The ability to supply both sets of customers was the chief motive for the spin-off, since they are now free to compete in the deregulated US . with increased demand in all regions. Sales of consumer products such as handsets dropped 32 per cent to \$274m. As previously announced, Lucent is scaling back its consumer

The company said it would change the start of its fiscal year, from January 1 to October 1. This will coincide with the distribution to AT&T shareholders of the 525m Lucent shares still held by AT&T, on September 30.

Lucent's shares rose \$1% to \$37% in early trading.

#### Bad debts check Dean Witter

Rising bad debts from credit cards held down earnings at Dean Witter, Discover, the stockbroking and credit card group. It reported a slight increase in net income in the second quarter, from \$238m in the same period of 1995 to \$239m in the three months to June 30. Earnings per share were up 3 per cent, from \$1.35 to \$1.39, on a fully-diluted basis. The shares fell \$1% to \$51% in morning trading. Within the total, the securities activities lifted earnings 40

per cent to a record \$135m over the same quarter last year, and from \$122m in the first quarter of 1996. This made it the seventh consecutive quarter of record earnings by the

Offsetting that, the credit services side suffered a fall in net income from \$141m a year ago to \$103m.

Mr Philip Purcell, chairman and chief executive, said "the

industry-wide trend of rising credit card write-offs cut into our overall earnings". The company provided \$454m against loan losses in the second quarter, up from \$241m in the same period

Mr Purcell said the credit card side was taking steps such as setting higher standards for new accounts, reducing credit limits, and imposing higher late fees to offset the rise in bad debts. It was considering raising prices later in the year.

#### undaunted by the presence of "monsters" such as Applied Materials, which sold \$2bnpany plans to offer full-service distribution wherever the demand may occur. **Banco Bamerindus revamps** assets to boost confidence



Every day, we help thousands of people like Zoe fight cancer.

Give people with cancer a fighting chance Over 90p in every £1 donated goes directly into our vital research | would like to make a degrapm of f | (Cheques payable too lasperial Cancer Research Fund) | or change f | no my Access/A Sa/Ames/Direct/Chanty Card No. Mt/Mts/Mss/Ms Please return your donation to: Imperial Cancer Research Fund FREEPOST (WC4066/3) London WC2A 3BR FTA2 Imperial Cancer Research Fund

Coupon nr:1

notes due July 1997 The notes will bear interest at 5.9375% per annum for the interest period 19 July 1996 to 21 October 1996. interest payable on 21 October 1996 will amount to US\$155.03 per US\$10,000 note and US\$775.17 per U\$\$50,000 note. Agent: Morgan Guaranty Trust Company **JPMorgan** 



Wells Fargo & Company US\$100,000,000 Floating rate subordinated

uring was carried out "with the approval of the Central Bank and without the sale of The group that controls Banco

of its control". Senator José Eduardo de Andrade Vieira, the bank's restructured its assets in an president, recently said it needed R\$1.5bm to belance its books. Its difficulties stem partly from a portfolio of government bonds, including The move increases the bank's profitability by giving it control of Bamerindus Seguros, so-called FCVS bonds with a face value of R\$1bn. These trade on secondary markets at discounts of about 50 per cent

Banco Bamerindus or transfer

but are entered in the bank's accounts at face value. "More conservative banks enter [the bonds] at market value," said Mr Jorge Kotani of Laffs, a São Paulo firm of analysts. Bamerindus' provision for non-performing loans, of R\$120m for a credit portfolio of R\$4.9bn, was also below that of other big Brazilian banks.

Mr Kotani said the bank still had "a big problem with credibility", despite the restructuring. He expected the bank to complete the revamp by selling assets, including Inpacel. If credibility remained low, the group would be forced to sell control of the bank in order to qualify for funds from a government programme known as Proer, which provides low-cost finance for mergers and acquisitions in the industry.

The bank has repeatedly denied reports that control could be sold as part of a rescue package. The bank also declined to comment yesterday on reports that depositors had withdrawn R\$2.5bn - a quarter of the bank's deposits - in the

#### SCHRODER JAPANESE WARRANT FUND LIMITED NOTICE AND AGENDA

NOTICE is hereby given that the Sixth Anomal General Meeting of Schroder Japanese Wurrant Fund Limited will be held at 9.00 aon, on 7 August 96 at Barfield House, St. Falian's Avenue, St. Peter Port, Guentsey, Channel Islands GY1 3QL for the purpose of considering and, if thought fit, passing the following reso

1. To receive and adopt the Report of the Directors and the Acceptas for the year ended 31 March 1996.

2. To re-elect Coopers & Lybrand as Antistors of the Company. 3. To authorise the Directors to agree the Auditors' reco

4. To consider Any other Bus

Registered Office: Barfield House, St Julian's Avenue

By Order of the Board

VOTING ARRANGEMENTS FOR IDE-HOLDERS IDR-Holders who wish to vote must follow the following procedure:

If the IDRs are held in an account with Euroclear or CEDEL, IDR-Holders mant
contact Euroclear or CEDEL instructing them to blook the IDRs in the IDRHolders' account until conclusion of the meeting and specify the manner in which
the votes attributable to the IDRs should be cast. If the IDRs are not held through

her votes an infinite to the large must ensure that their voting instructions, together with either their IDRs or their bank's confirmation of deposit (including IDR serial numbers), reach the Depositary at the intest on August 2, 1996 at the address given below (attention Securities Department -telephone 32.2.508.86.42-telex 21752 MORBKs) Copies of the Annual Report are available from the Company's registered diffice and

the Depositary at the address indicated below. Morgan Guaranty Trust Company of New York 35, Avenue des Arts, 1040 Brussels

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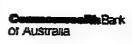


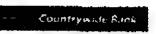












HongkongBank (X)







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Voice and Data Technology Ltd **///-**10101100-

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In 1990 NatWest began the development of Mondex with a simple vision - to offer people around the world a more MONDEX convenient way to pay for all their everyday needs.

Notes and coins are still the world's favourite way to pay so we wanted Mondex to behave like cash. It does - more than any other

payments over the Internet and from mobile phones will be routine: they will be Mondex payments. Of course, people today expect their payment cards to work as they travel the world. Mondex does: a Mondex card can hold several currencies simultaneously. We have always believed that a worldwide payment brand should have a worldwide ownership.

Today NatWest is proud to announce that Mondex has become an independent payments organisation - owned by leading

companies in North America, Asia, Australasia and Europe.

Mondex, the worldwide alternative to cash.

payment card. But Mondex is more than cash. Very soon

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# BBV beats expectations with 26% rise

By Tom Burns in Madrid

Banco Bilbao Vizcaya, the biggest Spanish banking group in terms of market capitalisation, reported a sharp increase in first-half profits yesterday. The bank said it was well

ahead of targets set under its "1,000-day plan" to achieve double-digit growth in earnings per share and dividends through to 1997.

BBV lifted net attributable profits to Pta46.1bn (\$366m), well ahead of market expectations and 26.4 per cent up on those for the 1995 first half. Pre-tax profits rose 20.1 per cent to Pta88.4bn. Mr Emilio Ybarra, BBV's

chairman, said he was "wholly satisfied" with the bank's performance.

He was confident that growth in the second half BBV is due to achieve a return would be similar to that of the first, and pre-tax profits for against the target of Pta160hn

outlined in the "1,000 day"

Growth was fuelled by a 17.1 per cent jump in the net interest margin to Pta200 lbn and by a turnround in treasury operations, which brought profits of Pta25.1bn against losses of Pta248m in the first half last year.

Gains across the board offset a drop in extraordinary income from disposals, from Pta19.5bn to Pta5.8bn, and the impact of increased provisioning, which raised the coverage of bad and doubtful debts to 93.8 per cent of the loan portfolio, up from 75.7 per cent a year ago,

Mr Ybarra said the interim dividend would be raised to Pta47, up Pta5 on last time, and that return on equity stood at 14.5 per cent, up from 12 per cent in June 1995.

Under the "1,000-day plan" on equity of 15 per cent in December 1997, and Mr Ybarra said this ratio would be sur-

During the past six months BBV has consolidated its position as Spain's leading industrial investor by increasing its equity holdines in Repsol, the dominant oil, gas and chemi-cals group, and in Telefonica, the national telecommunications operator.

It is a core shareholder of both corporations and its industrial portfolio, which manages significant positions in a wide range of businesses, has a current market valuation BBV has pushed ahead

with an ambitious investment programme in Latin America that commenced last year with the acquisition of bank networks in Peru and in The Spanish hank has

recently bought a controlling 40 per cent stake in Banco Ganadero, the main bank in Colombia, and has increased its presence in Mexico with the purchase of two smaller bank



Emilio Ybarra: confident of similar growth in the second half

#### SAP set to raise \$560m from issue

By Conner Middelmann

SAP the German husiness software group, is planning to sell up to 4m preference shares to international institutional investors in a global offering.

The transaction, which at the current share price would raise about \$560m, is set to become the largest German equity offering this year to date, and the first secondary market offering for a compo nent of Germany's Dax-30 share index

Proceeds will flow through to German and non-German employees of SAP to finance a maturing employee stockoption programme.

The company issued convertible bonds to some 3,500 of its employees on August 9 1994, which contain conversion rights for a total of 4m preference shares with a nominal value of DM5 each. The bonds will become convertible into preference shares on Septemher 30.

A consortium of inter-national banks, headed by joint bookrunners Morgan Stanley and Salomon Brothers, is to place the shares with institutional investors in Europe and the US through a global offering. International book-building will begin on July 30 and close on August 7.

The pre-marketing phase the offering will coincide with the publication of the company's half-year results on

The shares will be marketed at or close to the prevailing market price. SAP's shares were quoted at DM207.5 at yesterday's Frankfurt fixing.

There are 101m SAP shares outstanding, which are mostly held by German investors and SAP's founders. The offering represents an 11.9 per cent increase in the public float of the company's preference

SAP is the fourth-largest software company worldwide and the tenth-largest company in Germany, capitalised at more than DM20bn (\$13.5bn) and accounting for about 4 per cent of the Dax-30 index. It had revenues last year of about

## Bill 'will limit income', says Mediaset

Mediaset, the newly quoted Italian television and publicity group, yesterday launched a fresh attack on draft legislation on media ownership. which it now claims could cut the company's annual turnover by up to L1,000bn

Immediately after the Italian government approved the bill on Wednesday, Mediaset gave it a guarded welcome, and said it would have an impact of only L150bn-L200bn on annual

But yesterday Mr Fedele Confalonieri, Mediaset's chair-

the original draft had been changed at the last moment and restrictions on media ravenues tightened.

with the rest of the world's antitrust legislation and will have a devastating impact on our accounts," Mr Confalonieri According to Mediaset's legal

"This is abnormal compared

advisers, the draft law could allow the a new telecoms and television regulatory authority to limit the company's revenues to 30 per cent of overall media income

Earlier drafts had suggested the authority would only take man, held a second press con- action if Mediaset tried to tary debate, but as written it

commercial agreements. Mediaset controls Italy's

three largest commercial television channels and the country's biggest television publicity group, Publitalia, and has annual turnover of some L3,000bn. It was founded by Mr Silvio Berlusconi, the former prime minister who is now leader of the right-wing opposi tion. Mr Berlusconi's family holding company, Fininvest, still holds 52 per cent of the group, following this month's

The draft law could be substantially altered in perliamen-

successful stock market flota-

could oblige Mediaset to trans form one of its three channels into a satellite or cable channel by the end of August 1997, and reduce the proportion of commercial breaks for a trial period.

Under linked legislation, Rai, Mediaset's state-owned rival. would have to change one of its three channels into a regional network.

Mr Antonio Maccanico, the Italian post and telecoms minister, said yesterday he was not worried by criticism

Mr Maccanico has already said he is prepared to impose the new law by decree if it gets held up in parliament.

### Bank Austria ahead 19.5%

By William Hall in Zurich

Bank Austria, the country's biggest, increased its first-half pre-tax profits 19.5 per cent to Sch2.4bn (\$229.4m). The strong performance reflected a sharp rise in trading income resulting from the group's activities in the buoyant financial

The core banking business grew far more slowly, reflecting the depressed state of some European economies and strong competition in the domestic market. Net interest income rose 5.4 per cent to Sch6.1bn and net commissions Interest margins have continued to be under pressure,

because of the strong local

competition and a weak domestic economy – Austria's GDP is expected to grow only 1 per cent this year. Mr Gerhard Randa, Bank Austria's chief executive, was reported to have said yesterday that mar-

gins on domestic lending had

fallen from 1.9 per cent to 1.76

per cent over the last year and, although the decline had been halted, he felt that anything under 2 per cent was unsatisfactory. Nevertheless, Mr Randa indicated he was optimistic that the group's full-year result would be higher than last year's Sch2.59bn. The combina-tion of an inflation rate of less

him confident loan demand

half of the year.

The real profit impetus in the first half came from trading activities where the contribution rose by 64.5 per cent to Sch523m. Bank Austria has also kept tight control on costs with operating expenses rising 3.2 per cent to Sch6.4bn. Bank Austria's international

operations showed strong growth with operating incom of New York, London and Hong Kong increasing 44 per cent to Sch243m. The central eastern European operations increased their profits by 18 per cent to Sch142m, led by a 63 per cent iumn in the contribution from the than 2 per cent and positive Prague operation. business expectations made

Bank Austria's assets rose

1,180 800. ;--

5.9 per cent, to Sch717.8bn, fuelled by growth in international business, which now makes up 33.1 per cent of total ratio has risen from 7.5 per cent to 8.3 per cent since the end of 1995.

### **ING** takes control of

**Polish** 

By Gordon Cramb

ING of the Netherlands

yesterday secured majority control of Poland's Bank

Slaski with a Fi 355m (\$212m)

investment which took its

The purchase, from the Pol-

ish finance ministry, comes

four years after the Dutch

hanking and insurance group

gained its initial 25.9 per cent

holding in the Katowice-based

ING last month agreed to

hav a further small parcel and

was granted an option to

increase this to a majority, in

a deal which became the subject of controversy within

Concerns were raised in par-liament about the passing into western control of a bank

which is a big lender to Polish heavy industry. Managers at some of Slaski's 80 branches

were also said to be wary of

new practices which ING

might bring to the bank. Slanki, with some 1m clients

and 6,000 employees, had

assets at the end of last year

equivalent to Fi 4.2bn and

shareholders' funds of

Fl 505m. Net profits in 1985

were Fi 157m.
An ING official in Amster-

dam said he hoped the Polish

parliament had been con-

vinced "that the purpose and

goals were not to change" at Slaski, "We just want to

co-operate, and to start ban-cassurance in Poland." ING

has begun selling insurance policies through Slaski's

The Duich group, which last year rescued Barings of the

UK, has a reputation for exper-

tise in emerging markets. In central Europe, its banking

and insurance divisions each

have offices in Warsaw and

· Robeco, the Dutch fund

management group, said yes-terday its assets under man-

agement rose to Fl 76hn in the

first half to June, up by

F1 3.7bm from last December. The group last month agreed to a phased takeover by Rabo-

bank in a further consolida-

tion of the country's financial

Its Robeco fund showed un

investment gain in the six months of 14.1 per cent while

the strongest performance was

put in by the Hollands Bezit

VEB, a Dutch shareholders'

fund, which rose 23 per cent.

for the takeover to be made

subject to approval by inves-

branches.

stake to 54.1 per cent.

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### **Deutsche Bank eyes** Chase Japan arm

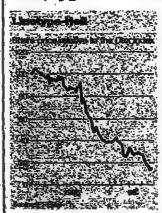
Deutsche Bank is negotiating to buy a Japanese asset management and commercial banking subsidiary of Chase Manhattan, the US bank, in a move atmed at increasing its international presence and earnings power. Germany's largest bank said it was holding talks with the US bank to buy Chase Manhattan Trust and Banking Company (Japan), but gave no

This follows the merger of Chemical Banking and Chase Manhattan. Chase and Deutsche Bank will apply to Japan's finance ministry for approval of the deal. Analysts said the deal was not large, at between DM10m and DM100m (\$6.73m-\$67.3m), but it would give the German bank a licence for asset management and custody business in Japan, where it sees considerable profits potential. Chase will expand its trust business in Japan through Chemical Trust Bank, changing its

name to Chase Trust Bank. Deutsche Bank's shares gained 2 per cent to DM74.30 on the news, which comes after a recent flurry of activity. Last week, it announced a reorganised management structure and the acquisition of a 5.21 per cent stake in Bayerische Vereinsbank

Deutsche Bank has been spending aggressively to expand in investment banking, mainly in Europe and the US. But it is also keen to grow further in Asia, where it mainly operates

#### Linotype-Hell losses deepen



Linotype-Hell, the German printing equipment manufacturer, recorded a net loss of DM31.7m (\$21.3m) in the six months ended June 30, compared with a deficit of DM13.9m a year earlier. The company said the loss was in line with expectations. However, it added it had registered a "slight" improvement in business towards the end of the period. In June, new orders were 4.9 per cent behind year-earlier levels. The company had expected new orders in the month to be 7 per cent below a year earlier. First half sales fell from DM445.9m to DM404.7m. New

orders fell to DM423.2m, against DM444.9m, while the order backlog at the end of June totalled DM163.8m, up from DM145.8m a year earlier. Business in the US. Germany and in some European. countries declined, while growth was seen in the UK and

Japan. The company said it hoped to reduce its 1996 net loss. after reporting a net loss of DM74.7m in 1995. At the end of June the company had 3,256 employees, 6.6 per cent fewer than a year earlier.

Agencies. From

#### Holderbank in Brazilian move

Holderbank, of Switzerland, the world's biggest cement producer, has doubled its share of the fast-growing market for cement in southern Brazil with the \$200m acquisition of the Companhia de Cimento Portland Paraiso. It plans to merge its Brazilian operation with Paraiso to create the second-biggest cement producer in Southern Brazil.

Paraiso is a family-owned company operating three cement plants with a total capacity of 2.3m tournes a year. Its main markets are in São Paulo, Rio de Janeiro, Minas Gerais and Sepirito Santo, and last year it delivered 1.9m tonnes. Holderbank's Brazilian subsidiary, Ciminas, has production capacity of 3m tonnes and delivered 1.8m tonnes last year.

Based on last year's deliveries, the combined group will have a 16.4 per cent share of the market in south and south-east Brazil, which accounts for about three-quarters of Brazil's 30.5m tonnes a year cament consumption. Holderbank, which will own 86 per cent of the enlarged group, says the acquisition should provide scope for cost savings in

The combined group will have a production capacity of 5.2m tonnes and provide a much stronger challenger to Votorantin, the market leader in southern Brazil. Holderbank's Ciminas has annual sales of \$221m a year and employs 1,114 staff, while Paraiso has sales of \$172m and employs 1,613.

William Hall, Zurich

#### Banks to take stakes in 'electronic purse' venture France Télécom 'worth FFr147bn'

By Motoko Rich

Seventeen banks from around the world will subscribe for shares in a new private company being set up to incorpo-rate the assets of Mondex, the 'electronic purse" initiative backed by National Westminster Bank and Midland Bank of

the UK. NatWest, which has incurred most of the development costs associated with Mondex since its inception in 1990, is to raise £100m (\$155m) from the sale of

shares in the new company. A substantial proportion of funds raised will be retained by NatWest as reimbursement for the development costs. while the balance will be injected as working capital into the embryonic company.

Mondex is a computer chipbased card used for small transactions that do not need to be authorised by the user's bank. The card can be used as a cash replacement to transfer value from one individual to another, and for high street

from Australia, Canada, Hong Kong, New Zealand, the UK and the US – have already signed up for franchise rights in Mondex and will own shares in Mondex International.

NatWest has earmarked a 23.5 per cent stake in the new company for sale to future franchise holders.

The new company will own the brand and has signed an agreement with NatWest for the global exclusive licence to the intellectual property asso-

purchases. The 17 banks - clated with Mondex. Mr Richard Goeltz, chief financial officar of NatWest Group, said: "This is tangible evidence of the superiority of Mondex."

The international market for electronic purses is being fiercely contested by the leading payment card operators -Visa, MasterCard and Europay. Many of the banks that are buying shares in Mondex International are also conducting trials of rival purses. One drawback of Mondex is that it does not conform to

of 6,10547% per annum.

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Bankers Trust

Company, London

chip cards set by Europay, MasterCard and Visa, However, Mondex says it has demonstrated that manufacturers of retail devices will create interoperable terminals which in effect set standards.

international standards for

After the new company's incorporation, Mr Tim Jones, chief executive of Mondex, will step down. The board of the new company, which includes representatives from the shareholder banks, will appoint his replacement shortly.

#### France Telecom, the state-controlled telecoms operator in

which a first batch of shares is expected to be sold by April 1997, is valued at FFr147bu (\$29.2bn) in a new report published by BZW, the UK investment bank, BZW said its valuation was based on projected group earnings growth of 10.7 per cent a year over the next five years.

The bank said the company scored well on "simple efficiency measures", such as lines per employee. It did not have "a substantial labour efficiency deficit" to make up ahead of facing full competition in its home market in France in 1996. BZW said if the whole group were floated it would be "comfortably the largest quoted group in France, in terms of both net profits and market capitalisation". The French government has promised to retain a 51 per cent stake.

#### This advertisement is issued in compliance with the Listing Rules of London Stock Exchange limited (the "London Stock Exchange"). Application has been made to the London Stock Exchange for up to 549 million in principal amount of 5.75 per cent. convertible subordinated bonds due 2006 ("Convertible Bonds") of The Flighland Distilleries Company plc (the "Company") to be admitted to the Official List. This advertisement does not constitute an offer or invitation to any person to subscribe for or to purchase securities. It is expected that dealings in the Convertible Bonds of the Company will commence on the London Stock Exchange on the business day following the day on which the Offices become or are declared unconditional in all respects.

THE HIGHLAND DISTILLERIES COMPANY PLC (incorporated and registered in Scotland under the Companies Acts, 1948 to 1980,

registered number SC1645) Issue of up to £49 million in principal amount of 5.75 per cent.

convertible subordinated bonds due in 2006 in connection with the Offers for Macallan-Glenlivet PLC

sponsored by

**RARING BROTHERS INTERNATIONAL LIMITED** 

Copies of the listing particulars relating to the Company may be obtained during normal business hours on any weekday (Saturday and public holidays excepted) from the Company Announcements Office of the London Stock Exchange, Capel Court entrance, off Bartholomew Lane, London EC2 (for collection only) from the date of this notice up to and including 23rd July, 1996 and, from the date of this notice up to and including lat August,

The Righland Distilleries Company pic 106 West Nile Street G1 2QY

19th July, 1996

Baring Brothers International Limited 60 London Wall ECZM STQ



European Investment Bank Italian Lira 500 Billion **Floating Rate Notes** 

Notice to the Holduna Notice is hereby given that the Notes will carry an interest Rate of 8.75% per annum for the period 18.07. 1996 to 18.10.1996.

ML 111.806 per ITI, 5,000,000 nominal • ITI. 1,118,056 per ITI. 50,000,000 nominal

Bank of Greece

ECU 200,000,000 rating Rate Notes Due 1997

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the three mouth period cuding 18th October, 1996, has been fixed at 5.40234% per assum. The interest accruing for such three mouth period will be ECU 138.06 per ECU 10.000 and ECU 1,380.60 per ECU 100.000 Bearer Note, on 18th October, 1996, against presentation

October, 1996, against presentation of Coupon No. 18.

Union Bank of Switzerland
London Branch Agent Bank

16th July, 1996

Luberribourg, July 19, 1996



CARIPLO Cassa di Rispermio delle Provincie Lombarde S.p.A. **Grand Coversos Branch** US\$ 150,000,000

Floating Rate Depositary Receipts due 1999 In accordance with the Conditions of the Receipts, notice is hereby given that for the Interest Period from July 19, 1996 to January 21, 1997 the Depositary Receipts will carry an interest Rate

The Interest Amount payable on the relevant Interest Payment Date, January 21, 1997 will be US\$ 315.45 per US\$ 10,000 principal amount of Depositary Receipt and US\$ 7,896.23 per US\$ 250,000 principal amount of Depos

Postipankki Ltd

U.S. \$50,000,000

Subordinated Floating Rate Notes Due 2000

For the inscress period 18th July, 1996 to 21st January, 1997 the Notes

will carry an interest rate of 6.35625 % per annum with an interest amount of U.S. \$165.09 per U.S. \$5,000 Note, payable on 21st January, 1997.

The Agent Bank Kredietbank Lupumboury

### A\$92,000,000



State Bank of New South Wales Limited Medium Term Notes due July 17, 1997 Series No: 2 Guaranteed by

The Government of the State of New South Wales

Notice is hereby given that for the Interest Period from July 19, 1996 to January 20, 1997 (185 days) the Notes will carry an Interest Rate of 7.50507% per armum. The interest payable on the relevant interest payment date, January 20, 1997 will be A\$385.68 per A\$10,000 Note, A\$1,928.39 per A\$50,000 Note and A\$19,283.86

By: The Chare Manhettan Benk Lunden, Agent Blank July 19, 1998

CHASE

U.S. \$100,000,000 Lonrho Finance Public Limited Company

Floating Rate Notes due 1997 Unconditionally and irrevocably guaranteed by **Lonrho Public Limited Company** 

Notice is hereby given that for the three months interest period from July 19, 1996 to October 21, 1996 the Notes will carry an interest rate of 6.91016% per annum. The interest payable on the relevant interest payment date, October 21, 1996 will be U.S. \$180.43 and U.S. \$1,804.32 respectively for Notes in denominations of U.S. \$10,000 and U.S. \$100,000.

London, Agent limit

By: The Chase Manhattan Sank

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CHASE

### COMPANIES AND FINANCE: ASIA-PACIFIC/INTERNATIONAL

## Reliance plans global petrochemicals growth

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April 1985

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Reliance Industries, India's his sons Mr Mukesh Ambani largest private sector company, is set to become a "global force" in petrochemicals, according to its founder and chairman, Mr Dhirubhai

He told yesterday's annual shareholders' meeting that he expected expansion projects to more than double sales to Rs200bn (\$5.59bn) by the end of the century, from the present

Mr Ambani said the 20-yearold company expected comple-tion of the group's new petro-chemicals complex under construction at Hazira, in Gujarat state, to raise total output of petrochemicals, plastics, polymers, textiles and intermediate products to 8m tonnes a year by 2000, from the present 1.5m

Mr Ambani made no men-

week against the group, him-self and directors, including col) plant, a 60,000-tonne PFY and Mr Aril Ambani, alleging the company's complicity in illegal share "switching" and issuance of duplicate shares. The company has denied wilful wrongdoing in the case, due to come before court on October 15, and said it had "adequate and sound defences" to the

Mr Ambani said completion of the Hazira complex, at a total investment cost of Rs95hn, would lead to a "quan-tum leap" in sales and a "healthy increase in the profitability of the company". Reli-ance last year reported net profits of Ralabn on sales of Raffon. Among the group's chief

expansion projects, Mr Ambani listed an integrated polyester complex comprising a PTA (purified tetrephthalic acid) plant with planned capacity of

shelves \$50m GDR issue

(polyester filament yarn) plant; and PSF (polyester staple yarn) and PET (polyethylene tetrephthalate) plants with outputs of 160,000 tonnes and 80,000 tonnes, respectively.

Mr Ambani said the com-

nine months. A further 350,000-tonne PTA plant was to be added to the Hazira complex, to be completed by 1997, he said. Mr Ambani said construction of an integrated olefins com-

The complex includes the world's biggest single-stream with output of 750,000 tonnes a year, with associated propylene, polyethylene, PVC and polypropylene plants, with total output of 1.2m tonnes.

1002 03 64 95 DE SHARE PRICE relative to the Bombay SE 30 inches would be commissioned within plex at the same site was likely to be completed by April next 1962 93 94 95

> India's most integrated petrochemicals and textiles group, is also planning unstream oil exploration and development in a joint venture with Enron Oil & Gas of the US, with a view to feeding a planned oil refinery at Jamnagar.

The group last year diversi-fied into telecoms, winning licences to provide cellular and basic telephone services in eight Indian regions. In addition, the group is pursuing three power projects with total output of 1,500MW.

### Telecom NZ denies interest in Telstra

Mr Roderick Deane, Telecom New Zealand chief executive, yesterday ruled out the possi-bility of the company buying into Australia's state-owned Telstra, Reuter reports from Wellington.

The new Liberal/National government in Australia has said it wants to sell one-third of Telstra within the post three years for about A\$8bn (US\$6.8bn), but its plans are currently held up in the

Senete. "We'd only be interested in Telstra if one could get a management interest, manag control," Mr Deane said after Telecom's annual general meeting.

"They're only selling a third and they've indicated that any individual shareholder's inter-

est will be limited to 5 per cent." He said that Telecom would

only be able to gain a worth while interest in Telstra in partnership with other parties. It would be a huge under-taking for us and we would only be able to do that in asso ciation with other major part-ners, and neither ourselves nor other major potential pariners have any interest in it [Takstra] given that you'd end up with a tiny minority interest," he

Mr Deane said there was no point in Telecom gaining anything other than a position of influence in Telstra.

Two US companies, Ameritech and Bell Atlantic, each hold 25 per cent stakes in Tele-

### Market rally aids Nomura in

By Emilio Terazono in Takyo

Release of first-quarter financial results yesterday by Nomura Securities and Daiwa Securities, two of Japan's leading securities bouses, reflected efforts by the industry to increase their disclosure to investors. Most Japanese companies, across all industries, report only half-year and fullyear earnings. Daiwa reported its quarterly

earnings for the first time, joining Nomura, which started amouncing quarterly figures last year. Other brokers are expected to follow suit, heightening transparency of the com-panies' business conditions.

For the three months to June, Nomura's unconsoli-

dated recurring profits -before extraordinary items and tax - were 15.4 times those of a year earlier, at Y36.4bm (\$335m), owing to a sharp rise in brokerage commissions with the stock merket's recovery. During the first quarter of the business year, daily average volume on the Tokyo stock exchange rose 23 per cent, to 499m shares.

Operating profits also surged 15 times to Y86.4bn. Operating revenues rose 52.3 per cent to Y125bn. This was the result of a 74.1 per cent Y85bn, with a 39.6 per cent rise in brokerage commission revenues to Y43.8bn. Profits from bond trading rose 51.2 per cent to Y22.8bn. Operating fees rose 2.7 per cent to

Daiwa's recurring profits for the quarter were Y25.2bm, as were operating profits. Quarterly operating revenues totalled Y90.5bn, while commission revenues totalled Y73.2bn, of which Y27.9bn came from brokerage commis-

YRR.6bm.

Trading profits came to Y8.5bn while interest gains were Y8.5bn. Operating costs

### Anglo American gold unit ahead first quarter 43% in quarter

Anglo American's gold and uranium division has reported a 43 per cent rise in net prolit for the quarter ended June 30. The result rose from R225,4m in the previous three months to R323m (\$73.6m) as the higher gold price - in rand terms - consolidated gains at the division's deep-level mines. Mr Bobby Godsell, chairman and chief executive, said the results confirmed the recovery at Freegold, the world's biggest gold mine, where working costs per kg fell 7 per cent in the period.

But analysis were disappointed by a 3 per cent fall in the group's overall gold output to 52,631kg, and sceptical about improvements in productivity, "We have been told to expect 3 tonnes a quarter at Ergo and 10 tonnes a quarter at Western Deeps this year. Both have fallen short for the last two quarters," said Mr David Hall, gold analyst at ING Barings.

The average gold price received rose 9 per cent to R52,867 a kg, while capital expenditure fell 16 per cent to R179.9m. But Mr Godsell said all the mines "were busy with expansion projects", and work on Preddies Number 4 shaft at

Mr Kelvin Williams, market ing director, warned that the world gold market would "experience problems on the speculative side" as "the precious metals complex" felt the impact of the copper casts on the commodities market. But Amgold had gained "well over 80 per cent" of the

despite an extensive hedging programme at Freezold. This compares favourably with Beatrix, South Africa's most robust gold mine owned by rival Geneur - where bedging cost Gengold an average \$14 against the spot price for the period.

improvement in the rand sold

price during the quarter,

Ergo was the only one of the division's mines to report a quarterly decline, as an 8 per cent rise in working costs and lower average yields offset the higher gold price.

The mine had converted to December year-end and declared a dividend of 30 cents a share for the quarter. The interim dividend at Vaul

Reefs was 990 cents a share for the six months to June, from 400 cents for the same period last year. At Elandsrand, it rose from 30 cents to 55 cents a share, and at Western Deeps Preegold, which had been 120 cents to 320 cents.

#### Egyptian bank in \$120m issue

An issue of 8.749m Global Depositary Receipts - which could be increased to 10m - for the Commercial International Bank of Egypt was priced yesterday at \$11% by DNG Barings, global co-ordinator and bookrunner of the offering, writes Samer Iskandar in London. The transaction could raise up to \$120m for National Bank of

Egypt, CIB's majority share-holder. The securities, which start trading on Seaq International today, will be listed on the London Stock Exchange at the end of the month - a first for an Egyptian company. ING Barings reported strong

demand from US institutions. which made up 40 per cent of bids. UK institutions also contributed 40 per cent, while continental European and Middle Eastern investors made un 10 per cent and 8 per cent, respectively

#### Gujarat Alkalies, the Indian chemicals group, has post-poned a \$50m Global Deposi-Bankers close to both suggest that neither had received tary Receipt issue, with both the company and HSBC Investthe demand the promoters had ment Bank, the issue's lead beckers.

manager, citing "current turbulent conditions" in world equity markets for the move. The issue is the second by an Indian company to be post-poned this month. SAW Pipes, the oil engineering group, decided to defer its own \$50m

By Murk Nicholson

Indian share price, as Bombay markets marked down oilrelated stocks following a 15-25 per cent rise in administered fuel prices.

issue after a sharp fall in its

lies, India's biggest producer of caustic sods, had, like that planned by SAW Pipes, been on the road since June.

Indian chemicals company

expected, adding that while market uncertainty - particularly relating to the Indian market before next week's budget - had contributed to the postponements, foreign investors were also proving increasingly selective and qualityconscious in their appetite for Indian paper.

Two earlier GDR and convertible bond issues respectively from Crompton Greaves. the engineering group, and Mahindra & Mahindra, the The issue by Guiarat Alka- auto group, were oversub-

istituto Bancario San Paolo di Torino S.p.A.

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Notice to the Holders of the outstanding

Italian Lire 100,000,000,000 Floating Rate Notes due 2001

NOTTICE IS HEREBY GIVEN that the asseting of the holders of the constanding liables Line 100,000,000,000,000 Pleating Rate. Notes due 2001 conversed for 10.50cm on 11 July 1986 at the offices of Field Father Waterhouse at 41 Vine Street, Londons ECSN 2AA and on that day adjourned for fact of a quotum will be held at 10.00cm on 2 August 1986 at the offices of Field Fighter Waterhouse at 41 Vine Street, London ECSN 2AA, for the purpose of considering, and it thought its passing, the resolution set out in the notice (the 7 london 2A convening the set of resting.

MAKAMENTY OF DOCUMENTS

. VOTEMA AND GUORUM .

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pering process received an extensive two at the Meeting in person, you must produce at the Meeting either your Meeting, or a welld voltry cardificate or conflictute lieused by the Piecui Agent or the other Paying Agent relating to the Meeting in respect.

or wrach you want to vote.
If you do not wish to attend and vote at the Meating is person, you may either deliver your Natabip or voting certificately) to the preson which you wish to attend or your behall or give a voting instruction (on a voting instruction form obtainable from the specified office of the Flucal Agent or the other Paying Agent to appoint a proof to attend and vote at the Meating in soundance with your instructions, the case of Notes held through Godel Bants outlief assnrymer ("Cadel Bants") or the "European System voting Instructions are to be given in accordance with the present procedures of Cadel Bants or Morgen Gueranty Trast Company of New York, Brussels office, as operator of the European System.

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To be passed, the Extraordinary Resolution requires a supprity in terrour correlating of not less than 75% of the votes.

Case, if passed the Extraordinary Resolution will be binding on all the Notaholders, whether or not present at each bleeding, and upon all the holders of the coupons relating to such Mates.

Istituto Bancario San Paolo di Torino S.p.A.

(as successor to CREDIOP - Credito per la Imprese e la Opera Pubblicha S.p.A.)

Notice to the Holders of the outstanding

Italian Lire 100,000,000,000 Floating Rate Notes due 2001

AVAILABILITY OF POCLAMENTS

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VOTING AND GLICITUE

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of which you wish to vote.

If you do not wish to amend and vote at the Meeting in parson, you may either deliver your Note(s) or wolling cartificate(s) to the person whom you wish to stend on your behalf or give a voting instruction (on a voting instruction from obtainable from the specified office of the Flooria Agent or drive other Paying Agent in securities Flooria a proty to attend and vote at the Meeting in accordance with your instructions, in the other Paying Agent to appoint a proty to attend and vote at the Meeting in accordance with your instructions, in the case of Notes had through Cadel Bank sociated accordance (\*Codel Bank") or the Euroclaim System voting Instructions are to be given in accordance with the present procedure of Cadel Bank or Mergan Guaranty These Company of New York, Systems callot, as operator of the Euroclaim System.

Company of New York, Brussels office, as operator of the European System.

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In respect to the converse receipt.

To be passed, the Extraordinary Resolution requires a majority in favour consisting of not less than 75% of the votes cast. If passed the Extraordinary Resolution will be binding on all the Noteholders, whether or sot present at such Meeting, and upon all the holders of the coupons relating to such Metes.

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with to assend and vote at the Meeting in person, you must produce at the Meeting eitheryour Note(s), or evailed conditions or certificates insued by the Flace/Agent or the other Paying Agent relating to the Note(s) in respect

NOTICE IS HEREBY GIVEN that the meeting of the holders of the outstanding listen Lire 100,000,000 Plosting Notes due 2001 convened for 12.45pm on 11.1sty 1096 of the offices of Field Fisher Waterhouse at 41 Vire Street, Le COSN 2AA and on that day adjourned for lack of a quorum will be held at 11.30cm on 2.2 August 1096 of the offices of Fisher Waterhouse at 41 Vire Street, London ECSN 2AA, for the purpose of considering, and if thought it pressing resolution set out in the notice (the "Notice") convening the said meeting.

PROVINCE AGEST

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FISCAL AGENT AND PAYING AGENT

The Chase Municipa Busic Hoolgale House, Coloran Street, London ECSP 240

respectively. But Bombay bankers said the two deferrals suggested that by no means all the 26 Indian companies that have recently announced plans for euro-issues would find Two further large issues are scheduled to bit the road this

month: a \$200m GDR issue from ICICI, the state investment institution, lead managed by Jardine Flaming; and a \$200m GDR offer from Telco, the truck and carmaker and part of the Tata group, led by CSFB and Merrill Lynch. In addition, State Bank of India is soon expected to begin roadshows for a \$400m GDR issue, to be led by Lehman

Brothers and Merrill Lynch.

#### Istituto Bancario San Paolo di Torino S.p.A. (as successor to CREDIOP - Credito per le imprese e le Opere Pubbliche S.p.A.)

Motice to the Holders at the outstanding Italian Lire 120,000,000,000 Floating Rate Notes due 2002

NOTICE IS HEREBY GIVEN that the meeting of the holders of the cuteterding failers Line 320,000,000,000,000 Posting Place Notes due 2002 conversed for 11.55 on on 11 July 1995 at the offices of Flaid Fisher Weterhouse at 41 Vine Street, London SCSN 2AA and on that day adjourned for lack of a quorum will be half at 82.50 are on 2 August 1995 at the offices of Field. Figher Weterhouse at 47 Vine Street, London ECSN 2AA, for the purpose of considering, and it thought fit passing, the separation set out in the notice (the "Notes") convening the said meeting.

ANNEABILITY OF DOCUMENTS

Copies of the Fiscal Agency Agreement (as defined in the Notice), a draft supplemental fiscal agency agreement to attend the Fiscal Agency Agreement, the Agent Bank Agreement (as defined in the Notice), a draft supplemental agent bank agreement to amend the Agent Bank Agreement, a draft dead poll to be selected by Crediop S.p.A., a draft guarantee to be teased by Sen Paulo S.p.A., draft liquid Epinions of Chicarent of Agencia and Field Fish Materiacuse and the Notice stay be inspected at, and voting certificates may be obtained from, the specified office of the Fiscal Agent or the other

VOTING AND QUOTEIN

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If you do not wish to attend and vote at the Meeting in person, you may either deliver your Alote(s) or voting certificate(s) to despersors whom you wish to eterned on your behalf or give a voting instruction from a voting instruction from a dotalinable from the specified cities of the Fascal Agent or the other Paying Agent to appoint a sproxy to uttend and vote at the Meeting in excertiment by your instructions, to the case of Noses held through Codel Burst, sodies arranges [Codel Burst, or the Eurochair System voting instructions are to be given in accordance with the present procedures of Cadel Barst or Morgan Guessally That

Caraperry of New York, Brussels office, as operator of the Euroclear System. 
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To be passed, the Extraordinary Resolution requires a respectly in terroir constaling of extines than 75% of the vote cast. If passed the Extraordinary Resolution will be binding on all the Mostholden, whether or not passent at ext

Istituto Bancarlo San Paolo di Torino S.p.A. (es successor to CREDIOP - Credito per le imprese e le Opere Pubbliche S.p.A.) Notice to the Holders of the outstanding

Italian Lire 500,000,000,000 10.65 per cent. Notes due 2002

NOTICE IS HEREBY GIVEN that the meeting of the holders of the outstanding failers Line 500,000,000,000 10.65 per cent. Makes due 2002 conversed for 8.45 are on 11 July 1989 at the offices of Phild Fisher Waterhouse at 41 Vive Street, London 500M 10.64 and on that day adjourned for lack of a quantum will be held at 8.30 are no 2 August 1989 at the offices of Fisher Waterhouse at 41 Vive Street, London ECSN 2AA, for the purpose of considering, and it shought fit peeting, the resolution and out to the notice (the "Votice") converting the said resulting. ANNUABILITY OF DOCUMENTS

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owing provides or representation of instances or provided at the Medicing of Asiatiff.

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us you recover, recopy-need, the <u>Potagodinary Reachbiem exte</u>rior is ampirity in funcus constaining of any laws then 73% of the Lift peaced the <u>Potagodinary Recolution will be binding upon all the Notebuldeen, whether or any present at</u> ling, and upon all the habitors of the Coupons reliating to each Hotes.

PISCAL AGENT AND PROCURAL PRIVING AGENT Pangen Générale du Lummbourg S.A. 60 Avenue J F Kernedy, 2051 Lummbourg

Notice to the Holders of the outstanding Italian Lire 50,000,000,000 11.30 per cent. Notes due 2001

Istituto Bancario San Paolo di Torino S.p.A.

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NOTICE IS HEPERY GIVEN that the meeting of the holders of the outstanding litelian Line 50,000,000,00011.30 per care.
Notes due 2001 conversed for 12 noon on 11 July 1996 at the offices of Field Fisher Webshouse at 41 Vine Street. London
BCSN 2AA and on that day adjourned for lack of a quarant will be held at 11.00am on 2 August 1996 at the offices of Field.
Palver Webshouse at 41 Vine Street, London ECSN 2AA, for the purpose at considering, and if thought lit passing, the

Copies of the Fiscal Agency Agreement, has defined in the Notice), a draft supplemental facal agency agreement to amend the Fiscal Agency Agreement, a draft deed poli to be essected by Chedop S.p.A., a draft sustrantee to be essect by San Paolo S.p.A., draft legal opinions of Chiement e Association and Fisic Fisher Waternouse and the Notice may be improceed at, and veding certification may be obtained from, the specified office of the Fiscal Agent or the other Paying

VOTING AND QUORUM

The quarum required at the Meeting is two or more persons present in person holding Notes or voting certificaties or being product (windower the principal encount of the Notes so held or represented by theirs).

If you wish to attend and vote at the Meeting in person, you must produce at the Meeting either your Note, 3), or a valid voting cardiocate or certificates leaved by the Recal Agent or the other Paying Agent relating to the Note; in respect of which you wish to vote.

If you do not wish to attend and vote at the Meeting in person, you may wither deliver your Now, at or voting perfiltrations to the person whom you wish to attend on your behalf or give a voting instruction ion a voting instruction form obtainable from the specified office of the Flacel Agent or the other Paying Agent to appoint a proxy to attend and vote at the Meeting in accordance with your instructions. In the case of Notes held through Cedas Sanis would all strong Tedas Bank? or the Eurocker System voting instructions are to be given in accordance with the present procedures of Cedal Bank or Morgan Juaranty Trust Company of New York, Shawele office, as operator of the Eurocker System.

Company or new year, arranged each, as post or the culcular System (to the satisfaction of the Facal Agent or such Paying Agent) be held to its exact Agent or the other Paying Agent) be held to its extensive or under its control by a bank or other depositary for the purpose of obtaining voting certification or giving voting instructions and requiring the Facal Agent or such Paying Agent to appoint process, not sider than 48 hours before the store appointed for holding the Meeting (or, if applicable, any adjournment of such Meeting) and the sumender of the conclusion of the Meeting (or, if applicable, any adjournment of such Meeting) and the sumender of the voting certificate(s) or not less than 48 hours before the first before the first paying of the recepts of the sumender of the voting certificate(s) or not less than 48 hours before the three the first paying of the recepts of the sumender of the voting certificate(s) or not less than 48 hours before the paying the paying of the recepts of the sumender of the voting certificate(s).

PRICAL AGENT AND PAYING AGENT

PAYING AGENT Chape Menhetten Bank Luxemboury S.A. 6 Rue Places, L. 2000 Leverthoury-Grand

Istituto Bancario San Paolo di Torino S.p.A. (as successor to CREDIOP - Credito per le Imprese e le Opere Pubbliche S.p.A.)

Notice to the Holders of the outstanding

Italian Lire 600,000,000,000 11% per cent. Notes due 2001 NOTICE IS HERESY CIVEN that the reseting of the holders of the cutstanding Italian Line 600,000 000,000 11 sper cent. Notes dise 2001 convened for 9,00em on 11 July 1996 at the offices of Field Fisher Waterhouse at 41 Vine Street, London ECSN 2AA and to stat day adjourned for lock of a quorum will be held of 9 00em on 2 August 1996 of this offices of Field Risher Waterhouse at 41 Vine Street, London ECSN 2AA, for the purpose of considering, and if thought fit passing, the resolution set out in the rotice (the "Notice") convening the seid meeting.

AVAILABILITY OF DOCUMENTS Copies of the Fiscal Agency Agreement (as defined in the Notice), a draft supplemental focal agency agreement to amend the Fiscal Agency Agreement, a draft deed poil to be executed by Crediop S.p.A., a draft guarantee to be issued by S.S.: Peato S.p.A., draft legal opinions of Cholement & Aecolotal and Field Fisher Network Notice may be expected at, and voting certificates may be obtained from, the specified diffice of the Fiscal Agent or any of the Paying Agents

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To be passed, the Extraordinary Resolution requires a regionly in favour consisting of not loss than 75% of the votes cast. If passed the Extraordinary Resolution will be binding upon all the Noteholders, whether or not present at such Meeting, and upon all the holders of the Coupons relating to such Notes.

FISCAL AGENT AND PRINCIPAL PAYING AGENT Bankers Trust Company 1 Appoid Street, Broadges, London EC2A 2HE

PAYING AGENTS Thanes di Napoli S.p.A.

Seniors Trust Liberahoury S.A. PO Box 807

and F.D. Room L-2450 Luxamboure

19 July 1996

FISICAL AGENT AND PROCEPAL PRYING AGENT

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## Siebe to seek pay approval

TBI to acquire

**Belfast airport** 

BT holds 'urgent'

talks on regulation

By William Lewis

Siebe, one of the UK's largest engineering groups, has become the first company to ask its shareholders to approve the pay of its executive directors, following best practice corporate governance guide-

At its annual meeting on July 30, shareholders will vote on the report of the appointments and remuneration com-mittee, which sets and dis-

**US** arm

**Telemetrix** 

floors

By Christophur Price

closes all elements of directors'

The pay resolution means Siebe has become the first company to comply with the suggestion made by the Greenbury committee on executive pay.

The Greenbury report, published a year ago, stated that companies' remuneration committees should "consider each year whether the circumstances are such that shareholders should be invited to approve the policy set out in Companies have limited shareholders' voting to the

introduction of long-term bonus schemes, as they are obliged to do under stock exchange rules. The Greenbury committee had expected privatised utilities, in particular, to put their remuneration packages to the vote, but none has

"We are doing it because we like to be ahead, we like to adapt to all new standards as

soon as possible," Siebe said yesterday. It refused to comment on whether it thought shareholders would approve

the pay report. Pirc, the corporate governance consultancy which produces reports for clients detailing whether companies are complying with Greenbury, is urging institutional investors to vote for Siebe's pay resolution. "Siebe deserves a lot of credit for this," Pirc said. "It is

### **Utd Utils** to explain scheme

Mr Brian Staples, chief executive of United Utilities, will personally explain the details of his own proposed pay scheme in meetings with the group's large institutional investors over the coming

Mr Staples defended his company's long-term incentive plan yesterday and rejected arguments made by the Asso-clation of British Insurers that it was "over complex and over generous". At least eight ABI members have said they are planning to vote against the

In talking to the group's top 35 shareholders before the annual meeting on July 26, Mr Staples will be stressing how demanding he believes the

He said that very few had told the company they opposed the plan but if asked he would talk to them about it.

The ABI's view was wrong, he said, as United complied fully with Greenbury and, in picking the top 50 in the FT-SE 100 index, the comparator group was "more demanding than the one suggested by the

As a sign of its dislike of the scheme, however, Pirc, the corporate governance consultancy, is advising institutional investors to vote against the re-election of Mr Rodney Leach, a member of the company's remuneration committ-

## **Emap wins its** battle on wider board powers

By Christopher Price

the publishing, exhibitions and radio group. yesterday won its battle to implement controversial proposals giving the board wider powers to sack individual directors and to reduce the minimum number of non-executive directors.

At the annual meeting share-holders voted by a majority of 82 per cent, above the 75 per cent required, to approve the adoption of new articles of

The changes had been

opposed by two dissident nonexecutive directors. Both Prof Ken Simmonds and Mr Joe Cooke said last night they intended to stay on the board. The vote was won after assurances from Sir John Hos-kyns, Emap chairman, to several key institutional shareholders under what circumstances the rules would be implemented.

Sir John said Emap would always abide by the Cadbury code on the minimum number of directors. This was interpreted by

some investors as meaning a

minimum of six directors, three of whom would be non-

Under the new rules, the figure could have been three, only one of whom had to be a

Prof Simmonds said he would be asking at the next board meeting for details about the contents of a private letter sent by the chairman to some institutional shareholders who were originally unhappy about the new rules. Emap insisted the letter was simply a restatement of the majority board

During a heated debate, Shr John was repeatedly called on by shareholders to justify the plan. He said the new rules brought the company in line with many other blue chip

It would also give the board "maximum flexibility should a very grave situation arise" and should action against a certain director need to be taken. A similar situation may

require the reduction in the size of the board. The new rules allow for 75 per cent of directors to dismiss another LEX COMMENT

## London Underground

What is the answer to the current rash of strikes on London Underground? Privatisation. So long as the tube network is a single stateowned monopoly, it will be vulnerable to industrial action. Railwaymen know they can virtually bring the entire capital to a halt. But if London Underground's eleven lines were franchised as separate entities, the unions would no longer have the same stranglehold. True, a strike on, say, the Victoria Line would still cause

immense inconvenience. But

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it would not clog up the whole of London. If only one line were affected, it would also be easier to put in place alternative arrangements - whether

by hiring new employees or running buses.

Privatising the tube would not merely reduce strikes. On the evidence of London's buses - which have been progressively franchised over the past decade - it would also boost service standards and efficiency. Money saved through improved productivity could then be used to beef up investment, of which the current system has been starved. Subsidies from taxpayers would still be needed, given the Underground's £212m operating losses before grants. But competitive bidding between prospective franchisees should keep the subsidy down. Bus groups, like Stagecoach, would be obvious candidates. Meanwhile, some of the bigger stations — which are effectively mini shopping centres - could be privatised separately. They could be sold to the likes of BAA or even floated on the market. Fancy buying shares in Oxford Circus?

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Burnings shown besic. Dividends shown net. Figures in brackets are for corresponding p for 15 months. §USM stock. ФAIm stock. \$41 December 31. \$4nckets 0.4p special.

#### and even outside. TBI will pay £72.4m and repay £28m of bank borrowings A second UK regional airport is to be bought by TBI, the property group. It is making a Losses from a US subsidiary virtually wiped out profits at Telemetrix in the six months in the deal which, if it gains £100m (\$156m) agreed purchase of Belfast International, which shareholder approval, is expected to be completed on August 18. BIAHL, the airport comsupplier warning it would make an operating loss for the was privatised two years ago in a management and pany, will pay a £4.5m dividend employee buy-out. TBI bought Cardiff Interna-The price compares with the airport buy-out which gave the

By Roland Adburgham, Wales

The shares fell 18p to 53p. tional early last year. Mr Stan-ley Thomas, chairman, said Interim pre-tax profits of £4.9m were reduced to yesterday: "There are signifi-cant benefits to ourselves and £200,000 (\$312,000) as GTI, the networking group in which to our shareholders to be made from owning more than one Telemetrix has a 57 per cent stake, reported heavy losses. airport. These benefits include

Analysts reduced forecasts stronger relations with chartered and scheduled operators and freight carriers. The more of £5m for the full year to losses of about £500,000. Some airports we have, the stronger complained that the market should have been informed our negotiating position." earlier about the problems at Mr Keith Brooks, chief exec-

GTI, which suffered a marked downturn in orders during the second quarter. GTI lost £3.3m, against profits of £1.8m. Following yesterrationalisation measures are being undertaken.

#### FT-SE 100 change

Railtrack, the owner of British Rail's track, signalling and stations, is to join the FT-SE 100 index.

It will fill a gap created by the merger of Sun Alliance and Royal Insurance. Railtrack's place in the FT-SE Mid 250 index will be taken by Serco Group, the facilities and contract management company.

By Alan Cane in Newcastle

British Telecommunications holding urgent talks with the government on the future regulation of the UK telecome industry, in an attempt to avoid a damaging confronta-tion next week with the industry regulator.

BT yesterday received the final version of Mr Don Cruickshank's proposals for controls on its prices and ways of polic-ing its activities to 2001. The

proposals are little different from Oftel's earlier consultative document. BT will consider them at its main board

Treasury receipts of £47.9m. In

January, the government blocked the airport's proposed takeover of Belfast City airport on competition grounds.

Mr Brooks, asked if TBI's

offer was high in light of renewed troubles in Northern Ireland, said: "We have never built any peace dividend into our appraisal of the business."

meeting on Tuesday.

Mr Cruickshank is proposing that BT limit price increases for residential and small business users to the rate of inflation minus 4.5 percentage points. But he is linking this to a change in BT's licence which would give him wide-ranging powers to identify and counter anti-competitive practices.

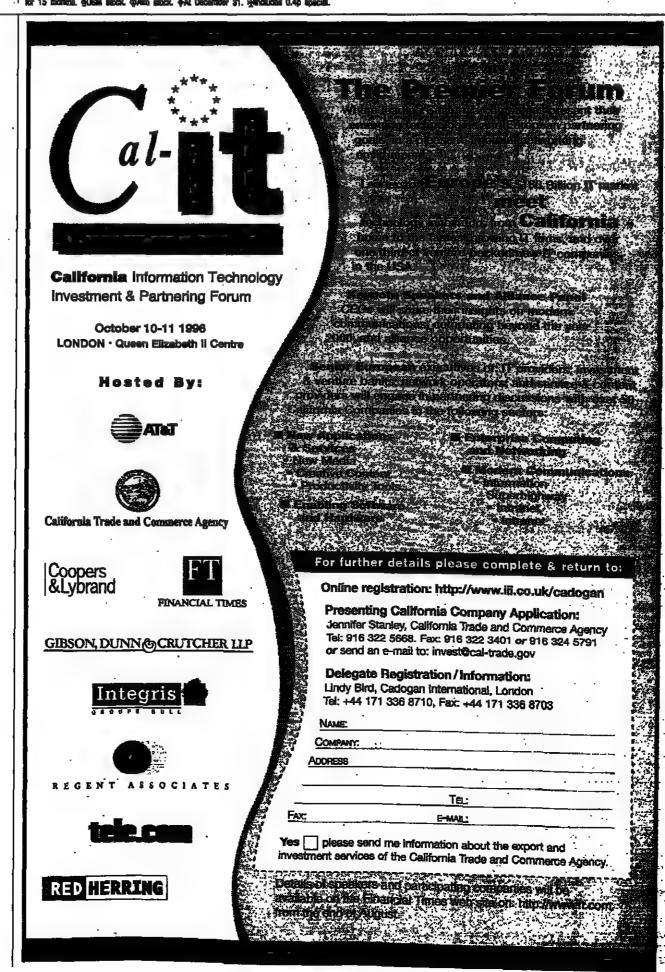
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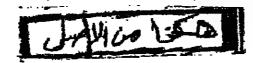
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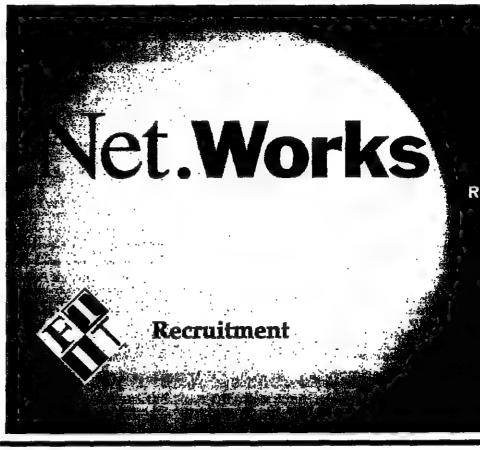
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For further information, coulsed Earlin Divey, quoting reference BLST21, an 444 (817) 507 7444. Alternatively, and your CV to McGregor Boxall Associates, 114 Middless Street, Lundon E1 7JH. Fun: 444 (917) 507 7475. condi. https://doi.org/10.1016/j.condi.

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### Treasuries ahead as fears of rate rise ease

By Lisa Bransten in New York and Samer Iskander in London

The yield on the benchmark 30-year Treasury bond moved when he said there were a below 7 per cent in early trading yesterday as the market interpreted remarks from Mr own. Among the reasons he Alan Greenspan, the chairman of the Federal Reserve, as a signal that the central bank might not raise interest rates

next month. Near midday, the long bond was % stronger at 88% to yield 6.946 per cent, the two-year note was up % at 1005, yielding 6.144 per cent, and the September 30-year bond future

was % higher at 109%. The long bond yield climbed above 7 per cent earlier this month after a strong report on employment growth in June

By Conner Middelmann

Although market sentiment

picked up yesterday, primary activity in the eurobond sector

remained limited, with only a handful of transactions hitting

In the sterling sector, Hyder,

the holding company for the group that owns Welsh Water

and Swalec, issued £125m of

The bonds have unusually

divergent credit ratings, with a Baal rating from Moody's and

an A+ rating from Standard &

Poor's - three notches higher.

NatWest Markets reported

healthy appetite from UK institutions and said the yield spread narrowed by 1 basis

point from the launch level of

110 basis points over gilts. Elsewhere, the Shipping

Credit and Investment Corpo-

ration of India launched a

\$150m offering of five-year

BENCHMARK GOVERNMENT BONDS

**BOND FUTURES AND OPTIONS** 

122.86 121.50 121.26

UK GILTS PRICES

Strike Price

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WORLD BOND PRICES

Nonetheless, lead manager

INTERNATIONAL

BONDS

that an interest rate increase in August was inevitable.

Mr Greenspan did much to ease those worries yesterday number of reasons to expect demand to moderate on its gave was the restrictive effect of the rise in long-term interest rates and the appreciation of the dollar.

Long-term interest rates have risen by nearly 100 basis points since the start of the year, amid a stream of data showing increasing economic

Mr John Spinello, a government securities strategist at Merrill Lynch, said Mr Greenspan's remarks suggested he wanted to be careful not to be too quick to tighten monetary

bonds. The issuer is 50 per cent owned by the Indian govern-ment and the deal includes a

put option that gives investors the right to redeem their bonds

at par if government owner-ship falls below 35 per cent.

The bonds, which were

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"I don't think we're writing [an interest rate increase] off," he said. "We're just making it

a little less certain." Bonds paid little attention to slump in the value of the dollar, which came on the heels of a wider than expected

#### GOVERNMENT BONDS

figure on the trade balance in Fed was less likely to raise

■ Italian BTPs were boosted by bullish inflationary expectafuture rose 1.14 to 116.38. In the cash market, the yield spread over 10-year bunds narrowed by 9 basis points to 312 points.

Hyder deal in demand despite divergent ratings

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New international bond issues

Market participants were encluded market a FIF trader reassured that produces prices said. The Italian currency has had risen by 1.2 per cent yearon-year in May, compared with 26 per cent in April.

The national statistics office also said that recent cots in electricity tariffs would be taken into account in the consumer price index for July, a measure that is expected to reduce the rate of growth of consumer prices by up to 0.2

percentage points.
This could "lead headline inflation down to 3.7-3.8 per cent" in July, economists at Bear Stearns in London said. Some analysis believe this fall in the rate of inflation could justify a cut in interest rates by the central bank.

However, this is very unlikely as long as the lira

said. The Italian currency bas been affected by the dollar's recent weakness. Yesterday it traded in a range of LL018-1,024 against the D-Mark, and some analysis are predicting further weakness to around

■ UK gilts also had a positive session. Liffe's September long gilt future settled at 106%, up 1/2. The market followed German bunds higher, and the 10year yield spread between the two markets remained stable

at 167 basis points. The release of money supply data had no effect on glits. The the MO and M4 monetary aggregates were unchanged in June at 7.3 and 10.0 per cent

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ACTUARIES FIXED INTEREST RIDICES

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### Vietnam closed-end investment fund planned

By Jeremy Grant in Ho Chi Minh City

Asia-Pacific International Inc (APII), a group of US investors based in San Francisco, plans to set up a \$250m investment fund focused on Vietnam and has drafted in a business arm of the Vietnamese Communist party as a possible co-investor.

Dragon Holdings, a closedend fund, aims to attract US
pension funds and to invest in capital-intensive sectors such as building materials, con-

struction, property, consumer goods and distribution. APII has reached agreenents with several operators to manage the projects, with the backing of Dragon Hold-ings' funds. The companies, which could become co-inves-tors later, include Melbourne listed China Construction Holdings, 40 per cent owned by the Chinese ministry of construction, and Tung Tai Finance and trading house

Jebsen, both of Hong Kong.
"We'd like to bring out an operator that would like to know more about the market. There are thousands of US companies that would love to take a stab at Vietnam but don't have the heart," said Mr don't have the heart," sain ar Frank Chinn, APII project con-sultant. These are likely to be "relatively high risk inves-ture", he added.

Other operators, and poten-tial co-investors, are Vict-nam's central bank and

Truong An, a unit of the Vietnamese Communist party's powerful central committee, which is understood to have been set up a year ago, reflecting the party's increasing stake in the country's fastgrowing economy. Mr Chinn said APII planned to issue 2,500 shares at \$100,000 each through a private placement, partly to avoid stock exchange

2.11 3.87 2.92

### BIS to report on **OTC** derivatives

By Peter John

The world's leading central banks will today reveal a blueprint for greater openness within the \$40,600hn market in over the counter derivatives.

The G10 working group set up by the 10 largest central banks has established a reporting framework to help allay uncertainty within the highly opaque OTC market.

The report stems from an initiative taken four years ago but given greater urgency by some spectacular derivatives losses from companies such as Procter & Gamble and Metall-

Published by the Bank for International Settlements, its core recommendation is for a six-monthly submission by the 80 leading global financial groups which represent 90 per cent of the market.
The submission will contain

tracts broken down into foreign exchange swaps, currency swaps, purchased options and That information will be col-

the total number of OTC con-

lated by the central banks and

analysed by the BIS.

The department of interna-tional financial statistics at the BIS said the production of regular reports could give vital clues to the formulation of monetary policy.

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"We hope they will show. how market participants react in certain times of stress," the BIS said. "For example, how they cover themselves against risk, whether they use derivetives more or less, and whether they act as intermediantee or

The proposals fine-time enlier findings by the BIS, which covered 2,400 financial institutions in 26 countries and gave the first estimate of the OTS market's size.

The BIS, assisted by the International Swaps and Derivatives Association, will now consult potential participants until September.

ISDA chairman Ms Gay Evans said: "We recognise that BIS has a need but we are very keen to avoid duplication of data. There are a lot of burdens being put on dealers and back offices at the moment."

If agreed by the market, the proposals will come in to force at the end of next year.

### Hutchison raises \$1.5bn

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7.\$1 8.12 8.90

8.04 8.41 8.43

By Louise Lucas in Hong Kong

Hutchison Whampoa, the Hong Kong conglomerate controlled by Mr Li Ka-shing, yesterday signed a US\$1.5bn long-term loan facility, the biggest corpo-rate borrowing in Hong Kong. The facility was pulled together by HSBC Investment Bank Asia and Chase Manhattan Asia. Strong support - it has been taken up by 52 banks, the broadest syndication seen in the colony in recent years prompted Hutchison to raise its initial requirement of \$1bn by 50 per cent.

7,90 8,16 8,24 8,29

Underwriters' attributed the attraction of the deal to the

5.12 5 yrs 6.39 15 yrs 6.43 20 yrs 8.36 fred.†

company's quality manage ment, performance and track record. Pricing is considered tight by the lenders: the interest margin is 0.65 per cent per. annum over London Interbank Offered Rate (Libor).

The facility is split into two tranches. The first, for \$1.85bn, has a seven-year tenor extendible for two years at the lenders' option. The smaller \$150m tranche carries the same coupon and tenor, but the option to extend for two years lies with the borrower.

According to the book-runners, this represents the longest maturity private corporate fund-raising in Hong Kong.

7.39 8.21 8.27

DIGE CROSS RATES

	priced at a spread of 125 basis points over US Treasuries, were pre-marketed and fully placed by the time of launch, said an official at Morgan Stanley, joint lead with SBC Warburg. Investors included US and European high-yield specialists, retail investors and asset-swappers, he said.  Meanwhile, representatives of the Republic of Argentina were in London to promote its forthcoming debut in the sterning market, a £100m five-year surobond issue expected to be launched on Monday and priced to yield around 380 basis points over gilts.  After raising some \$50n on the international markets predominantly in US dollars and D-Marks — in the first half of 1996, "our strategy is to diversify and tap as many investment bases as possible,"	Symbol (Flances   150   4.35   103.70   Jul 2001   2.00	- Todyo-Mitsublehi Inti Todyo-Mitsublehi Inti Todyo-Mitsublehi Inti - Credit Sulane - Credit Sulane - Zircher Kuntonelbenk - Cooft Striene - TO(9555-17) NedWest Capital Musterla - Norrows International  BNA/BSN - SNA/BSN - SNA
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18. 97.	4200 +1.080 8.27† 8.14 8.40 3763 +0.070 2.41 2.87 2.22 8089 -0.080 3.39 3.31 3.25 8000 +0.400 6.34 6.48 6.42	Open         Sett price         Change         High         Low         Bit. vol         Open int.           Sep         115.44         116.85         +1.14         116.46         115.40         57847         83078           Dec         115.20         115.83         +1.09         115.55         115.20         356         3156	7 Over 5 years (11) 187.41 0 8 AF stocks (12) 167.52 0 Average gram redemption yields are shown above
16. 00.	6500 +0.180 8.89 8.71 8.95 1800 +0.610 8.75 8.73 9.21 1486 +0.170 8.32 8.30 8.44	II ITALIAN GOVT. SOND (BTP) FUTURES OPTIONS (LIFTE) Lin200m 100ths of 100%	· .
100	3-08 +4/32 7.12 7.09 7.31 7-10 +11/32 7.86 7.85 8.07 7-22 +12/32 8.00 7.87 8.21	Price         Sep         Date         Sep         Date           1 1800         1,21         1,81         0.88         2,18           1 1880         0,84         1,86         1,11         2,43	FT FDXED ENTEREST ENDIC
87	0-07 +2/52 6.84 8.94 6.95 7-80 +19/32 6.97 7.08 7.09 - 1700 +0.230 6.84 6.99 6.97	11700 0.71 1.23 1.56 2.70 Est. vol. tytel, Calls 6800 Puts 4349. Provious day's open lot., Calls 81486 Puts 68915	Gort. Secs. (UR) 92,90 92.81 92.82 Fixed interest 112.52 112.46 112.51
el p	Yieldic Local maries standard. ayeible by nonneideng) Source: MRS beterneibnei	Spain R notional spansh bond futures (MEF)	* for 1996. Government Securides high since comp 16/10/28 and Pived Internet 1998. SE activity indices
_	reservy Bills and Bond Yelds	Open Sett price Change High Low Est. vol. Open Int. Sep 180.84 101.25 +0.88 101.31 100.64 73,980 52,670	FT/ISMA INTERNATIONAL E
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	1.25 Feet year 6.41 6.45 6.50 10-year 6.44 6.76 30-year 7.03	Open Sett price Change High Low Est, vol Open int.  Sep 108-08 105-30 +0-18 107-01 108-08 61459 128996  Dec 105-28 106-04 +0-16 105-28 105-28 58 581  ELCHG GET FUTURES OFTIONS (LFFE) 250,000 648s of 100%	CLE. DOLLAR STRMSHTS
		Strice Price Aug Sep Oct Dec Aug Sep Oct Dec [ 106 1-05 1-50 1-19 1-54 0-09 0-34 1-11 1-46	Asian Der State 6 <sup>1</sup> c 05 750 94 <sup>1</sup> c 94 Austris 5 <sup>1</sup> c 00 460 105 <sup>1</sup> c 105 Backer-Pillunt L-Pin 5 <sup>1</sup> c 00 1000 106 106
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MARKETS REPORT

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And the second الأعادك الشعليد إبهيا

B ANTHONY WITHOUSE

Some economists had hoped his comments would support

By Gillian Tett, The dollar remained the centre of attention in the foreign exchange markets yesterday, as traders watched for the key half yearly testimonial from Mr Alan Greenspan, US Federal Reserve board chairman

the dollar. But in practice the US currency reacted nervously to Mr Greenspan's speech.

And though the dollar closed the day in European markets little changed from the previons night's levels, traders warned that the markets remained jittery - and could orive the dollar further down in the days ahead.

■ Mr Greenspan's testimony to the senate banking testimony European markets closed.

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POUND SPOT FORWARD AGAINST T Jul 18

Greenspan brings little boost to dollar The dollar weakened slightly about the direction of US interagainst the yen during the day, est rate policy.

risk of inflation.

Mr Greenspan indicated that

he intended to take pre-emp-

tive action to gaurd against the

on the back of data showing a rising US trade deficit. It closed at Y108.695, compared with Y108.755 the previous day. However, against the Ger-

man D-Mark it closed at DML4917, slightly up on the previous day's close of Nevertheless this rise largely reflected new undertainties

about the path of German interest rates, rather than any dollar-specific factors. When Greenspan's long awaited speech did finally emerge, attention switched

firmly back to the dollar. However, his comments inttially left many observers split

occurred shortly before the Consequently, the trading day in Europe was generally quiet as dealers waited for Mr Greenspan's speech.

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Cae month Rate %PA

21136 0.4 21096 0.8 21019 0.5

monetary policy may not be tightened in time."

ing unertain - It is nervous that

as a sign that interest rates would rise soon.

Mr Kit Juckes, currency strategist at NatWest markets said: What Greenspan has said has left the markets feel-

84.8 100.7 109.1 67.8 99.2 78.3 107.1 107.5 98.8 95.2 80.6 89.1

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I am confident that the Federal Open Market Committee would move to tighten reserve market conditions should the weight of incoming evidence persuasively suggest an oncoming intensification of inflation pressures that would economic expansion," he said. July 1996 Some dealers interpreted this

However, others argued that the language was not strong enough to herald an immediate

However, Mr Avinash Persaud, head of currency research at JP Morgan, thinks

lower soon.

Against the D-Mark (DM per S) 1.53 --equity markets.

**CURRENCIES AND MONEY** 

currency moving in a fairly small range.
Although it initially rose slightly immediately after the Greenspan comments, it later

Mr Juckes interprets this as a sign that the dollar is "trying

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

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He points out that hopes of an imminent rise in US interest rates have recently been undermined by the fall in US And Greenspan's comments

gave little hint that rates were about to rise either, he argued. "Greenspan's testimony will bring little cheer to the dollar," he concluded

■ However, aside from the path of US interest rate policy, the other factor that is affecting the relationship between new uncertainty about German interest rates.

A small rise in one of the Dutch central bank rates ear-lier this week had left the markets speculating that the nex move in German rates migh

be up. challenged yesterday after the German Ifo business confidence index recorded 90.4 in

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that the dollar could trend June - down from the level of

MONEY RATES

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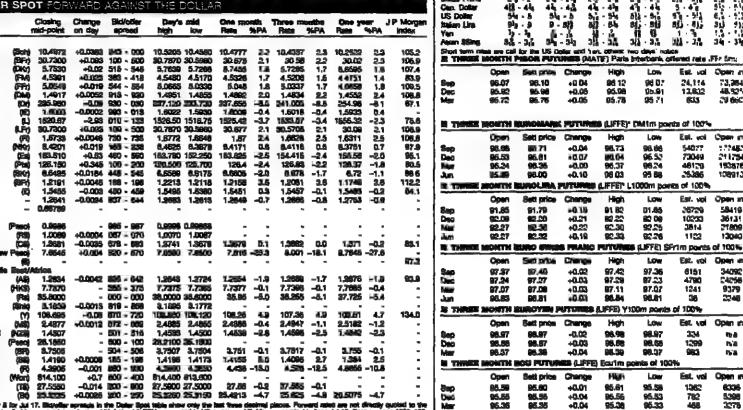
92.3 seen in May. This trend provoked new hopes that the Bundesbank might be tempted to cut rates again, to stave off the risk of a broader economic slowdown.

As Mr Persaud said: "The survey has revived hopes that the next move in German repo rates will be down."

These thoughts not only pushed the dollar slightly higher against the D-Mark, but also boosted sterling. The British currency closed at DM2.3053 in London trading.

up from the previous day's lavel of DM2.3018. Against the dollar it closed at \$1.5455, compared with the previous day's level of \$1.5485.

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### Wheelock and Company Limited

(Incorporated in Hong Kong with limited liability) 1995/96 RESULTS

- Profit of HK\$2,459.2 million and earnings per share at HK\$1.22.

for corporate finance.

 Total annual dividend per share at 41.0 cents, up 10.8%. Difficult consumer market continued to prevail which had impact on overall performance.

Wharf's core property portfolio enjoyed over 90% occupancy with reversionary growth.

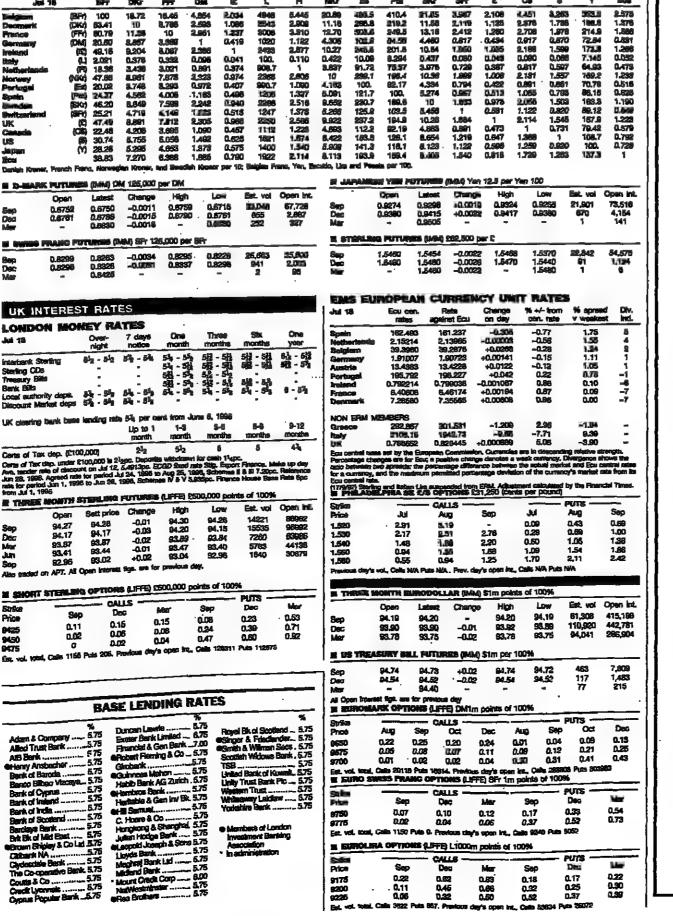
- 8 Hong Kong property developments were put on market with over 840 units sold.
- Over 210 out of 330 luxury residential Ardmore Park units in Singapore pre-sold for total value exceeding S\$1 billion.
- Group telecommunications activities under Wharf Cable and New T&T making substantial headway.

Wheelock NatWest opened for business with quality professionals and secured meaningful mandates

Long-term development of property, telecommunications, container terminal, investment banking and trading and services on target.

Sales of Largo and Great Wall beers exceed capacity and expansion plans now underway in Tianjin.

SUMMARY OF GROUP RESULTS		
Year ended 31st March:	1996 HKS Million	1995 HK\$ Million
Turnover	2,330.9	2,432.9
Operating profit	195.1	73.9
Exceptional items	167.1	522.7
Profit from ordinary activities	362.2	596.6
Share of profits less losses of associated companies	2,446.8	2,025.7
Profit before texation	2,809.0	2,622.3
Taxation	(345.3)	(277.7)
Profit efter toronico	2,463.7	2,344.6
Minority interests	(4.5)	(38.6)
Group profit attributable to Shareholders	2.459.2	2,306.0
Dividends	(826.6)	(745.7)
Transferred to revenue reserves	1,632.6	1,560.3
Barnings per share	122.0 cants	114.3 cents
Dividends per share - Interim (paid)	11.5 cents	10.5 cents
- Final (proposed)	29.5 ccmts	_26.5 c <del>cuts</del>
- Total	41.0 cents	37.0 cene



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## Former LME chairman defends clearing system

By Kenneth Gooding, Mining Correspondent

A spirited defence of the London Metal Exchange's unique way of operating which has been called into question by some commentators in the wake of the Sumi-tomo scandal - has been launched by Mr Christopher Green, a former chairman of the exchange and now chairman of Barclays Metals, a ring clearing member of the exchange and part of the UK

banking group. He points out that Sumitomo has not defaulted, in spite of claiming losses of \$1.8bn, nor has any member of the LME, nor has any other Sumitomo counterparty. "The LME's systems, and its clearing system in particular, have operated in exemplary fashion. In fact, the only ground for questioning the LME's clearing system seems to have been that it happens to be different from that of all other so-called

futures markets." Mr Green suggests the LME has become the principal base metals exchange because of its clearing system, which is particularly suited to an industry where producers are relatively few and usually financially strong and for materials that

Brazilian

coffee frost

fears return

A meteorologist at a leading

US brokerage yesterday reiterated his forecast that a frost

was likely in the southern

fringes of Brazil's coffee belt

early next week, reports Reu-

Mr Jon Davis said tempera-

tures would drop to freezing

levels in the southernmost

growing regions next Monday

or Tuesday, which would prob-

ably cause some damage to cof-

Smith Barney meteorologist

ters from New York.



Christopher Green says the the system operated in "exemplary fashion

are more or less immutable and can be stored for a long

The system was introduced in May 1987 and was influenced by lessons learned after the Hunt brothers attempted to corner the global silver market. Its principal singularity is that forward profits are not paid out until contracts reach their due date for settlement. "The speculative investor is thus denied the advantage of receiving profits in advance. And industry - the miners. smelters, fabricators etc - is saved from becoming, at times

By Robert Gibbens in Montreal

Falconbridge, the western

world's second biggest nickel

producer, has reduced its bull-

ish estimates future world

Mr Joseph Laezza, vice-

president marketing, told

analysts here this week that

nickel demand would be flat

this year after 1995's 20 per

cent increase and western con-

sumption alone would gain 1

per cent in 1997. Most 1997 esti-

mates have ranged up to 4 per

metal demand.

Falconbridge less bullish

on nickel demand outlook

of market stress, the unwitting financier of these investors." Writing in his Copper Letter

to clients. Mr Green says: "The changes have been beneficial to industry. Customers know that their own approved LME trading partner or broker cannot now be bankrupted by the default of any other clearing member(s) since all contracts between such members are promptly novated to the clearing house".

The security of the LME system has generated tremendous confidence and resulted in a substantial improvement in the exchange's turnover and

There is surely no reason whatsoever for the LME to change its system to one which is not geared to the interests of industry and which clearly panders instead to the interests of speculation. Moreover, a cash cleared system did not prevent the collapse of Barings [Bank] nor prevent Metallellschaft from getting perilously close to bankruptcy over

oil dealings on Nymex.' Mr Green insists that if, "by whatever absurd reasoning, the LME was forced to switch to a cash clearing system, "the results would be catastrophic." not just for the exchange but

Mr Laezza still expected cash

nickel to hit US\$4 a pound on the London Metal Exchange by

the end of the year, up from about US\$3.25 now. But he

warned that Russian exports

and pessimism among stainless

steel producers might well

exert temporary downward

For the past two years Falconbridge has been highly optimistic about world nickel

demand growth. It is bringing

in the C\$400m high-grade Rag-

lan mine in northern Quebec

for early 1998 start up.

price pressures will stimulate more intensive forest managetent of final products. The report argues that additional meet demand

The authors expect increased exports of pulp from eastern Europe and Russia to Europe and Asia with more of North America's output going to the domestic market Towards a Sustainable Paper Cycle: Available from the Alpha Centre, Upton Road, Poole, BH17 7AG.

SOFTS

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### Soaring wood pulp demand forecast

By Deborah Hargrouves

World supply of wood pulp will have to increase by 85 per cent to 1.3bn cubic metres in the next 50 years to keep up with demand, according to a study by the International Institute for Environment and

The study forecasts that pro-

duction of wood from indus-

trial plantations - rather than naturally-growing forests will rise by 30 per cent from 1.8bn cubic metres in 1995 to 2.3bn cubic metres in 2045. Much of this increase will occur in so-called "emerging regions" where countries such as Chile, Brazil, New Zealand Indonesia, South Africa, Spain and Portugal are planting fast-growing exotic species. But

ndustrial wood from the for-

mer Soviet Union will also rise

in importance to make up 35

per cent of total output in 2045 from 22 per cent last year. The report suggests that the continued rate of growth in demand for wood fibre for pulp will be met over the next 50 years, but that there will be considerable upward pressure on pulp prices. These are extremely volatile and halved earlier this year from a peak of \$1,000 a tonne last Septem-

The institute believes that ment, but also encourage producers to reduce the fibre conenvironmental constraints on forestry could restrict the amount of pulp available to

### Randgold plans low cost refining experiment at its Harmony mine

Randgold, the South African group, is to use a new technique to refine gold produced at its Harmony mine. Not only should this cut costs dramatically but the group also hopes to receive government permission to market its own, branded gold directly to international customers. It also wants to establish a jewellery manufacturing business using its own gold - in South Africa.

Mr Peter Flack, chairman, who says he learned his marketing techniques from Mr Anton Rupert, head of the Rembrandt group, which includes the Rothmans, Dunhill, Cartier brands in its portfolio, says he feels sure the "Harmony" and "Durban Deeps" brands could be used for the group to sell small gold bars internationally.

A Korean distributor is

and Harmony is being offered 1 per cent above the free market price for its gold from an Ital-Randgold is also keen to establish a jewellery manufac-

already keen to take the bars



Africa, with an international partner, and will also seek Treasury permission for this new business to buy its gold directly from the Harmony

Since he was installed with a new management team at Randgold by a disaffected shareholder group two years ago, Mr Flack has gained a reputation for breaking away from South African mining house traditions.

This latest innovation is can't just concentrate of cutting costs, we must also South African government of 2 tonnes of gold a month sponsored technology group. will build a pilot plant to refine the mine's gold to 99.99 per

cent purity. The plant will use a novel solvent-extraction method developed by Mintek for the chemical refining of gold. This technique was specifically designed for smaller-scale applications and is claimed to offer substantial cost advantages over traditional refining methods while still producing high-quality gold.
Mr Bernard Swanepoel, Har-

mony's managing director, suggests the method could cut the mine's smelting and refining costs from R260 to R30 a kilogram - representing a saving of nearly R5m a year. The cost of establishing a refinery and buying the Mintek technology would be about R3m.

"This saving will have a sig-nificant effect on Harmony's cost structure, which in turn will have very positive implications for the long-term future of the mine," he says. Mintek will operate the pilot

plant, with a capacity of 5kg a day, for six weeks to prove the process and, if this is successful, it will build a commercial

Harmony and Mintek, the scale refinery with a capacity roughly equivalent to the total output of Harmony and its associate Unisel. Construction and commissioning will take about a year.

As South Africa's entire production is at present processed by Rand Refinery, the Harmony plant would be only the second gold refinery to be established in South Africa

Current South African exchange control regulations require all mines to sell their gold to the Reserve Bank, the country's central bank.

Harmony's gold production at present earns about US\$282m a year in foreign exchange. Mr Swanepoel says this could be increased substantially if the middlemen in the refining, fabricating and selling processes could be eliminated and a small premium added to the metal's selling

He points out that, in spite of being the world's biggest gold producer, South Africa has an underdeveloped gold jewellery industry. There are only 250 small manufacturers producing 4.2 tonnes of gold jewellery a year - only 0.2 per cent of world production.

### Kazakhstan misses deadline for repaying Placer deposit despite 'constructive' talks

Kazakhstan has failed to meet a deadline for repayment of a US\$35m deposit put up last year by Placer Dome, the Canadian mining group, for an interest in the Vasilkovskoys gold deposit.

A Placer official said this week that Kazakhstan was technically in default but that the parties were "in continuous contact to discuss how this payment can be made". The outcome of the talks are widely seen as a test of the

business climate in Kazakh-

stan, which has been wooing foreign investors. Placer withdrew from the Vasilkovskoye project last year, and the interest-free poration, the leading member

deposit was due to be repaid by July 4. The Placer official described the talks, which are being conducted through lawyers in Lon-don and Paris, as "constructive". They are understood to centre on the timing of repayment. The Kazakhs were expected to repay Placer out of a payment due from a consortium of Canadian companies

that earlier this month agreed

on the principal terms to

Vasilkovskoye.. Mr Norman Keevil, chairman of Vancouver-based Teck Cor-

of the consortium, said the group offered to pay Placer Dome directly, but was turned down by Kazakhstan's lawyers. Teck and its partners paid \$5m at the time of signing the interim licence, and are due to come up with another \$30m on completion of due diligence.

tially scheduled for November, but has been brought forward to mid-August.

JOTTER PAD

The latter payment was ini-

The remaining \$50m of the

acquisition price is due to be paid at the start of construction, scheduled for next spring. Vasilkovskoye has proven reserves of 6.5m ounces, mak-

ing it one of the world's bigst undeveloped gold deposits.

#### COMMODITIES PRICES

BASE METALS LONDON METAL EXCHANGE

	Cook	3 min
Close	1440-1	1476-7
Previous	1438-37	1473-74
High/low	1442	1466/1475
AM Official	1441.5-2.5	1478-8.5
Kerb close		1475-5
Open int. Total daily turnover	32,323	
ATTIMINION VITC	A (g De. Italia	2)
Close	1232-7	1286-70
Previous	1222-26	1258-60
High/low		1276/1256
AM Official	1230-2	1263-5
kerb close		1270-2
Open Int.	4,813	
Total delty turnover	1,060	
ELEAD & per torme	)	
Close	780-1	792-2.5
Promote	786.5-7.5	779-80
High/low	772/771	797/780
AM Official	771-2	782-3
Kerb place	WW. 4 co.	<b>79</b> 7-8
Open Int. Total dally turnover	7.233	
M NICKEL (S per ton	ne)	
Close	7075-88	7100-95
Previous	7075-85	7190-200
High/low	7095/7080	7260/7170
AM Official	7095-6	7205-10
Kerb close	42.494	7210-20
Open int. Total delly turnover	9.542	
TIN IS per tonno	8,544	
Citize	6200-10	6250-55
Previous	6190-200	6240-45
High/low	****	6260-6240
AM Official Kerb close	6193-4	6240-45 6250-60
Open Int.	16,152	9530-00
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LME Closing £/5 rate: 1.5479

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evious clase 383,40-383.70 Loco Ldn Mean Gold Landing Rates No USS 12 months p/troy 02 323,85 327,80 512.65

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-0.29 57.70 57.70
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Precious Metals continued

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laig	364.6	+0.4	385.3	384.1	14,351	70,436
Del.	387.3	+04	368.0	387.1	622	7,804
Dec	389.9	+0.4	300.6	359.4	1,078	43,971
	392.5	+0.4	393.0	392.5	539	9,376
Apr	394.8	+0.3	-	-	28	2,706
أحاوا					17,480	
e PLA	TINUM	NYME	(80 Tr	oy oz.;	Viroy o	(고)
	394.1	+0.9	-	_	1	101
0et	397.6	+0.9	398.4	396.6	2.222	20.305
de p	400 3	+0.9	401,0	399.0	153	2,843
Apr	403.0	+0.9	_	-	74	2,240
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i cial					2,370	25,496
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Mile	137.40	+0.45	_	-	50	- 62
	130.41	+0.45	-	-	-	<b>YOF</b>
					77.	8,149
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Jed.	496.4	+4,3	497,0	491.5	58	112
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liger .	515.9	+4.1	516.5	512.0	659	890
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DAID	-	THE CHOICE	11,000	Carrier	a. Bos	
	Letesi	Day's				Open
	price	Change	ig Sy	LOW	Val	int.
	21 73	-0 a7	21 85	21.41	55,703	
1	21.22	+0.02	21.36	20 91	50,774	
	20 58		20.63	20.13		40,655
,	20.01		20.11	19.06		27,413
1	19.59	-0.09	1972	19 40		34,372
1_	19.28	-0 10	19.42	19,10		25,714
					47,954	363,496
CHU	DE OIL	IPE (\$/1	pere)			
	Laborat	Day's				Open
	price	Day's change	High	Law	Vol	Open int
1			High 19.65	Law 19 32	<b>Vol.</b> 15,828	
1	price	change	19.65 19.14		15,828	int
1	price 19 53 19 03 18 62	+0.13 +0.06 +0.04	19.65	19 32 18.88 18.54	15,828	iat 80,427
ı	price 19 53 19 03 18 62 18 37	+0.13 +0.06 +0.04	19.65 19.14 18.75 18.42	19 32 18.88 18.54 18.19	15,826 4,203 2,173 2,584	80,427 25,211 9,935 15,392
1	19 53 19 03 18 62 18 37 17.07	+0.13 +0.06 +0.04 +0.14	19.65 19.14 18.75 18.42 18.14	19 32 18.88 18.54 18.19 17.94	15,626 4,203 2,173 2,584 1,491	80,427 25,211 9,935 15,392 11,388
1	price 19 53 19 03 18 62 18 37	+0.13 +0.05 +0.04 +0.14	19.65 19.14 18.75 18.42	19 32 18.88 18.54 18.19	15,626 4,209 2,173 2,584 1,457 785	80,427 25,211 9,935 15,392 11,385 5,202
1	19 53 19 03 18 62 18 37 17.07	+0.13 +0.06 +0.04 +0.14	19.65 19.14 18.75 18.42 18.14	19 32 18.88 18.54 18.19 17.94	15,626 4,203 2,173 2,584 1,491	80,427 25,211 9,935 15,392 11,388
r s	price 19 53 19 03 18 62 18 37 17,07	+0.13 +0.06 +0.04 +0.14	19.65 79.14 18.75 78.42 18.14 17.89	19 32 18.88 18.54 18 19 17.94 17.74	15,826 4,209 2,173 2,584 1,457 785	80,427 25,211 9,935 15,392 11,386 5,202

	price	cpanie	High	LOW	Vol	int
Bep	19 53	+0.13	19.65	19 32	15,828	80,427
Oct	19.03	+0 05	19 14	18.88	4,203	25,211
Part .	18 62	+0 04	15,75	18.54	2,173	9,935
Duc	18 37	+0.14	18 42	18 19	2,684	15.392
عمل	17.07	-	18.14	17.94	1,494	11.388
	17 89	+0 17	17 89	17 74	785	5.202
Total						
M HEA	TING O	NL NYME	X  42.00	0 US gal	a.: c/US	(12 <b>5</b> 8.)
	Latest	Day's				Dpen
	price	chacys	High	LOW	Val	
Acres 1	56 45	+0 13	56 85	55.80	12,154	29,822
Sap	56.75	+0.22	57.0E	51.CC	7,464	19,516
Oct	57.80	+0.12	57.36	56.50	1,054	7,792
Nov	57.10	-0.13	57.95	57.00	1,554	9,577
Dec	57 60	+0.02	58 00	57 (1)	2133	21,353
Aris .	57 M	-0 03	58 00	57,35	750	8,935
Tech					26,911	11,628
E GAS	OIL IP	(S/Dyne	1			
	Sett	Day's				Open
	hice	Salte	High	Low	Yol	
Apg .	178.50	-	179.50	176.25	5.436	22,070
C	430 W	8.76	175 75	470 50		0.000

10	178.50	-	179.50	176.25	5,426	22,070	
<b>.</b>	174 75	-0.75	175.25	173.50	3.833	9,289	
#	173.50	-1.50	173 75	172.58	1,805	4,327	
70	172.50	-1.00	172.50	171 75	916	1,941	
e e	171.50	-1.25	172.00	171.00	844	9,513	
	71,00	-1.25	170.00	169.75	38	2,392	
t) (i					12,970	65,670	
ALATY	IIDAL 6	ias im	EY .10 (	· ·	34 Câm	en Dinu 1	
RIAI	OPPEL C	1419	EX (IU,	AUV HORE	JUL. MI	mpm)	
MAI		Day's	ex (IU,	AND HORS	out. Mil	Open	
NAI	Latest		ex (10,1	Low	Vol		
rj	Latest	Day's		Low		Open	
	Latest press 2 515	Day'a change	tigh	Low	Vol 22,926	Open lot 27,119	
ry	Latest 1984 2 5 1 5 2 4 9 6	Day's charge -0 123	High 2.654	Low 2.470	Vol 22,926 10,852	Open lot 27,119	
rij ip st	2 515 2 496 2 465	Day's change ~0 123 ~0 142	High 2.654 2.645	2.470 2.495 2.435	Vol 22,926 10,852	Open int 27,119 28,562 20,279	
al ab	Latest 2515 2496 2465 2460	Day's change -0 123 -0 142 -0.130	High 2654 2645 2590	Low 2.470 2.435 2.435 2.430	Vol 22,926 10,852 5,343	Open lest 27,119 28,562 20,279 13,028	

1,308 6,266 453 2,430 438 2,077

GRAINS AND OIL SEEDS WHEAT LOS IS THE REPORT

_	112.76	-0.55	113.10		190	2,980
8	114.70 118.65	-0.65 -0.55	114./5	114.75	10	1,362 433
	11E.75	-0.80	_	_	_	245
ĭ	118.78	-0.76	-	-	-	25
					146	5,335
WH	SAT CBT	(5,000	ibu min	; cents	фор ы	ichel)
i	483.00	+5.5	495.00	473 00	735	1,370
P	475.00	-8		474.00	11,775	30,719
6	481 50	-8.5		480.00	15,426	28,252
PF .	480.25 456.00	-8.75 -3		480.00 483.00	2,348 17	1,228 182
7	415.00	-3		414.50	167	2.155
		•	-1040	-11-110-0		08,020
MAI	ZE CUT	(5,000	bu min	COTTS/	BBB bu	ahel)
1	477.50	-11.5	481.00	473.00	2.213	2.780
	372.50	-14		368.50		78,160
6	345.25	-9.76	355.00	345.00	73,2651	
L.	353.00		361.00			30,576
i i	389.00 369.60	-0.75 -4.75	363.00 362.60	359.00 358.00	1,896	7,316 7,318
	10700	-414	*******		100,040	
BAR	LEY LC	E (£ pe	r tornei			
-	103.40	-0.60	103.75		37	129
	108.00	-0.50	106.25	106.00	37	842
6	107.75	-0.60	_	_	37	205
u .	109,90	-0.50	110.為	110.00	18	51
7.	111.50	-0.50	-	-	_	15
	15 <b>00</b> 00.10				- 62	1,342
				-		N
	ABEAN					
1	780.50	-31.5	808.00	779.00	698	1,308
1	780.50 777.00	-31.5 -27.5	808.00 801.25	779.00 776.00	<b>698</b> 13,707	1,308 32,462
	780.50	-31.5 -27.5	808.00	779.00	<b>698</b> 13,707	1,308 32,462 11,845
î G P N	780.50 777.00 792.75 760.00 757.25	-31.5 -27.5 -37.5 -37.5 -37.5 -37.5	808.00 801.25 784.00 775.00 775.00	779.00 776.00 762.00 749.00 756.50	998 13,707 2,918 51,482 1 1,659	1,308 32,462 11,845
	780.50 777.00 792.75 760.00	-31.5 -27.5 -37.5 -37.5 -37.5 -37.5	808.00 801.25 784.00 775.00	779.00 776.00 762.00 749.00 756.50	898 13,707 2,918 51,482 1 1,659 756	1,308 32,482 11,845 16,082 10,151 5,796
i G G W R W	790.50 777.00 792.75 750.00 757.26 764.00	-31.5 -27.5 -37.5 -38.25 -28.25	808.00 801.25 784.00 775.00 775.00 779.80	779.00 776.00 762.00 749.00 756.50 764.06	898 13,707 2,918 51,4821 1,669 756 73,5391	1,308 32,482 11,845 16,062 10,151 5,798 99,368
U U U W W W Ed SOY	780.50 777.00 792.75 760.00 757.25 784.00 ABBAN	-31.5 -27.5 -37.5 -37.5 -38.25 -28.5 OIL CI	808.00 801.25 784.00 775.00 775.00 779.80	779.00 776.00 762.00 749.00 756.50 764.06	998 13,707 2,918 51,482 1 1,669 756 73,539 1 conts/fb	1,308 32,482 11,845 16,082 10,151 5,796 99,388
F F R R R SOY	780.50 777.00 702.75 760.00 757.25 764.00 ABBAN 24.65	-31.5 -27.5 -37.5 -39.25 -28.5 OIL CI	808.00 801.25 784.00 775.00 775.00 779.80 ST (80.0	779.00 776.00 762.00 749.00 756.50 764.00	998 13,707 2,918 51,482 1 1,869 756 73,539 1 cents/fb	1,308 32,462 11,845 16,082 10,151 5,795 99,388
F F F F F SOY	780.50 777.00 762.75 760.00 757.25 764.00 ABBAN 24.65 24.74	-31.5 -27.5 -27.5 -28.25 -28.25 -28.5 OIL CI	808.00 801.25 784.00 775.00 775.00 779.60 ST (80.0	779.00 776.00 762.00 749.00 756.50 756.00 24.75 24.70	998 13,707 2,918 51,482 1 1,669 756 73,539 1 cents/fb	1,308 32,482 11,845 16,082 10,151 5,796 99,388 6
F F R R R SOY	780.50 777.00 702.75 760.00 757.25 764.00 ABBAN 24.65	-31.5 -27.5 -37.5 -39.25 -28.5 OIL CI	808.00 801.25 784.00 775.00 775.00 775.00 779.80 8T (80.0 25.80 25.80 25.80	779.00 776.00 762.00 749.00 756.50 764.00	995 13,707 2,918 51,4821 1,869 756 73,5391 0ents/fb 1,318 5,805 2,418	1,308 32,482 11,845 16,082 10,151 5,795 99,368 6 886 16,007 15,211
i P N R K Ed SOY	780.50 777.00 762.75 760.00 757.25 764.00 ABBAN 24.65 24.74 24.56	-31.5 -27.5 -27.5 -27.5 -27.5 -28.5 -28.6 -0.8 -0.8	808.00 801.25 784.00 775.00 775.00 779.60 ST (80.0	779.00 776.00 762.00 762.00 796.50 796.00 706.00 706.00 706.00 706.00 706.00 706.00 706.00 706.00 706.00 706.00 70	998 13,707 2,918 51,482 1 1,669 756 73,539 1 cents/fb	1,308 32,482 11,845 16,062 10,151 5,796 99,368 \$ 886 16,007 15,211 8,394
F SOY	780.50 777.00 782.75 782.02 782.00 784.00 ABBAN 24.63 24.74 24.98 25.19	-31.5 -27.5 -37.5 -28.25 -28.25 -28.0 -0.86 -0.87 -0.88	808.00 801.25 784.00 775.00 775.00 779.80 8T (80.0 25.30 25.57 25.90	779.00 776.00 762.00 758.50 778.00 1000lbs: 24.75 24.75 24.95 25.16	898 18,707 2,918 51,482 1,669 756 73,539 1,216 5,805 5,805 1,436 7,614 277	1,308 32,452 11,845 16,062 10,151 5,796 98,368 10,501 8,394 21,251 2,928
F SOY	780.50 777.00 702.75 760.00 757.25 764.00 ABBAN 24.55 24.74 24.58 25.74 24.58 25.59 25.59	-31.5 -27.5 -37.5 -38.25 -28.25 -28.5 -0.91 -0.98 -0.91	808.00 801.25 784.00 775.00 775.00 779.80 35.40 25.30 25.30 25.31 25.35	779.00 776.00 762.00 786.50 76	898 18,707 2,918 51,482 1,669 756 78,539 1,000 1,716 5,805 5,805 1,436 7,614 277 18,198	1,308 32,452 11,845 16,062 10,151 5,796 98,368 10,501 8,394 21,251 2,928
SOY	780.50 777.00 702.75 760.00 757.26 784.00 ABBAN 24.65 24.74 25.19 25.54 25.19 25.54	-31.5 -27.5 -37.5 -28.25 -28.25 -28.6 -0.81 -0.81 -0.81 -0.81	808.00 801.25 784.00 775.00 775.00 779.80 5T (80.0 25.30 25.30 25.57 25.90 5E.16 26.35	779.00 776.00 762.00 786.50 76	898 18,707 2,918 51,482 1,669 756 78,539 1,000 1,716 5,805 5,805 1,436 7,614 277 18,198	1,308 32,452 11,845 16,062 10,151 5,796 98,368 10,501 8,394 21,251 2,928
SCY	780.50 777.00 702.75 780.00 757.20 784.00 24.74 24.86 25.19 25.59 26.90	-31.5 -27.5 -27.5 -28.6 -28.6 -0.8 -0.8 -0.8 -0.8 -0.8 -0.91	808.00 801.25 784.00 775.00 775.00 779.80 51 (80.0 25.30 25.30 25.31 25.35 CBST (1) 250.3	779.00 776.00 762.00 762.00 766.50 766.50 766.50 766.50 24.75 24.75 24.70 24.95 25.51 25.51 25.71	898 13,707 2,918 51,482 1,869 755 75,539 1,718 5,805 2,418 1,435 7,614 277 18,168 5,109 1,445	1,308 32,482 11,845 16,082 10,151 10,
FOR SOY	780.50 777.00 702.75 780.07 787.26 784.00 24.65 24.74 24.86 25.19 25.54 25.19 25.54 26.00 244.5	-31.5 -27.5 -27.5 -28.6 -28.6 -09. -0.86 -0.96 -0.91 -0.91	808.00 901.25 784.00 775.00 775.00 779.80 ST (80.0 25.30 25.30 25.30 25.11 25.35 CEST (1) 250.3 250.0	779.00 776.00 762.00 788.00 786.00 786.00 786.00 24.75 24.70 24.95 25.16 25.51 26.71 26.70 26.70	898 13,707 2,918 51,482 1,656 73,539 1,718 5,805 2,418 1,436 7,614 1,436 1,436 1,436 1,436 1,436 1,436 1,436 1,436	1,308 32,462 11,845 16,062 10,151 5,796 99,388 8 8 868 16,521 18,394 24,251 2,928 88,161
SOY	780.50 777.00 702.75 780.00 757.20 784.00 24.74 24.86 25.19 25.59 26.90	-31.5 -27.5 -27.5 -28.6 -28.6 -0.8 -0.8 -0.8 -0.8 -0.8 -0.91	808.00 801.25 784.00 775.00 775.00 779.80 51 (80.0 25.30 25.30 25.31 25.35 CBST (1) 250.3	779.00 776.00 762.00 789.00 786.50 766.50 766.50 766.50 24.75 24.75 24.75 24.75 24.75 24.75 25.51 25.51 25.71 200 bone 247.0 247.0 247.0 247.0 247.0 247.0 247.0 247.0 247.0 247.0 247.0 247.0	898 13,707 2,918 51,4821 1,8829 756 73,5391 0emis/R 1,318 5,805 2,418 1,436 7,614 277 19,166 2,606 1,436 1,4	1,308 32,482 11,845 116,082 10,151 5,796 98,388 6 886 10,607 15,211 8,394 22,928 881,101
FOR SOY	780.50 777.00 762.75 780.00 787.26 784.00 24.65 24.74 24.56 25.19 25.54 25.99 24.5 24.5 24.5 24.5 24.5	-31.5 -27.5 -27.5 -28.25 -28.5 -28.5 -0.91 -0.81 -0.95 -0.91 -0.91 -0.91	808.00 801.25 784.00 775.00 775.00 779.80 51 (80.0 25.30 25.57 25.90 26.18 26.35 26.35 26.00 240.5 240.5 240.5	779.00 776.00 762.00 788.00 786.00 786.00 786.00 24.75 24.70 24.95 25.16 25.51 26.71 26.70 26.70	898 13,707 2,918 51,482 1 1,869 756 73,539 1 combs/R 1,718 5,805 2,418 1,436 7,614 277 18,196 5,700 1,446 10,513 812	1,308 32,462 11,845 16,062 10,151 5,796 99,388 8 8 868 16,521 18,394 24,251 2,928 88,161
POPE SOY	780.50 777.00 752.75 759.26 757.26 764.00 24.65 24.74 24.98 25.19 25.54 25.89 24.45 244.5 244.5 244.5 244.5 244.5	-31.5 -27.5 -27.5 -28.25 -28.25 -28.5 -0.81 -0.81 -0.81 -0.81 -0.81 -0.81 -0.81 -0.81 -0.81 -0.81 -0.81	808.00 901.25 784.00 775.00 775.00 775.00 775.00 57.00 57.00 52.30 25.40 25.57 25.57 25.57 25.00 25.11 26.35 26.00 24.05 240.5	779.00 776.00 762.00 788.00 788.00 788.00 24.75 24.76 24.75 24.75 25.51 25.51 25.51 26.70 24.10 247.0 241.0 237.0	998 13,707 2,918 11,869 756 75,539 1,869 7,539 1,718 1,718 1,718 1,718 1,718 1,419 1,419 1,415 1,415 10,515 10,515 10,515	1,308 32,482 11,845 11,845 16,082 10,151 5,796 99,388 9 888 10,501 18,394 22,297 2,928 88,101 2,928 88,101 2,928 12,165 6,791 27,353
FOR SOY	780.50 777.00 777.00 752.00 757.25 764.00 24.65 24.74 24.55 25.19 25.54 25.19 26.50 244.5 248.0 244.5 248.0 244.5 248.0 244.5 248.0	-31.5 -27.5 -27.5 -31.5 -28.5 -28.5 -0.8 -0.8 -0.8 -0.8 -0.8 -0.8 -0.8 -0.8	808.00 801.25 784.00 775.00 775.00 775.00 779.80 ST (80.6 25.80 25.80 25.90 25.13 25.03	779.00 776.00 762.00 762.00 756.50 764.00 24.75 24.75 24.75 25.16 25.51 25.51 26.71 200 bone 247.0 247	998 13,707 2,918 11,869 756 75,539 1,869 7,539 1,718 1,718 1,718 1,718 1,718 1,419 1,419 1,415 1,415 10,515 10,515 10,515	1,308 32,482 11,842 11,842 11,851 5,796 98,360 866 16,507 15,211 8,394 20,251 2,926 88,101 2,944 22,090 12,165 6,791 27,363
SOY	780.50 777.00 777.00 781.00 787.25 784.00 24.65 24.74 24.65 25.19 25.54 25.19 25.54 26.00 244.5 248.0	-31.5 -27.5 -27.5 -31.5 -28.5 -28.5 -0.8 -0.8 -0.8 -0.8 -0.8 -0.8 -0.8 -0.8	808.00 801.25 784.00 775.00 775.00 775.00 779.80 ST (80.6 25.80 25.80 25.90 25.13 25.03	779.00 776.00 762.00 762.00 756.50 764.00 24.75 24.75 24.75 25.16 25.51 25.51 26.71 200 bone 247.0 247	998 13,707 2,918 11,869 756 75,539 1,869 7,539 1,718 1,718 1,718 1,718 1,718 1,419 1,419 1,415 1,415 10,515 10,515 10,515	1,308 32,482 11,845 11,845 16,082 10,151 5,796 99,388 9 888 10,501 18,394 22,297 2,928 88,101 2,928 88,101 2,928 12,165 6,791 27,353
FOR SOY	780.50 777.00 777.00 752.00 757.25 764.00 24.65 24.74 24.55 25.19 25.54 25.19 26.50 244.5 248.0 244.5 248.0 244.5 248.0 244.5 248.0	-31.5 -27.5 -27.5 -31.5 -31.5 -31.5 -31.5 -0.8 -0.8 -0.8 -0.8 -0.8 -0.8 -0.8 -0.8	808.00 801.25 784.00 775.00 775.00 775.00 779.80 ST (80.6 25.80 25.80 25.90 25.13 25.03	779.00 776.00 762.00 762.00 756.50 764.00 24.75 24.75 24.75 25.16 25.51 25.51 26.71 200 bone 247.0 247	998 13,707 2,918 11,869 756 75,539 1,869 7,539 1,718 1,718 1,718 1,718 1,718 1,419 1,419 1,415 1,415 10,515 10,515 10,515	1,308 32,482 11,845 11,845 16,082 10,151 5,796 99,388 9 888 10,501 18,394 22,297 2,928 88,101 2,928 88,101 2,928 12,165 6,791 27,353

PLITURES DATA

-1.0 141.0 137.0

Misci where is any guidance on wool prices when no auctions are being held, they can be described as steady. Merchants and processors attempting to trade suggest that firmless is strong a word to use. New business is stream no-existent, and any discussion of possible prices has to involve cutting margins so severely that only forced sellers are likely to accept bids offered. Helfdays, which in Europe moder near-complete closures in one country or another right through till the end of August, newtably elso keep demand at a low ebb. Inusually, UK traders are still finding that the some market is moor chefriul than the normally important Continental market. Deliveries from current production are going out well, and are being specified beyond the holiday penod. There have been some forward orders placed, natinly in the carpet sector.

1020 F.Seu 27.343 E GOCOA CSGE (10 tonnes; \$/tonnes) 1380 +28 1382 1936 A.386 39/377 1372 4,661 1403 1,603 1426 247 - 86 - 49 4.601 17.001 COCOA (ICCC)) ISOR s/izzon 118.85 +220 120.00 117.00 33 68 109.95 +3.05 110.70 107.20 8.818 17.035 104.50 +2.85 105.10 102.10 2.137 7.034 101.50 +2.70 100.200 92.50 522 2.863 100.00 +1.80 100.50 99.41 161 682 98.75 +2.00 101.25 89.25 51 228 E COPPEE (ICC) (US cents/pound) -1.9 348.0 346.0 1,382 10,404 -2.0 341.9 325.9 958 1,509 -2.1 337.9 325.0 309 4,700 -2.3 334.2 333.2 232 2,324 -2.2 333.0 322.0 32 866 -3.1 318.8 318.0 18 907 2,937 22,785 SUGAR '11' CSCE (112,000bs: cents/lbs) 11.86 -0.12 11.73 11.58 8.214 74.004 11.26 -0.05 11.30 11.18 1.747 38,978 11.61 - 11.62 10.51 1.403 15.203 10.78 - 10.80 10.71 912 17.492 10.62 - 10.83 10.51 289 5,410 72.75 +0.30 73.00 72.05 639 7.963 71.33 +0.16 73.70 72.80 2.195 34,149 74.63 +0.13 74.95 74.05 179 7.600 75.00 +0.34 75.55 74.90 115 5.959 113.95 +1.20 114.70 111 50 270 12.045

348 176 21 70 21 1,512 858 358 1,443 282 147 111.50 +1.70 111.50 108.50 112.65 +0.80 112.80 112.50

> VOLUME DATA ■ REUTERS (Base: 18/9/31=100)

246.60 247.91 na GSCI Spot (Base: 1970=100)

NYCE, CME, CSCE and IPE Crude Oil are one day at excess. Volume & Open Interest totals

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LONDON SPOT MARKETS CRUDE Oil FOB (per barrel) \$88-90 \$188-190 MATURAL GAS PL 13.30-13.40 +0.075

Gold (per troy oz) Silver (per troy oz) Lead (US prod.) Tin (Kuzie Lumpur) Tin (New York) 15,15r 290.50 112.680 112.45 Lon, day suger (raw) Lon, day suger (wte) Borley (Eng. feed) Malze (US No3 Yellow) Wheat (US Dark North) \$315,90 Unq Unq Unq 90.00p 933.50m Coconut Oil (Phill)§ Paim Oil (Malay.)§ Copra (Phil)§

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No.9,124 Set by DANTE

1 Pound added by fellow to the

10 Prefers a French word in the ing trees (8) 13 Lorraine's companion in

19 He has a job to discover the 20 She's found in a wild rave (4) 23 Industrial outgoing (6) 25 Air force admiral (8) 27 He did noted work on the fountains of Rome (8) 28 Highballs for winter sports

29 Condemn in just a few words 30 A prayer of three short words

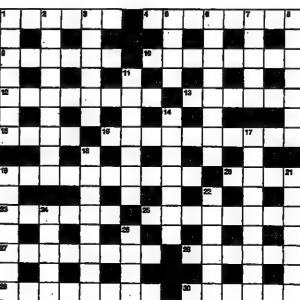
1 A striking example of an evil personality (7) 2 No good at all for use in a riot

5 it's unusual to turn up right break in service (8)

But exploration and development have been delayed by a series of aborted negotiations between the government and various mining groups. Other members of the Teck group are Vancouver-based

First Dynasty Mines and Bak-yrchik Gold, both of which are led by Mr Robert Friedland the Singapore-based mining entrepreneur.

### CROSSWORD



8 Nursing nums (7)

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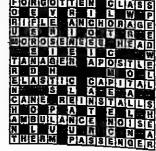
(8) 19 Places visited on holidays, or between holidays (7) 16 Don't remain wholly calm 21 Made a move to train as a 23 But his faith is firm (6)

24 Used by bowman leading Don Quixote's horse (5) elegance (4)

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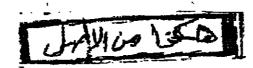
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#### LONDON STOCK EXCHANGE

MARKET REPORT

### Buy programme and US optimism lift shares

17.8 firmer at 4,225.2.

By Steve Thompson UK Stock Market Editor

Talk of a substantial programme trade carried out just before the close by UBS and weighted on the buy side gave a final flourish to UK equities yesterday, pushing the FT-SE 100 index back within striking distance of the 3,700 level.

Earlier, the London market had made excellent progress on the back of another strong performance by Wall Street overnight, and an equally good showing by the US market at the outset of trading yesterday.

The early strength in the Dow

Jones Industrial Average came as the first news of Mr Alan Greenspan's testimony on monetary policy filtered into the market. The Dow was ahead almost 20 points shortly after trading commenced in the US and up almost 50 points 90 minutes after London closed.

At the end of a trading session disrupted by the tube strike in London, which caused many problems, but did not ultimately affect attendance at the City's trading desks, the Footsie displayed a 35.2 gain at 3,693.4. The index has now recouped all but 4.9 of the 66-point fall it registered after the Dow's 161-point The FT-SE Mid 250 index was left

market and in the underlying stocks ahead of today's expiry of the July index options. Some big securities houses were said to have been working towards an expiry around 3,700 on the FT-SE 100. Opinions about the stock mar-

made good progress to end the day

also been influenced by some size-

able activity in the Footsie futures

Marketmakers said London had

ket's short term performance remained divided, with some traders expecting the Footsie to run into selling pressure after today's expiry and others looking for London to consolidate its hard won

behind by the leading index but still rally and build on that next week. Fund managers were said to be considering the medium term implications of this week's sell-off on Wall Street. But the general consensus among strategists was that London's recovery looked pretty secure and that confidence was being re-established as long as the Footsie held above 3,650. What was being made clear, however, was that Wall Street

> term and to 5,000 thereafter. The level of business in equities continued to disappoint traders. At the 6pm count, turnover fell short of the 600m-share level, reaching 592.3m, split equally between Foot-

> > gramme trade.

151/2 to 792p.

9% to 428p.

jumped 14 to 701p, in trade of .1.3m, after the life assurance

group said worldwide premium

income rose 39.2 per cent in

The figures were well ahead

several other issues in the sec-

Life, up 14 at 528p, and Pruden-

tial Corporation, which gained

figure was weak, and figures

from Legal & General have

been weaker than those of its

peer group over the last four

GEC rose 9% to 374%p after

Mr Michael Portillo, secretary

of state for defence, revealed that a £450m order had been

placed with the company's

GEC Marine unit for two new

assault ships for the Royal

BT rose 3 to 359%p on vol-

ume of 10m, despite what one

sector analyst described as an

uneventful" annual meeting.

stock was ascribed to the fact

that investors were looking for

a "safe haven" after the recent

retreat of technology stocks.

Other investors showed inter-

est in BT after talk that it

might be part of a consortium taking part in a cellular network bid in Germany. At its agm, BT said it was

The marginal rise in the

with caution because,

the first half of this year.

The rise in British Biotech

helped raise interest in several

other stocks in the sector.

including Chiroscience which

rose 23 to 340p and Cortecs

jumped 68 to 663p, after the

company said it had received

approval from the UK Medi-cines Control Agency (MCA) to

begin clinical trials with a

product for the treatment and

SmithKline Beecham in devel-

oping the treatment. Shares in

SmithKline hardened 4 to

It was announced after the

6711/2p following trade of 5.4m.

market close that SmithKline

Beecham had bought a 3.15 per

In the rest of the financials,

retail banking stocks were firm throughout the session. Lloyds

TSB, which reports figures

next week, was in demand and

the shares hardened 10% to

cent stake in Cantab.

Cantab is to collaborate with

prevention of genital warts.

Cantab Pharmaceuticals

International up 13 at 282p.

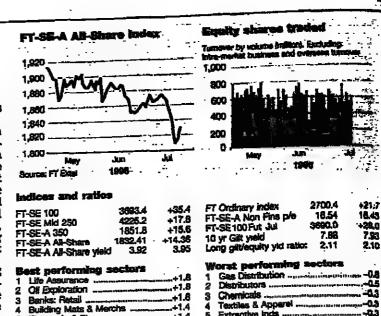
was in danger of falling to 5,200 on

the Dow in the short to medium

customer business was £1.58bn.

Of the hig winners and losers in the Footsie, Redland, with its interests in Germany, took pole position on the upside, responding to the bright outlook for German interest rates. Oils prospered, with the exception of BP, which lagged behind a buoyant sector. National Power was aggressively bought, with Merrill Lynch said to be giving the stock a big push after putting it on its global buy list.

Railtrack's elevation to the FT-SE 100 index from this morning, following the merger of Royal Insurance and Sim Alliance, came in the wake of a good rise in the shares.



### Licence boosts Lasmo

News that Lasmo has been granted a provisional production licence for its two Algerian oil discoveries, and that one of the big UK fund management groups has increased its shareholding, gave a big boost to the company's shares. The big improvement in sentiment in Lasmo spilled over

into other of stocks, notably Enterprise Oil, but also Shell Transport. Also helping push the sector better was growing concern in the market over the possibility that the US airliner tragedy may have been caused by a terrorist bomb, which could increase the political tension in the Middle East.

The Algerian news came as no real surprise to the market; analysts said the licence had been expected but had taken much longer to come through than previously thought.

Phillips & Drew Fund Management announced yesterday that it had increased its holding in Lasmo to 125.9m shares, or 13.03 per cent, from 116.3m shares, or 12.04 per cent.

Lasmo shares were among the best performers in the FT-SE 100 index throughout the trading session, eventually settling 7 ahead at 180p, on good humover of 1.6m.

Enterprise Oil shares, which have recently embarked on a strong run, helped by a "charm offensive" series of presentations to analysts and institutions, closed 11% absad at 491p.

their highest level since Octo-

Shell, given a push recently and again yesterday by ABN-Amro Hoare Govett, the stockbroker, who has given the shares an £11 price target, moved up 17 to 942p. BP lagged behind the sector with only a 2 gain at 594%p.

#### Redland in demand

There was strong demand for international building materials group Redland. The shares jumped 19 to 419p, to make it the best Footsie performer of the day, following a UBS recommendation. Volume was

The company has been doing the rounds in the City, holding meetings with both institu tions and brokers and UBS reiterated its recommendation on the stock after a meeting with the company.

Mr Simon Brown at the securities house believes, "the group is in line to realise shareholder value," and in addition, "the most efficient management is running a larger proportion of the asset

Sentiment in the stock had also been anhanced by recent reports about the improved housing market in Germany. Around 51 per cent of group profits at Redland are derived from Germany. In the rest of the sector.

RMC Group, another stock with German exposure, also that attracted the attention of investors and the shares closed 24 shead at 1041p.

BAA, the airports operator, slipped 2% to 495%p on media reports which suggested that the Labour party was considering radical proposals to loosen its hold on London's three big-

gest airports. BAA lodged a formal complaint to Mr Tony Blair's office. Mr Graham Allen, the shadow aviation minister, issued a statement that the Labour party had no plaus to break up BAA, nor any proposal, should terminal 5 be built, for it to be owned or operated by anyone

other than BAA. Shares in British Biotech rose sharply after the rump of its £143m rights issue was placed at 1,950p a share prompting a shortage of stock later in the session. However, the placing was well below the 2,050p a share at which the offer was underwritten.

Shareholders only took up 49 per cent of the issue, although the pessimists had expected the figure to fall far short of that, Volume at the close stood at 1.4m. The shares ended the day up 180p at 2,143p.

FRIANCIAL TIMES EQUITY INDICES

	Jul 18	<b>Jul 17</b>	Jul 16	Jul 15	12 ليل	Yr ago	7-figh	"Low
Ordinary Stare	2700.4	2578.7	2668.8	2723.1	2743.2	2574.4	2885.2	2668,5
Ord. div. yield	4.13	4.18	4,17	4.10	4,08	4.17	4.12	3.76
P/E ratio net	15.97	15.88	15.80	18.09	16.38	16.00	17,28	15.80
P/E ratio nil	15.88			16.00			17.03	16.71
Ordinary Share Inde	k sinos qor	mpletors	high 2006.	120490	t law 49.4	L 2 <b>9/</b> 05/40.	Harry Cable	1/7/36.
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Coun 9.00 10.00 11.00 12.00 13.00 14.00 18.00 18.00 High Low 2002.0 2000.3 2006.3 2006.6 2000.5 2006.3 2006.2 2001.1 2004.7 2700.4 2001.7 Jul 18 Jul 17 Jul 16 Jul 15 Jul 12 Yrago 29,593 1585,3 34,271 614,5 1804.2 40,228 806.6 28,200 1785.2 50,254 818.4

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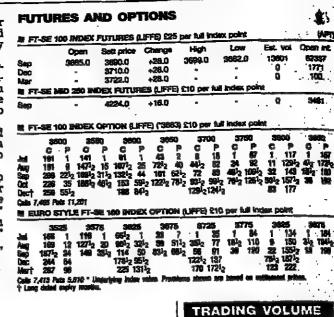
sible candidate to partner 340%p; the stock was said to South Africa's state-owned have featured in thew big proelecommunications company The overnight strength of

The possibility that DFS Furthe Hong Kong market helped boost interest in HSBC and the niture could have a new competitor when UNO floats on shares finished the session 17 ahead at 1030p. Barclays, rose AIM was partly blamed for the furniture retailer falling 8 to Shares in Legal & General

Innovations, which revealed that it had approaches from a third party which could lead to a bid, rose 17 to 212p.

Tomkins rose 10 to 264p amid growing optimism over of the most optimistic market its Gaies acquisition. Pannure Gordon published a "buy" note. Kleinwort Benson expectations, and helped boost tor including Lloyds Abbey repeated a long-term "buy recommendation on Hanson, which recovered 2 to 159%p.

MARKET PEPORTERS: However, analysts at Charterhouse Tilney urged investors to view the figures Steve Thompson, Joel Kibazo, Lisa Wood, John Diudic. year's first half comparative



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#### targeting North America, Europe and the Asia Pacific regions for overseas expansion after it emerged that it had earlier been tipped as one pos-IT - SE Actuaries Si 2.18 14.20 109.20 1817.82 1.78 20.51 118.03 1706.10 1.77 18.60 122.31 1722.93 2.05 18.27 81.56 1855.48 FT-6E 100 FT-6E Mid 300 FT-6E Mid 300 ex law Trucks FT-8E-A 300 +1.0 3858.2 3838.3 3898.3 3400.4 +0.4 4207.4 4201.0 4291.8 3758.2 +0.4 4242.2 4237.1 4327.1 3767.8 +0.8 1836.2 1825.5 1860.0 1692.2 4.11 3.53 3.62 3.99

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FT-SE SmallCap	2095.50	+0.1	2092.61	2091.78	2136.30	1889.52	3.13	1.72	28.24	39.56	1725.63
FT-SE SmallCop ex low Trusts	2093.25	+0.1	2092.18	2092.57	2135.30	1865.75	. 3.34	1.80	20.72	41.85	1735.04
FT-SE-A ALL-SHARE	1832.41		1818.06					2.08		49,78	
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12 Extractive Industries(s)	3982.42		3967.97				4.03	2.52	12.32	109.19	1171.90
16 Oil, integrated(3)	3834.82		3597.13				3.84	1.72	18.43	81.84	1606.20
16 Oil Exploration & Prod(15)	2485.08	+1_8	2441.32	2416,48	2441.39	2000.74	2,12	1,58			1496.72
20 GEN INDUSTRIALSEZA	1877.66	-0.8	1965.32	1054.71	1809 A9	1080 00	4.98	1,88			1066.26
21 Building & Construction(34)	1141.28		1135.47				3.82	1,87		21.93	958.20
22 Baking Made 1 Marchalling	1851.98		1826.55				4.14	1.72		47.17	B42.08
23 Chemicals/25	2392 24		2399.83					1.95		81.30	1141.43
24 Diversified Industriale(19)	1490.86		1479.56				6.06	1.89		58.29	841.54
25 Electronic & Elect Equip(37)	2280.67		2249,44				5.41	1.61		56.68	1198.48
26 Engineering(71)	2408.98		2399.08				3.31	2.45		48.78	
27 Engineering, Vehicles(14)	2949.00		2937,35				3.56	1.86			1471.24
28 Paper, Policy & Printing(28)	2567.80		2558.88				4.01	1.99		54.61 59.07	1531.99
29 Textiles & Apparai(19)	1308.79		1312.53				5.40	1.80			1076.58
										42.35	808.00
30 CONSUMER GOODS(82)	3516.37		3493.20				3.98	1.87		81.84	1306.16
82 Alcoholic Beverages(9)	2707.95		2688.78				4.63	1,53		71.90	982,97
38 Food Producers(24)	2473.90		2458.40				4.20	1.85		66.20	1126.47
34 Household Goods(15)	2534.74		2533.08				3.82	2.14		56.43	972.68
36 Health Care(20)	2049.82		2087.92				2.64	2.16			1252.57
37 Pharmaceuticals(13)	5095.30		5058.70				3.32	1.86			1734.03
_38 Tobecco(i)	4231.21	+0.8	4218.50	4104,14	4099.91	4142.28	6.01	2.12			1062.85
40 SERVICES(253)	2454.88	+0.8	2438.98	2430.65	2482 85	2103.91	2.02	1 07			. 120F FD

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#### NOTICE OF EARLY REDEMPTION To the Holders of Abbey National Treasury Services plc (the "Issuer")

Italian Lire 200,000,000,000 10% Guaranteed Notes due 2000 (the "Notes")

NOTICE IS HEREBY GIVEN that all of the outstanding Notes will be redeemed by the Issuer on August 26, 1996 (the "Optional Redemption Date"), pursuant to Condition 9(d) of the Terms and Conditions of the Notes. The Notes will be redeemed at their Principal Amount outstanding together with accrued interest to the Optional Redemption Date. Payment of principal and interest will be made against presentation and surrender of the Noies and interest coupons appertaining thereto at the specified office of any of the Paying Agents listed below.

Principal Paying Agent Morgan Guaranty Trust Company of New York 60 Victoria Embankment London EC4Y 0JP Paying Agents

Morgan Guaranty Trust Company of New York Avenue de Arts, 35 B-1040 Brussels

Brague Paribes Luxembourg 10A Boulevard Royal L-2093 Luxembourg Abbey National Treasury Services ple

By: Morgan Guaranty Trust Company of New York as Principal Paying Agent

Dated: July 19, 1996

5.9375% per annum Interest Period 19th July 1996

21st January 1997 Interest Amount per U.S. \$10,000 Note due 21st January 1997 U.S. \$306.77

CS FIRST BOSTON

Agent

#### **NOTICE OF 1996 ANNUAL** GENERAL MEETING OF SHAREHOLDERS

The Annual General Meeting of Starcholders of The Allianer International Technology Fund, SICAV will be held at 2:30 p.m. (Luxembourg time) on Friday, July 26, 1996 at the offices of Alliance International Fund Services S.A., 35 Boulevard Prince Henri, L-1724 Luxembourg for the following purposes:

1. To approve the auditors' report and multied financial stratements for the fiscal year model. March 21, 1996.

2. To approve the annual report of the Fund for the fiscal year ended March 31, 1996.
3. To approve the payment of a dividend of \$.10 per share payable to Shareholders of record on July 26, 1996.

To elect the following persons as Directors, each to hold office until the next Annua Meeting of Shareholders and until his or her successor is duly elected and qualified

Shigemitsa Bekka William H. Henderson Hiroshi Obte Yves Pressen John M. Williams

5. To appoint Ernst & Young as independent suditors of the Fund for the furthern

6. To transact such other business as may properly come before the meeting Only shareholders of record at the close of business on July 24, 1996 are entitled to notice of, and vote at, the Annual General Meeting of Shareholders and at any

By Order of the Board of Directors

July 4, 1996

Dave Fl. Williams

#### Alaska Housing Finance Corporation

Notice is hereby given that the Rate of Interest has to 21st January, 1997 on the relevant interest Payment Date 21st January, 1997 in respect of

Bank of America International Limited

## U.S. \$125,000,000

Floating Rate Notes due July 2001

been fixed at 5.9750% p.a. and that the interest payable for the current interest Period 19th July, 1996 U.S.\$10,000 nominal of the notes will be U.S.\$308.71. Agent Bank

19th July, 1996.

### MARGINED CURRENCY DEALING

Limited liability guaranteed Lowest margin deposits

CALL TOLL-FREE Belgium 0800 71958 Finland 0800 49129016 Denmark 8001 0430 France 0590 6446 Indand 1 800 555018 Italy 1678 70975 Pertugal 0505 493561 Sweden 02079 1071 Norway 8001 1181 Spain 900 894814 Switzerland 155 3548 Tel: (49) 40 301 870 Fax: (49) 40 321 851 OR CALL DIRECT

#### SUN LIFE GLOBAL PORTFOLIO (SICAV)

Registered Office: 14 rue Aldringen, Luxembourg R.C. Luxembourg B27526 DIVIDEND ANNOUNCEMENT

The Board of Directors announce that a dividend has been declared on Haven Portfolio at the rate of 0.86 peace per share which will be paid on 9th August 1996 to the respective Shareholders of that portfolio as recorded at the close of business on 28th June 1996.

The Board of Directors

28th June 1996

#### 2.01 10.87 129.10 983.37 2.49 7.26 404.44 1259.21 1.36 9.54 66.67 651.10 1.79 16.47 12.56 867.78 2.33 8.62 88.50 1196.81 -0.8 1250.95 1241.23 1268.42 1932.91 +0.8 1889.90 1868.00 1907.64 2117.68 +0.8 2109.82 2108.28 2116.41 2007.11 9.65 4.25 6.22 66 Telecommunications 68 Water(12) 2127.47 +0.7 1931.30 1920.22 1956.56 1800.50 3.94 1.92 16.54 53.72 1489.11 69 NON-FINANCIALS(668) +1.4 2842.17 2830.49 2882.84 2437.06 4.18 2.65 11.36 79.12 1250.34 +1.8 3976.33 3963.76 4047.80 3283.83 3.85 2.89 11.24 110.04 1332.50 +0.4 3470.01 3455.85 3516.52 3611.99 2.84 2.50 17.89 68.39 1111.87 +1.8 3877.98 3334.44 3386.37 2874.58 4.33 2.24 12.86 10.972 1445.04 +1.8 3877.98 3334.44 3363.37 2874.58 4.33 2.24 12.86 10.972 1445.04 +0.2 2467.48 2474.24 2563.89 2117.66 4.23 1.81 16.35 62.05 1423.36 +0.2 1496.85 1492.17 1510.58 1476.51 4.27 1.28 23.26 36.03 931.84 70 FINANCIALS(105) 71 Benks, Retali(3) 72 Banks, Merchand(3) 79 Propedy(41) +0.7 3022.01 3007.63 3085.39 2663.23 2.31 1.11 48.67 49.60 1067.82 80 INVESTMENT TRUSTS(128) 1832,41 +0.8 1818,05 1808,18 1842,72 1872.51 3.92 2.09 15.69 49.76 1562.89 89 FT-SE-A ALL-SHARE(888) +0.5 1201.95 1200.53 1227.32 1019.44 2.89 2.47 17.52 18.91 1267.50 +0.5 1215.85 1214.72 1241.19 1011.38 3.10 2.67 15.08 20.67 1283.45 10.00 11.00 12.00 13.00 14.00 15.00 18.10 High/day Low/day 9.00 3682.6 3670.0 9867.3 3688.2 3675.1 3676.4 3678.4 3681.3 3683.1 3683.4 3682.4 4209.2 4213.3 4219.9 4221.4 4222.2 4221.8 4222.3 4224.3 4223.5 4225.2 4209.2 1838.2 1841.5 1841.0 1844.3 1844.0 1844.8 1846.9 1847.6 1851.6 1851.6 1858.2

Time of FT-SE; 100 Day's high: 4:30 PM Day's low: 8:30 AM. FT-SE 100 1996 High: 3857.1 (1940495) Law: 2064.2 (28/01/86).

E FT-SE Actuaries 350 Industry baskets Open 8.00 10.00 11.00 12.00 13.00 14.00 16.00 16.10 Clase Previous Change 1131.8 1132.7 1185.0 1136.3 1135.5 1135.5 1135.8 1136.5 1136.5 1136.5 1132.6 4938.1 5007.3 5013.2 5010.7 5008.2 5004.0 5008.8 5018.9 5018.0 5082.3 4932.5 438.8 2082.7 2101.0 2102.0 2103.8 2105.4 2107.0 2107.5 2114.6 2111.7 2113.7 2063.9 4071.4 4036.9 4041.9 4041.2 4048.1 4071.1 4055.6 4072.0 4081.4 4094.2 4097.9 4027.1 +70.8

Additional information on the FT-SE Actuaries Share indices is published in Saturday Issues.

"The FT-SE Actuaries Share Indices are calculated by FT-SE International Limited in conjunction with the Faculty of Actuaries and the Institute of Actuaries. O FT-SE International Limited 1996. All Rights reserved, The FT-SE Actuaries Share Indices are calculated in accordance with a standard set of ground rules established by FT-SE international Limited in conjunction with the Faculty of Actuaries and the Institute of Actuaries. "FT-SE" and "Frostial" are trademarks of the London Stock Exchange and the Financial Times Limited and are used by FT-SE international Limited under licence. Auditor: The WM Company." † Sector P/E ratios greater than 60 and net covers greater than 30 are not shown. ‡ Values are negative.

60 UTILITIES (33)

62 Electricity(11) 64 Gas Distribution(2)

Leisure & Hot Media(46)

Media(48) Retailers, Food(14) Retailers, General(43) Broweries, Pubs & Rest.(24)

Clas tians (Figure)	
	31
	* Highs & Lows shown on a 52 week basis  WORLD STOCK MARKETS  ** WORLD STOCK MARKETS
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# **US** equities move higher at midsession

#### Wall Street

Hopes that the Federal Reserve would not raise interest rates in the near term sent US share prices sharply higher in early afternoon trading, writes Lisa Bransten in New York.

Trading was choppy early in the session, with most of the major indices bouncing through positive and negative territory as the market struggled to come to terms with the sharp declines seen for most of this month. Just after 11am, however, the market soared as investors interpreted the text of a speech to be delivered by Mr Alan Greenspan, the Fed chairman, as a sign that the Fed was watching for inflationary pressures, but was not necessarily ready to clamp down

That news sent shares and bonds sharply higher. The yield on the benchmark 30-year

immediately.

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bond moved below 7 per cent for the first time since July 5, when a strong employment report led most on Wall Street to conclude that an interest rate increase in August was inevitable. As Treasuries soared, the Dow Jones Industrial Average posted a gain of nearly 49 points.

By 12.30pm the Dow had a gain of 44.39 at 5,421.27. The Standard & Poor's 500 rose 5.30 to 639.37 and the American Stock Exchange composite climbed 6.87 to 546.86. NYSE

#### volume was 237m shares.

A better than expected quarterly report from Apple Computer combined with the interest rate expectations to cheer the battered technology sector. In early trading the technology-rich Nasdaq composite was 13.46 stronger at 1,100.11 and the Pacific Stock Exchange technology index was 1.1 per cent stronger.

Apple jumped \$4 or 24 per cent to \$20% and was the most actively traded share on the Nasdaq at midday after reporting a loss of 26 cents a share, far below the \$1.09 loss analysts had expected.

Internet-related companies were mostly stronger as inves-tors awaited results from Netscape Communications, the Internet software maker, due out after the market closed. American Stock Exchange/Interactive Week Internet index was 0.7 per cent stronger and Netscape added

\$116, or 4 per cent, at \$53%.
Two components of the Dow, AT & T and Sears, Roebuck, reported results early yesterday. AT&T came in at analysts' estimates with a second quarter profit of 94 cents a share. Shares fell, however, \$2%, or 5 per cent. \$53% after the company warned that growth in the US consumer business this year would not match last year because of intensifying competition in

Sears was unchanged at \$46 after reporting earnings of 67 cents a share, 3 cents ahead of analysts's estimates.

Toronto extended Wednesday's rebound and by noon the TSE 300 composite index was 39.6 higher at 4,979.60 in volume of

Toronto-Dominion Bank rose C\$1.05 to C\$25.05. On Wednesday it said that it might buy back up to 30m common shares before October 31.

Bre-X Minerals added another 5 cents at C\$23.90, helped by analysts' positive

### Volatility in Mexico

light early gains before recov-IPC index was up 35.47 at

Federal Reserve in the US.

although domestic worries were impinging on activity. The Merval index had gained 1.15 at 553.42

ING Barings has revemped.

stronger start on Wall Street, with investors more optimistic ing the strong earnings figures

activity was futures-related which, analysts said, was indicative of continued nerousness as players rushed to

NATIONAL AND

stronger at R142.75 but Anglos relinquished R1 to R256.

# Deutsche Bank advances on acquisition talks

The Continent's equity markets were relatively quiet

yesterday. FRANKFURT saw modest price movements, although activity did pick up slightly during late afternoon. The Dax index ended with an advance of 9.03 to 2.506.22, while the Ibis trimmed the gain slightly to finish at 2,505.56. Turnover was DM19bn. Deutsche Bank, DM1.44

higher at DM74.30, and then to an Ibis DM74.60, confirmed that it was holding talks to acquire Chase Manhattan Trust and Banking (Japan) from Chase Manhaitan.

Analysts were positive about the news, saying that if the deal went through it would give the German bank a strong presence in Japan.

Siemens, the electronics group, was hit on two fronts: firstly by a loss reported from Linotype-Hell, the printing machinery company in which it holds a stake, and secondly by a broker's downgrade. The shares closed officially off DML18 at DM77.61, and in the Thin at DM77.50. ZURICH slid into negative

territory late in the day, with prices heavily influenced by today's expiry of options and futures. The SMI index turned back from a high of 3,680.9 to Roche certificates lost SFr30

close 7.0 weaker at 3,649.2. to SFr9,300, while the bearer shares added SFr100 to SFr15,350 as the German chem-

10.30 11,00 12.00 13.00 14,00 15.00 Close FT-E Employ 100 1631.63 1634.06 1633.67 1634.63 1635.43 1633.53 1632.20 1631.33 FT-SE Remissek 200 1669 60 1670 65 1670 21 1673 08 1674 19 1670 73 1671 R3 1671 28 Jul 16 Jel 12 1624.61 1624.77 1888.60 1884.07

ical group, Bayer, denied a rumour that it planned to sell a drugs subsidiary to the Swiss

Sandoz and Ciba gave up early gains which followed Wednesday's EC approval of their planned merger into Novartis. Sandoz lost SFr4 to SFr1,396 and Ciba eased SFr2

from its sharp losses at the start of the week as the market took its lead from domestic bonds and the lira. The Comit index rose 6.29 to 622.49. Stet rose L96 to L4,860 after the approval of a telecoms

watchdog opened the way for

MILAN continued to recover

its privatisation, probably next year. Foreign demand drove Tim L128 higher to L3,238. Mediaset moved ahead in early trade, before slipping back to close L15 weaker at L7,613 amid doubts about the government's rules on TV advertising and ownership. News that the rules could cost the company L1,000bn in lost

revenue came after the market

PARIS was slightly disappointed after the Bank of France left interest rates unchanged even though most investors had not been expect-

ing a move. The CAC-40 index,

nevertheless, managed to nudge forward, to a close of

2,007.26, up 12.15. Turnover was

FFr5.5bn. UAP was one of the biggest gainers, up FFr4.80, or 4.7 per cent, to FFr106, as rumours spread that it might be a takeover target

AMSTERDAM took another look at Stork and was impressed by its acquisition, amounced on Wednesday, of the maintenance and parts division of Fokker, the aircraft manufacturer which went bankrupt earlier this year. Stork's shares rose F12.40 to Fl 50.40. Analysts noted that under the terms of the deal Stork would probably enhance its 1997 earnings per share, and a number of brokerages lifted recommendations.

The AEX index put on 2.29 to Polygram went against the

to be replaced in the Hang

Seng index on August 30 by First Pacific, up 30 cents at HK\$11.80, and Henderson

Investment, which gained

SEOUL marked Samsung

Electronics higher in spite of

confirmation from the com-

peny that it was undergoing a

tax investigation by the

Samsung ended Won1,200 ahead at Won70,000, as local

National Tax Administration.

media reports said that the

HE30.20 to HE37.30.

trend with a number of investors turning cautious ahed of the company's first half results, due out next week. The stock fell F12.10 to F187.90.

BRUSSELS saw a 6.3 per cent tumble in Spector, Europe's second-largest independent photograph processing group, although the broad market posted solid gains on the last day of the 14 day account, sup-ported by steady bonds and the dollar. The Bel-20 index rose 13.31 to 1,681.78.

Spector Photo Group, slumped BFr140 to BFr2,070 after the company warned that profits from a French subsidiary were not living up to expectations MADRID moved cautiously

higher with the general index recording a 2.60 rise to 356.69. Banco Bilbao Vizcara, jumped Pta150 to Pta5,450 on first half results that far outstripped even the most optimistic estimates. The bank. Spain's second largest in terms of deposits, posted a 26.4 per cent rise in net attributable profit, compared with forecasts of around 19 per cent. Analysts predicted more good news before the end of the year as a result of the bank's strategy of offsetting weakness in domes-tic traditional banking by seeking profitability elsewhere, in other banks abroad or through its industrial portfolio.

Written and edited by Michael

EUROPEAN EQUITIES TURNOVER Monthly total in local currencies (bn) May 1996 1996 87.279 126.48 32.62 35.18 15.51 15.36 15.88 162.75 21.78 247 54 157.42 54,928 65,792 50.80 45.20 39.93

ent purchases and sales. Domestic share trading activity was sharply higher in Germany

during June, but the 27.5 per cent rise on the month, and 38.7 per cent on the year, was entirely the result of a surge involumes on June 21, accompanying the triple options and futures expiry. If an average day's volume is substituted, says. Mr James Cornish, European strategist at NatWest Securities, here's demonstrate was and have been I not cent demonstrate was a substituted. June's domestic volumes would have been I per cent down us May. Moreover, German volumes on Seaq International, the London screen based trading system, fell 23.4 per cent on the month, suggesting a lack of activity on the part of international

1.653.21

190.06

funds after the inflow seep in May.

Across Europe as a whole, June domestic volumes were 0.1 per cent down on May but up 27.4 per cent on June 1995. Mr Cornish notes that the fall in June's volumes accompanied a rise of 0.2 per cent in the FT/S&P Europe index, which again underperformed the World index's 0.5 per cent increase.

International interest was, however, markedly weaker, with a 12.7 per cent fall on the month in the volume of European stock

deals declared to Seaq International.

The biggest fall in domestic volumes in June was in Finland, down 29.5 per cent, accompanied by a very steep 44.5 per cent drop in volumes on Seaq International. Mr Cornish notes that the Helsinki index fell 2.1 per cent over the month on some disappointing tertial corporate results.

### Tokyo sees recovery in technology, financial sectors

#### Tokyo

Wall Street's recovery encouraged buyers, but while share prices gained ground, volumes remained sluggish due to lingering cautiousness over interest rates, writes Emilio Terazono in Tokyo.

The Nikkei 225 average finished 153.54 up at 21,566.42 after moving between 21,428.36 and 21,573.55. Technology stocks, banks and brokers. which have been weak over the past few days, were chased. Foreign investors continued to sell electricals, but buying by domestic institutions provided

underlying support. Volume was 260m shares, against 288.2m. The Topix index of all first section stocks rose 10.54 to 1,636.06 and the Nikkei 300 added 1.99 at 302.66. Advances led declines by 672 to 334, with 193 issues unchanged In London the ISE/Nikkel 50

index put on 1.08 at 1,445.88. Short-covering on the futures market towards the end of the session prompted arbitrage buying. Futures traders said that, amid current low volumes on the cash market, concerns over the negative effects of sudden arbitrage unwinding due to a fall in futures prices

High-technology stocks, which had been battered ear-lier this week due to the sec-

Y1,950 and Sanwa Bank gained Y50 to Y1,900.

Matsushima Selko, a machinery maker, rose Y26 to Y863 on expectations of an increase in itary machines amid the current food-poisoning epidemic which has hit the country's western regions. Drugs companies were

weaker on profit-taking. Takeda Chemical fell Y20 to Y1.910 and Daijchi Pharmaceutical lost Y10 to Y1,690. Retailers were also lower, with Seven-Eleven Japan, the convenience store operator, down Y40 to Y6,870 and Ito-Yokado, the supermarket chain, falling Y80 to Y6.440.

Nippon Telegraph and Telephone, the leading telecom company, climbed Y4,000 to Y790,000 on reports that it to some Y100bn.

#### Roundup

Ordinaries index ended up 28.5. or 1.1 per cent, at 2,096.1. Volume was 269.4m shares valued at A\$883.2m.

US. The ordinary shares slipped 6 cents to A\$6.59.

HONG KONG was pulled higher by the property sector on the view that July and August tended to be good months for property sales, and the Hang Seng index gained 102.14 at 10,711.24. Turnover, however, dipped to HK\$4bn.
Sun Hung Kai Properties climbed HK\$1.25 to HK\$74.25, Henderson Land rose HK\$1 to

Henderson Land rose HK\$1 to HK\$56.25 and Cheung Kong

investigation was the first Haeco fell 65 cents to Samsung had seen in 10 years. HK\$20.25 and Miramar Hotel & The broad market edged Investment lost HK\$0.35 to higher as renewed demand out-HK\$15.20. Both companies are eighed late profit-taking. BOMBAY moved 1.4 per cent

shead on growing hopes that the July 22 budget might give some incentives to industry. The BSE-30 index finished 58.75 igher at 8,775.99. Reliance surged Rs13.50 to

Rs234 after the company hinted at a possible bonus equity issue within a year.

Thomas Cook, the travel and foreign exchange group, jumped Rs83.75, or 12.6 per

cent, to Rs749 after the com-

pany announced a 99 per cent

weighted index up 19.47, or 0.3 per cent, at 6,122.20. Turnover was T\$40.6bn. Among financials, China Life soared 7 per cent, or T\$3.50, to T\$58.50.

six months of the year.

rise in net profits for the first

MANILA's composite index edged up 0.38 to 3,188.04 in volume of 7.9bn shares. BANGHOR took comfort in

BEC World, a media company making its market debut. The SET index advanced 7.46 to 1,179.84 on turnover of Bt7.2bn. BEC World accounted for

some 38 per cent of the total

turnover, to close at Bt280

ing price of Bt142 COLOMBO was unsettled by TAIPEI was lifted by the news of a Tamil rebel attack financial sector which left the on a military camp in the

against an initial public offer-

north east of the island. The All Share Index lost 2.0 to 553.8 in turnover of SLRs6.7m. SINGAPORE was broadly weaker, although some demand emerged for banks.

which led the recent sharp fall in prices. The Straits Times Industrial index closed 13.08 off at 2,190.95.

KUALA LUMPUR ran out of steam, after a firm start, on profit-taking in some recent winners. The composite index host a net 3.14 at 1.123.36.

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#### Mexican stocks were traded in a volatile fashion, reversing

ering again by midsession. The 3.025.74. In SAO PAULO the Bovespa

index had made a very slight forward move by midday, rising 155 to 62,302, as the market awaited comments from the

BUENOS AIRES was mod-

up at 6,715.1 and industrials added 48.3 at 7,945.4, but golds gave up 17.1 at 1,790.9.

The overall index ended 30.9 De Beers finished R1.75

estly firmer by midday,

its Latin American portfolio. reducing its weighting in Chile Mexico and Brazil. The company also said it was reviewing Peru's second-quarter results season.

S African industrials higher

Gold shares closed softer, taking dealers by surprise, fol-

FT/S&P ACTUARIES WORLD INDICES

Johannesburg's industrial shares ended at the day's best levels, propelled higher by a Anglos which were well shead Y1 to Y721 and Hitachi appreci-YI to Y721 and Hitachi appred-ating Y12 to Y993. Matsushita Electric Industrial gained Y20 at Y1,950 but Sony was unchanged at Y8,900. Banks, which have been weak on fears of rising interest rates, were higher. Industrial Bank of Janan rose, Y20 to Traders said that bullion's inability to break convincingly about gains on the Dow followthrough the \$384 an ounce barrier, and fears of a US interest rate rise, may have been behind the stock weakness. However, much of the day's Bank of Japan rose Y20 to

tor's plungs on Wall Street, rebounded, with Toshiba rising

planned to triple its investment in digital network lines In Osaka, the OSE average rose 86.66 to 22.687.71 in volume of 28m shares. Aoyama Trading, the men's suit maker, added Y100 at Y8,080.

SYDNEY just missed closing at an intra-day high, as the All

The media index went against the trend, losing 1.3 per cent, a factor which was Corp. The group's preferred shares tumbled 34 cents, or 6 per cent, to A\$5.31 after confirming its involvement in a \$2.48bn bid for New World

HONG KONG was pulled

Gross Div. Yield

129.54 145.83 124.77 140.26 143.55 161.15 121.97 120.70 210.60 236.74 131.51 147.84 131.61 147.38 118.20 132.86 145.83 158.87 140.26 140.19 161.15 157.55 157.55 157.12 238.71 120.70 155.12 236.74 238.87 147.84 150.85 132.86 13 199.65 149.35
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246.97 177.32 ...79.52 Norway (35) ...... Philippines (22) .. Singapore (44) ... South Africa (44) .345.04 .175.60 Thailand (45). 233.64 222.38 206.42 196.47 298.14 281.68 161.36 153.58 180.02 171.35 240.19 257.19 188.66 179.57 276.69 253.36 161.13 172.40 201.32 191.82 234.19 222.80 161.36 181.25 196.49 282.43 142.55 160.13 178.20 215.50 204.52 229.74 255.10 306.61 111.44 125.18 115.45 177.01 124.33 139.66 138.00 190.57 172.10 193.32 248.60 289.52 130.28 145.38 154.08 194.66 191.09 214.65 236.60 296.88 125.09 146.52 142.35 139.04 156.16 170.42 213.05 161.75 181.68 220.81 247.55 225.94 162.23 198.66 142.64 284.92 204.58 155.02 111.30 171.09 124.28 241.03 173.09 181.94 130.64 284.53 130.64 274.19 125.07 194.21 138.44 225.94 162.22 182.37 198.45 160.35 178.05 229.98 255.18 125.12 111.45 139.71 138.30 194.55 251.11 146.86 154.62 213.52 238.45 140.60 142.69 158.75 171.37 182.37 222.45 1.0 0.5 0.0 0.0 0.2 1.0 2.29 3.16 2.42 1.21 2.14 2.30 2.57 3.08 2.14 2.00 2.63 Europe Ex. UK (509)

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# Japan

As productivity levels fall, there is a growing belief that the current return to prosperity is less assured than previous economic revivals, reports William Dawkins in Tokyo

## Pressure relieved as economy shows signs of recovery

and yet the changes wrought by the typhoon have been less dramatic than many Japanese at first

The past four years, of aconomic stagnation, exchange rate pressure, financial crisis, political upheaval have

They have been seen by some as the potential catalyst for a new opening on a per with the decade after the end of the Second World War, when Japan, driven by a differ-ent kind of crisis, made the transformation from defeated military dictatorship to one of

Certainly, the past few years. have posed the higgest test yet. of the old certainties that. underpinned Japen's post-war nomic growth, stable one party government, an umhakeshle alliance with a protective US lifetime employment, and

social stability.

Those values have been renegotiated but, on the whole, the foundations of the old system, conservatism and respect for consensus, have survived the pressure is off, thanks to a

fear that the pressure has.

The resilience of the old system used to be a strength when But it could, fear many politi-cians and economists, become a weakness in the years alread. a new set of challenges; exter-nally from the growing indus-trial competition from east Asia and China's growing accinomic and military clout, and internally, from the financial demands of the fastest ageing demographic profile of any leading economy and an explo-sion of government debt.

be bessed - endless economic growth - clearly holds no lon-ger. It has been the longest downtorn stages the 1980s. Average loutput growth has slowed, from just over 3 per cent in the last helf of the 1980s, to a mere 0.6 per cent in the first half of this decade, ...

Even after this recovery. growth is senected to average a mere 24 per cent in the cur-rent decade, and halve to 12 per cent in the next, according. ic outlook in the next century by the Mhon Keisal Shimago, Japan appeared to be on the brink of pescerol revolu-tion, after a band of LDP rebels in nearly four decades, and set up a coalition government devoted to economic deregu-

lation and to putting consum-

ers' interests before the pro-

dominate policy.

A year later, the LDP was back, in a curious coelition under a socialist prime minis-ter. The LDP's revival strengthened further in January, when its leader, Mr Ryu-taro Hashkupto, because prime minister. Opinion polls suggest the party will increase its size as the dominant minority in a general election later this year

There has been a deeper renegotiation of another imporpost-war value, relations with the US, which underwrote Japan's economic growth by relieving it of the need to provide its own defence, beyond

Japan started to accord trade its US relations three years

Union. Tokyo's refusal to bend to US trade pressure has since toughened - and it is no accimuch of his popularity to hav-ing resisted US-demand in last year's talks on access to the manese car market.

At first, the streign ministry was acutely anxious that being tough on trade might jeoperdis at record ise the security link. That anxiety reached a new intensity last autumn, when

the rape of a schoolgirl in Okinawa by three US servicemen provoked an unprecedented public questioning of the value of the alliance, and the largest anti-IIS demonstrations since the 1980s.

But in the event, the debe proved the catalyst for both governments strengthen the alliance, as agreed at a summit between Mr Hashimoto and US presideat Bill Clinton in May.

in Tokyo and Washington, an unspoken agreement to keep trade and security matters separate. The foundation of the alliance is, by common consent, secure, but Japan has won slightly more indepen-

Unemployment levels for Japan, but still low by industrialised world standards

Another foundation of the Japanese system, the social contract of lifetime employment in return for a life of hard work and loyalty, has also been shaken - but again. proved durable. ...

in short, the Japanese system has moved through the

sector think tank.

native back-office jobs.

salutary effects was to expose a surplus of labour in an econto be fair, been some signifiomy that used to suffer from a cant changes in attitude. shortage of workers. Corporate The corporate world, for Japan accordingly cut its example, has been forced more labour costs as hard as the open, for good and bad, to international market forces. It taboo against redundancy

is why Rupert Murdoch's News would allow. Unemployment rose as a result, from just over Corp was recently able to take 2 per cent at the turn of the a stake in a Japanese televidecade to a record 8.5 per cent at the latest count, in May. But sion station and why Ford, the US car company could take cost-cutting has in fact been management control of Mazda gentle, and many surplus - both unprecedented investworkers were shifted to alterments, which could have never happened before the recession. Japan's high productivity, The erosion of old beariers to the outside world has some-

once generally accepted as the world standard, has weakened. Manufacturing output per man hour was ahead of the US times been painful, as Daiwa Bank discovered when it was mable to conceal its \$1.1km US before the recession. Now it is just over 70 per cent of the US level, according to the Japan the international credibility of the Japanese financial system. Another change is that the Productivity Centre, a private network of mutual obligations between politicians, officials

protected by official regulation and social tradition. But for the citizens of Japan

for deregulation in a number of

industrial sectors, such as tele

communications, oil refining,

ment But deregulation overall

has been patchy and moderate

- and is certainly not a prior

backward-looking. But there

still has to be harmonious rela-

tionship between political pow-

ers and the civil service.

Vested interests still have to be

preserved," says Mr Dan Har-

ada, a veteran political lobby

For many Japaness, this rel-

atively trouble-free passage

through recent trials has been

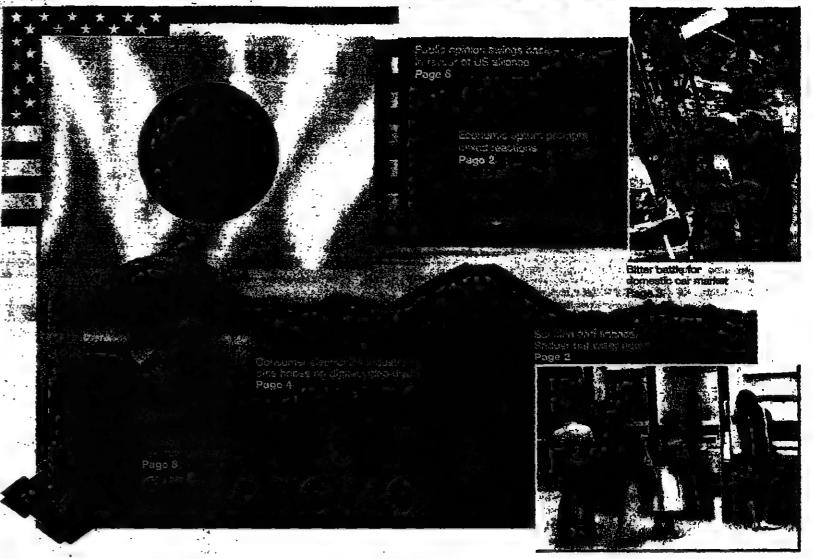
frustration for foreign compa-

nies still trying to prise their

way into the many sectors still

"The system is not exactly

ity of the LDP government.



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It's not enough to cover the globe, you also need depth.



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**Economic prospects** • By William Dawkins

### Mixed reactions on upturn

There is widespread scepticism among Tokyo economists over the sustainability of the latest recovery

moto, president of Honda, the car producer, is celebrating Japan's economic recovery from the longest slowdown since the 1930s with mixed feelings.

The company, he says, expects record profits in the current year. And yet if only the strong yen, a big factor in the past recession, had persisted for a little longer, Honda would have made better competitivity gains, he adds. Mr Kawamoto's remark highlights the central dilemma of Japan's economic future.

It took a crisis, last year's rise of the yen to Y79.75 to the dollar in April, to force companies to start to cut surplus labour and industrial capacity some of the main weakness exposed by the post-bubble downturn. But the yen has since weakened by 27 per cent, after hovering for just four months between a punishing

Has Japan emerged from this recession in leaner and meaner shape? Or has the pressure come off too soon, before company bosses have had a proper chance to persuade a conservative society to make painful

the surface, it looks as if the Japanese economy has once again demonstrated formidable underlying strength. In the first quarter of this year, gross domestic product expanded by an annualised 12.7 per cent, the fastest for 23 years, or by 5.7 per cent from the same quarter last year. It is the second quarter of robust growth, after a 2.7 per cent year on year increase in the final three months of

Most economists think those figures over-state actual growth, because of a host of statistical enomalies. But even so, the consensus is that the economy will grow by between 2.5 per cent and 3 per cent in 1996, a decisive and to three years of stagnation.

For once, the three main engines of Japan's economy private spending, corporate investment and government

r Nobuhiko Kawa- investment - appear to be firing together. In the first quarter, private consumption rose by 5.1 per cent against the same period last year, corporate investment by 7.4 per cent and government investment by an astonishing 27.2 per cent, according to the government's Economic Planning Agency.

The data may be imperfect, and vet companies are behaving as if the upturn is, unlike false dawns in each of the past three years, real. Cheered by a 23 per cent rise in pre-tax profits, the fastest growth in seven years, several leading companies – including Honda – have started to hire people again.

As a result, the ratio between available jobs and job seekers started to improve from the middle of last year. But it has not been enough to make a dent in overall unemployment, which hit a record 3.5 per cent last month.

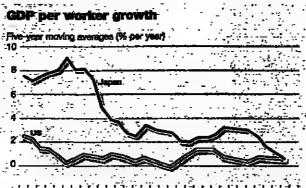
There is, at the same time. evidence that recession did bring some structural change but again, this is restricted to a few specific areas. Deregulation has been slow, but it has begun to make an impact. In retailing, there has been fast growth in supermarket openings and a decline in prices, as restrictions on new stores have been partially dismantled by

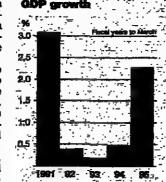
Several important sectors such as telecommunications, television and oil importing have been opened to foreign competition.

The taste for change extends to industry policy. The acquisition of a controlling stake in Mazda by Ford, the US car company, and the purchase of a large shareholding in Asahi National Broadcasting by Mr Rupert Murdoch's News Corp. suggests that forces of change are meeting the least resistance for decades

So much for the good news about Japan's immediate recovery. Yet several constraints to medium and long term growth remain.

First, there is widespread scepticism among Tokyo sconomists over the sustainability of the recovery. The consensus admittedly of very disparate





1965 1970 1975

forecasts - is that GDP growth will ease to a sedate 2 to 2.5 per cent next year. Why?

For one reason, the recovery is largely driven by the government. It would, indeed, have been a disaster if the economy had failed to pick up, having received last September the largest fiscal and monetary boost in modern Japanese his tory, a halving in the official discount rate to 0.5 per cent and a Y14,220bn public spending package, worth an esti-

mated 1.5 per cent of GDP in new money

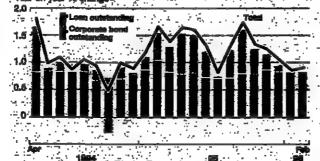
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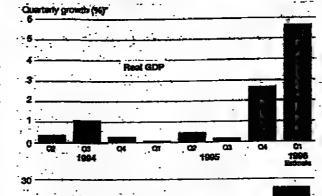
Those benefits will soon ar off. The Bank of Japan, acutely anxious to avoid another liquidity fuelled explosion in asset prices, is widely thought to be looking for an opportunity to raise interest rates, probably in the autumn. By then, last year's fiscal package will have been

exhausted, and only partly compensated for by a much smaller spending package now being concocted by the ruling Liberal Democratic Party.

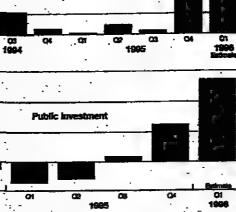
Another jolt to demand will come next April, when sales

tex is to be increased from the present 3 per cent to 5 per cent. To make matters worse, there has been an acceleration in the amount of production to be moved offshore in the search for lower costs. Migrant companies send goods back home, detracting from GDP, and without reducing the overall surplus of industrial capacity. In the year to last March, 18 per cent of total production was offshore - up from 8 per cent 10 years go - according to





Real GDP and public investment



a survey by the Japan External Trade Organisation. That proportion is forecast by Jetro to rise to nearly 27 per cent by the end of the decade.

Domestic demand, meanwhile, is weaker than the recent GDP figures suggest. There has been a decline in outstanding bank loans in every month since last September, suggesting that demand cash is weak, argues Mr Richard Koo, senior economist at Nomura Research Institute.

ost of the stimulus, he argues, has therefore come from expansionary fiscal policy, rather than from low interes rates. The expected fiscal tightening would thus be a grave mistake, argues Mr Koo.

Japanese investors appear to appreciate this, in that they have been keen buyers of government bonds in recent months. Foreign investors. eager buyers of equities, continue to believe in the economy's underlying strength. points out Mr Koo. Only time will tell whether Japanese bond buyers or foreign equity buyers are right.

But time points to two other long term constraints on growth: an ageing population and declining productivity.

Japan has the fastest ageing demographic profile of any leading economy. The proportion of over 65s will rise from the present 18 per cent of the population to 27 per cent by

2010, according to the Organisation for Economic Co-opera-

Yet Japan's pay-as-you go pension system is underfunded. This, plus the past few years of heavy fiscal spending required to get the economy back on its feet, point to a rapid increase in government debt, likely to push up interest

Without radical action, such as further rise in sales tax, cuts in pension payments and increases in contributions, net government debt would explode from the present 10 per cent of GDP to nearly three times national income by 2030. predicts the OECD.

Along with the grey wave, has come a decline in productivity growth - the rise in GDP per worker - from 3 per cent 20 years ago, to around 0.6 per cent, just below the US, now.

It is hard to guess how much of this decline in productivity is due to the temporary fall in output of the past recession and how much is the structural consequence of over-regulation and the resistance to change bemoaned by the presi-

But if productivity growth stays at this level, GDP per head will be barely changed in three decades' times, forecasts Mr Robert Feldman, research director at Salomon Brothers Asia. If Japan is to avoid falling back into stagnation, a crisis may be just what is needed to provoke structural change.

■ Banking and finance • By Gerard Baker

# Sadder but wiser now

Bankers are on the defensive. To ensure there is no repeat of the disasters of the last few years, the government is committed, at least in principle, to shaking up the financial system

Ten years ago, if you believed the lurid headlines, Japanese banks were poised to conquer the world. Propelled by the country's enormous financial surpluses - the world's largest financial institutions' growth was geometric. Having been largely obscure foreign names in the 1970s, by the mid-1980s, the Japanese accounted for six of the world's ten largest banks.

But what most impressed uisiders about these newcomers was their apparent strength. The largest banks very quickly earned top credit ratings. The reason, according to financial analysts, was that they enjoyed hidden strengths way beyond simple balance

Today, those hidden qualities are viewed rather differ-

Reputations of some of Japan's leading institutions have now been sullied by recent failures

ently. The Japanese may still dominate global financial markets by scale, but the reality that now lies behind those figures is much more likely to scare foreigners than to

The disastrons losses of the last few years have put Japanese banks in disgrace at home and forced them to. retrench abroad. And in spite of their grand claims that the worst is over and that they have learned their lessons, you would have to be brave to believe either proposition.

In the last year, more than

Japanese history, the comtry's banks have been close to the edge. Having avoided a single financial failure in the previous 20 years, Japan has now had eight in twenty

The reputations of some of its leading institutions have been sullied by an endless stream of revelations about fraud, corruption, even comnections with gangaters. The once unimpeachable fluence ministry, the stardy care of the banks' world, has been all but publicly impeached for incompetence and worse.

The root of the problem is by now familiar to almost everyone - the habris that took hold of the normally sober Japanese during the so-called "bubble economy" of the late 1980s. Banks mists the speculative growth of land and stock prices in the late 1980s for real underlying economic strength - and lent accordingly.

Like a storm that had long threatened to break, the accumulation of bad loans hungover the economy through the early 1990s.

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It was last summer when that storm finally broke. A string of smaller credit assectations collapsed in a midsummer panic. In August, Ryogo Bank became the first listed bank to fail for half a coutery." Then Daiwa Bank, one of Japan's largest, was thrown out of the US for hiding massive losses from American regnlators – a cover-up at which, it was claimed, the finance ministry itself connived. Japanese banks were forced to pay a high premium to borrow to international markets as fears of a systemic collapse suread.

Finally, at the end of last year, came the government's ill-conceived plan to spend Y885bn of public money

Continued on facing page

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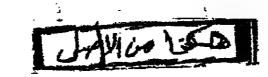
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Banks are forced houses in order

Continued from facing page

towards a bailout of the country's virtually bankrupt mate Habilities in the bad debt so-called housing loan compa-

This last move had the effect of adding the wrath of popular disapprobation to the banks' woes. Revelations about improper relationships between banks, the housing lenders, the finance ministry and a host of characters from the criminal underworld infuted taxpayers, who were being asked to foot part of the

It was only last month that the government won a Pyrrhic victory by getting parliament to approve the bailout after promising to reduce the public contribution to it.

Bankers, then are on the To ensure there is no repeat of the disasters of the last few years, the government is committed, at least in principle, to shaking up the financial system - deregulating faster, forcing banks to take more individual responsibility for their actions, rather than have the

And even the powerful bureaucracy itself has had to take its share of the blame. The crisis has led to calls for reform of the finance ministry too, though that seems likely to come to nanght.

regulators underwrite their

The banks themselves have started to put their chaoticbouses in order. In the year to March, the big lenders wrote off more than Y10,000hn in bed loans, and reported record combined pre-tax losses of Y8.000bn as a result.

Several banks have even started to 'review their global ambitions' - code for retrenchment. The Long Term Credit Bank of Japan (LTCB) and junitomo Bank were the first to have formally committed themselves to shrinking their balance sheets. And all hands claim they are sadder but when for their experience.

But few doubt that old probspite of efforts designed to

customers in the dark about the full extent of their ultis. There are still billions of dollars to bad loans at nonbanks and other financial institutions few people have. even heard about. Much of that will have to be covered by

banks, yet no-one knows how What is more, while attention has been focused on the role of individual banks and their managers in the debacle of the last few years, there has been little attempt to address the real systemic problems

that helped create it. These come down in essence to a banking structure that was designed for a different era of economic development -

There are still billions of dollars in bad loans to be covered

a system designed to ensure that banks channelled cheep funds to capital starved industry in the heady days of the 1950s and 1960s.

That stage of economic growth in Japan is now long past, leaving hanks seeking a new role. Yet the strict rules that still itmit what banks, securities companies and other institutions may do, prevents them from developing that new role.

As the Japanese sconomy slowly gathers momentum after the long recession of the last four years, the immediate pressures on banks and on the financial regulators to change But it will be a pity if the

pressure disappears completely. Without a radical overhaul of the very structures of Japanese capital, the economy will ultimately be handicapped by an essentially uncompetitive and outmoded financial system. That is not something the rest of the Japa-

# to put their chaotic Bitter battle for domestic car market

New vehicle sales last month slumped by 4.3 per

cent, year-on-year In an effort to boost their segging fortunes, Japan's leading car makers last year called upon the services of two voung haseball players whose spectacular performances made them national heroes and helped to revive waning popular interest in the game in the process.

Toyota, the country's largest car manufacturer, enlisted Hideo Nomo, who rose to national fame, both in Japan and the US, with his "tornedo" pitch for the Los Angeles Dodg-ers, the big league team, fol-lowing Masan's employment of ichiro Suzuki, a leading batter

with the Orlx Bine Waves. But as competition in the domestic car market intensifies amid a fragile recovery, both companies must be hoping that their performance does not follow the example of the twoheroes who have put in a somewhat less than stellar performance this year.

Japan's car manufacturers are fighting an increasingly bitter battle for the bome market Last month, sales of new vehicle slumped by 4.3 per cent year-on-year, according to the Japan Automobile Dealers Association. For the first half of the year, new car sales in Japan have fallen 0.7 per cent to 1.81m units.

The market's sluggishness in a year which is supposed to see strong replacement demand from the large mmbers of consumers who bought their cars during the peak years of the bubble economy, has prompted concerns that market growth this year will not achieve the level forecast at the beginning of the year.

Mr Yoshifumi Tsuii, chairman of the Japan Automobile Manufacturers' Association, Jama, indicated recently that given the weakness of demand in the first haif, the industry association's forecast for demand in the Japanese market may have to be revised. Mr Tsuff said that while demand is undoubtedly coming back, "it. is insignificant".

The domestic market is cru-

matically due to the shift over- car executive is asking himself ing to foresee what kind of car going to be made until a rela-seas. In the past five years, is: "What next?" will sell can't be done by mar-tively late date. domestic production has dropped by 3.30m units - a fig-maturity of the Japanese marare equivalent to the total annual production in Japan of taste, notes Mr Akihiro Wada, Toyota, Japan's largest car maker, or three times that of

Honda Against this environment. Japanese car makers are focussector of the domestic market which appears to engrantee success, at least for the time being

Recreational vehicles, including station wagons, off-roaders and mini-vans, have been attracting much of the buying among Japanese consumers who have been avidly pursuing a new-found taste for the great outdoors and the do-it-yourself

lifestyle. These vehicles, which were not a popular sector of the market until about four years ago, have increased their share of the market from 15 per cent in 1991 to nearly 30 per cent last year with 1.37m units, according to Jama.

Japanese car makers which have a strong RV line-up have benefitied greatly from this trend. Although it has been losing ground recently, Mitsubishi Motors, for example, had put in a strong performance over the past few years, largely on the strength of its RVs.

Honda, which suffered two years of declining profits in 1993 and 1994, has made a strong recovery on the back of its widely sought RVs which have been introduced in rapid succession over the past year and a half.

#### Contrast

Meanwhile, Toyota, which has been under pressure in the domestic market due to a sharp decline in sales of medium range mass-selling models, such as the Mark II, has enjoyed a flood of orders for its Ipsum, a newly launched mini-van. But svun as they try to make the best of the RV boom at home, Japanese car makers are looking further ahead to a future of greater uncertainty.

Pew expect a continuation of the kind of strong demand for

There is no doubt that the ket has led to a diversity of executive vice president of Toyota. "Each market is differ-

will sell can't be done by market research." he says.

what is known as "simultaneous engineering" whereby



ment process take place at the

same time, rather than in

sequence. But the company

has taken simultaneous engi-

neering further than most com-

Usually, simultaneous engi-

neering involves the manufac

turing department taking part

in discussions during the

development stage to make

suggestions on what can - or

cannot - be done on the pro-

duction line or how a particu-

lar feature on a new model

But at Toyota, the produc-

tion engineering division peo-ple look at the design before it

is fixed and only after the

design and manufacturing

teams agree on the design does

it go up to top management for

The process is not restricted

to just discussions between dif-

ferent teams, but the factory

thinks ahead about how the

car is to be manufactured

while the design is being con-

sidered. This is possible

because the company generally

knows where a particular

model is to be manufactured

by the time the design is fixed.

significant advantage over car

The system gives Toyota a

might boost costs.

approval

panies, Mr Wada claims.

The race is on to out costs and de

has a particularly strong tendency to undergo dramatic swings in preference," he says. The RV boom is a case in

Yet true to their reputation for kaizen, or continuous improvement, Japanese car makers have been busy taking steps to prepare for the even-tual swing in the market that could be calamitous for an illprepared company.

One of the ways in which companies are working to strengthen their position is by reducing the amount of time it takes to develop a new model. Toyota, for example, says it

has brought down development time - from when the design is fixed to when the car is put on the manufacturing line - to about 18 months. Development of the Ipsum, which was developed under very favourable conditions as far as the availability of engineers went, was completed in 15 months, according to Mr Wada. This compares with a target of 28 months for the US Big Three.

"The reason why we are reducing development time is because it is so difficult to tell what kind of cars will sell.

other car manufacturers, uses

Toyota, along with many

been one of the greatest success stories in the RV market, says that it is having a winning concept for cars that determines success. Honda has recently introduced a slew of market-win-

ning RVs, seemingly at a rapid pace. The CR-V, a sports utility vehicle, was indeed, developed in 17 months. But the company says that it took 28 months on the development of two of its most recent vehicles. "From my point of view, reducing development time is

A shorter development time

may be crucial in responding

quickly to a fickle market.

However, Honda, which has

not a priority of our development strategy," emphasises Mr Tomovniki Sugivama, executive chief engineer at Honda. "The most important thing is the concept." he says.

In the recent years, as it was faced with the need to cut costs drastically, Honda bas succeeded in increasing the use of common parts in its range, thus savings costs and development time. For example, 50 per cent of the Odyssey's parts - in value terms -

as does 60 per cent of the parts in the Orthia, a station wagon based on the Civic.

But Honda, which did not have its own recreational vehicles until it introduced the Odyssey in late 1994, has been successful even as a latecomer, mainly because of the new concept it introduced into the Jap-

anese market - that of an RV. based on passenger cars. Unlike RVs based on trucks, Honda's RVs which share engines with the Accord and other passenger cars and use suspensions that offer the smooth steering and comfort of a sedan, have appealed to a growing number of users who want an RV but do not want to

drive a truck. Honda has tried to differentiate its products by spending sufficient time to develop a concept that is unique and that

meets market needs. Whether it is a shorter development time, or bright ideas, that will determine tomorrow winners, one certainty is that the turbulence in the domestic market has found Japanese car makers competing to improve their skills even more, which in turn, is bound to further raise their competitiveness in

### Prosperity now less assured

Continued from page 1

the country is safe and prosperons. Unemployment, even at its record high, is among the lowest in the industrialised world, and GDP per head is among the highest. And yet, there is a growing sense that the current return to prosperity is less assured than previous economic revivals.

#### Social strain

If productivity growth continues to fall at its present rate, living standards will start to decline in 15 years' time, according to a projection by Salomon Brothers, the US securities house.

will rise by nearly 10 percent age points to 27 per cent of the population by 2010, placing huge demands on the government budget and a social strain on the workforce.

The feer is that the existing consensus-based system cannot react fast enough to deliver the reforms in tax, social and industrial policy needed to cope with Japan's accelerating transition to a mature economy. The problems of the future

will be different, but the system has not yet adapted. It will be a rocky road. Japan's movers and shakers:

personality profiles - see Page 7



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Mission Success

An incident at an experimental fast breeder reactor in western Japan last year has fuelled opposition towards nuclear energy

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The Japanese government has learned to add an environmental twist to its message over the country's energy policy: relying on fossil fuels will increase the amount of carbon dioxide emissions, but nucle energy will help prevent global

It is hoping that a new long-term projection of the country's supply and demand for energy will back up its claims. The Natural Resources and Energy Agency, an affili-ate of the Ministry of Interna-tional Trade and Industry (Miti), has started to make a forecast up to the year 2030.

For a country which is acutely anxious over the lack energy and recycling waste to produce plutonium, which feeds on itself to produce more plutonium, had seemed a boon. Japan now depends on more than a third of its energy from nuclear power; the government wants to increase this ratio and cut the country's reliance on fossil fuels.

However, the government needs all the support it can get as public anxiety towards nuclear power has heightened over the past few years, threatening the government's agenda to promote nuclear energy. The adverse climate for nuclear power has boosted the amount of time and money needed to obtain local approval for the purchase of land and construction of nuclear reac-

According to a survey by Miti, during the 1970s, it took 10 years for an electric power company to start operating a plant once the plans were announced. However, this has rose to 17 years during the 1980s and 25 years in the 1990s.

Although the Japanese government's energy plan calls for the construction of 15 nuclear power stations over the next 14 years on top of the existing 47 in order to produce 70.5m kilowatts of power by 2010, there is

Some utilities have already ahandoned nuclear reactor construction plans. Kyushu Electric Power, which operates in the southern island of Kyushu, recently announced a freeze on its plans to build a nuclear reactor in Miyazaki, due to strong local resistance.

The problem has been aggra vated by last year's leak of three tonnes of non-radioactive sodium coolant from an experimental fast-breeder reactor in western Japan which has fuelled opposition towards

The public outcry and calls for a permanent closure of Monju in Fukul has been so great that the government has not been able to set up a clear plan to relaunch the reactor.

The handling of the incident by the Power Reactor and Nuclear Fuel Development (PNC), the state-owned operators of Monju, compounded the problems. The PNC initially hid video footage of the dam-

#### Fears over nuclear power have risen in recent years

also failed to report the acci-dent immediately to the municipal government.

A plan by Tohoku Electric Power, which supplies electricity in northern Japan, to build a nuclear reactor in Maki, a town of 30,000, is hanging in the balance and may become the latest casualty of the Moju fallout. Tohoku Electric had announced the construction plan in 1969, but the project has been fraught with probbrone from the start.

The company paid local fishermen Y4bn in compensation but was forced to halt purchase procedures in 1983 as land speculators and anti-nuclear groups bought up small lots of land in the planned

The plan has divided residents of Maki, and calls for a referendum heightened in 1994, following a controversial announcement by Mr Kanii Sato, the then meyor who had been elected on an anti-nuclear

platform, that he would support the construction of the

DOWER plant. Mr Sato was forced to resign last year following a request for his recall accompanied by signatures of 10,231 Maki resi-

lier this year, plans to hold a referendum over the nuclear power plant construction next

The government fears that a further rise in the anti-nuclear climate will hit the country's nuclear industry, consisting of plant makers, general contractors, heavy industry companies, and leading electronics companies. Many have already started to restructure their nuclear plant divisions and are looking for business opportuni-ties overseas, especially in

The situation is especially severe for the Mitsubishi group, led by Mitsuhishi Heavy Industries which specialises in pressurised water reactors. (PWRs)

Ever since an accident in 1991 at the Mihama PWR plant located in the north of Kyoto, and built by Mitsubishi for the Kansai Risciric Power plans for PWRs have been non-

New reactors planned for construction in Japan over the next five years have been boilwater reactors, which are made by groups led by Hitachi, and Toshiba, and while PWRs still dominate the international nuclear industry, Mitsubishi has no new orders after a PWR which is under construction for Kyushu Electric.

For the companies, the grass looks greener in Asia, the region's rapidly growing economies are creating demand for electricity, and about 20 nuclear plant projects are being planned in Asia, includ-China and Indonesia, Plant and equipment-makers, includ-Mitsubishi Heavy Industries, Hitachi and Toshiba, are eager to enter the expanding

Meanwhile, the government has helatedly started to look at other sources of energy. Two years ago, Miti started a programme to promote solar power generation, where the government foots half of the costs of solar power generators installed at newly-built homes.

# Asian rivals undercut prices

Japan's steel industry is sounding warning bells over the rising threat from international steel producers

Although the gradual recovery of the Japanese economy has helped the country's leading steelmakers - battered by recession and the high yen back into the black, in addition to the rise in raw materials and singgish export demand the industry is facing increasing competition from China, Taiwan, Korea, the US and

A report recently released by the Japan Iron and Steel Federation highlights the rise of China as a leading steel producer, eager to displace Japan from its spot at the top of the

steelmaking list. China alma to boost crude steel production to 105m metric by the year 2000, comnared to the current 94m metric tons. Under its most recent five-year plan. China aims to increase crude steel production hy 2.2 per cent a year, according to the report.

Growth in demand from the rapidly developing Asian region has presented opportukers, but at the same time the region's manufacturers are also starting to increase capac-Japanese steel maintained a premium due to its superior quality, Korean, Taiwaness caught up - hitting prices. The Chinese, for instance, have started to compare prices from North American, European, Japanese and South Korean

in the face of rising capacity, the Japanese strategy has been to cut down export volume to maintain prices. This is likely to affect their export revenues once Asian steelmakers step into take market share, say industry analysts.

POSCO, Korea's state-owned steelmaker, has especially started to export aggressively. that it will be putting more emphasis on exports to China and south-east Asia this year. With demand in the region expected to rise only slightly panies could see their export revenues displaced as POSCO is poised to take market share. believes ING Berings in Tokyo.

Adding to the pressure, is ing enthusiasm for cheaper steel from overseas. Japanese trading companies are taking advantage of lower priced Korean steel and are now planning



to supply steel produced in Korea to Japanese manufacturers based in Asla.

Marnheni, a leading trading company, recently announced that it would form a joint venture with Daewoo of Korea and a Thai corporation in order to supply low-cost Korean steel to Japanese car and electropics companies with manufacturing

ee in south-east Asia. Meanwhile, the improved quality of Korean and US man ufacturers and the high yen have eroded loyalty among domestic steel users which ar turning to imports from Korea and other Asian suppliers. POSCO, for example, has cracked the Japanese market.

supplying steel to car makers including Mitsubishi Motors, Nicean. Motor and Honda Motor.

In order to counter such

frends, Japanese steelmakers have started to follow the car and electronic manufacturers overseas. In the next two years, the country's leading five steel companies are expected to have cold-rolled steel sheet plants in Thailand.

Cost-savings

Amid the adverse climate, the country's steel companies have intensified their efforts to cut costs by personnel reduc-

reduction. In spite of their

problems, the companies have continued to unhold the Japanese traditional management system and have resorted to a freeze on job hiring, while introducing early retirement schemes in order to reduce overhead costs, rather than amnounce redundancies. According to UBS Securities

in Tokyo, overall employment levels have been cut drastically, from 23,000 in-1992 to 19,000 last year, while the number of workers in the steel divisions have fallen by 25 per centfrom 16,000 to 12,000 during the same period.

The reduction of white collar

with overall white collar employment falling by 20 per cent and headquarters' staff declining by 28 per cent. Industry analysts expect further job cuts over the next few years. playing the key role in the companies' efforts to push up

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The companies have also started to focus on their balance sheets in order to cut back under-performing assets. The industry's return on assets has been less than I per cent over the last 15 years and return on equity only 3 per cent. Although there is a : '1tural attachment to property. companies are becoming aware of the drain on return on equity by unutilised land and selling cross holdings, and increase in financial income has in turn helped them to pay down debt.

Of the country's leading five steelmakers. cost-reduction programmes at NKK and Kobe Steel have been the most aggressive. NKK reduced its debt by Y163bn in 1995 to Y900bn, the first time in 20 years that it debt has fallen below YL000bn. The number of employees in the parent company was cut by 9 per cent and costs by Y73bn ...

In terms of asset reduction the company freed up 1.6m sonare meters of land valued at Y200bn. Although the company is unlikely to sall it at its will help its debt reduction

In spite of its damages from last year's earthquake. Kobs Steel is expecting to return to the black this year thanks to job cuts and debt reduction. The company lost production ability of its smaller factory in Kobe and up to 60 per cent at its Kakogawa Works. The earthoriske set back the company's restructuring plan scheduled to finish in 1995 to 1997. The company is focusing on improving production procedure in order to incre yields, personnel reduction and

# Computer suppliers move into traditional electronics terrain

The consumer electronics industry is now pinning its hopes on digital video discs which are able to play hims at farhigher quality than video cassettes

Day after day this summer, dozens of people have squeezed into Sony's showroom in the Ginza area of Tokyo to try out the Glasstron, which went on sale last month as a portable headset that functions like a

personal cinema. The excitement about Sony's new product harks back to the crowded into the showroom to check out the first generation of video cassette recorders and compact disc players. However, it paints a somewhat deceptive picture of the current fortunes of Sony and other Japanese er electronics compa nies such as Matsushita,

Sharp, Sanyo and Toshiba. Japan's economy may have recovered from recession, but the electronics industry, which led the country's export drive in the 1970s and 1980s, is unde intense pressure at home and abroad. It faces fierce competition in its conventional markets from new competitors in other Asian countries, and is threatened by the incursion of personal computer makers into

the entertainment sohere. The industry's difficulties started when the Japanese economy alld into recession in the early 1990s and demand faltered in the hitherto buoyant domestic market. This problem was aggravated by a number of other factors that boded ill for the electronics companies' lon-

one issue was that cheaper products made by rival manufacturers in fast-expanding Asian economies - notably Taiwan, South Korea, Malaysia and the Philippines - were gaining ground in the the Japanese market thereby depressing prices and profitability.

Competition from these new rivals has continued despite the Yen's recent weakness. One leading Japanese manufacturer estimated that 70 per cent of all audio products now sold in Japan come from other Asian countries, against 20 per cent a decade ago. These countries also account for 50 per cent of video cassette recorders and 40 per cent of televisions. Conversely, the strong Yen has locked the Japanese out of these dynamic markets, and has also made it difficult for them to compete in the established export sectors of North

America and Northern Europe. Most companies have tried to

counter the rising Yen by sour-

cing more of their products and components outside Japan. However, the impact of this strategy has been hampered by the fact that many of the prod-ucts which catalysed the industry's growth during the 1980s

disc players, have now hit There are some pockets of growth. Wide screen television sets have proved extremely popular in Japan, where sales are expected to rise from 2.8m in 1995 to 3.8m this year, according to Matsushita, Similarly digital camcorders have revitalised the camcorder sector, achieving sales of 140,000 last year, with 490,000 forecast

including VCRs and compact

for 1996 and 1.8m for 2000. Despite these successes the overall market has remained sluggish and sales of other recent "innovations", such as Sony's MiniDisc and Matsushita's digital compact cassette (jointly developed with Philips of the Netherlands) have been

disappointing.
The industry is now pinning its hopes on digital video disc, the advanced compact discs that can be used for data storage and for playing films at considerably higher quality than video cassettes. However, DVD's development has been

specifications and latterly and Toshibe, which had hoped to bring the first DVD entertainment systems on to the market this autumn, may have to delay their launch plans. However, the overwheening

threat facing the consumer electronics industry is the expansion of the computing

#### Multimedia PCs

First, the success of personalcomputers has already diverted. consumer interest and expenditure away from conventional electronics. More ominously. computer manufacturers are now moving into traditional electronics terrain as the new. wave of multimedia PCs combine the functions of TV sets and audio-CD players with data manipulation and storage.

Almost all the Japanese groups misjudged the potential of the computing sector. When PC sales were poised for dramatic growth in the late 1980s, the prevailing wisdom in electronics was that investment in entertainment software was the key to success.

Matsushita and Sony both made expensive Hollywood acquisitions at the time. The former ended its rocky relationship with MCA last year by selling control to Sesgram, the Canadian drinks company. but has incurred heavy losses.

copyright issues. Matsushita gied in Hollywood, the PC sector went from strength to strength. The electronics groups have tried to compensate by supplying components to computer-makers. This strategy has proved ressonably successful. Components form one of Matsushita's most dynamic hustnesses. Sony is a leading manufacturer of CD-Rom drives - as is Sharp in liquid crystal display technol-

Similarly, many electronics companies have developed successful multimedia products of their own. The PlayStation video games system is the fastest-selling launch in Sony's history achieving sales of over

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4m tinits in 18 months Sony now has high hopes for the Glasstron and for the PC it will introduce this autumn. Meanwhile, Sharp has nurtured a lucrative new market with its Zaurus personal information tool, a portable communication system expected to increase its sales from 415,000 units in 1995 to 850,000 this

However, these successes do not fully compensate for the problems in the rest of the electronics market. After the disappointments of the past few years, Japan's consumer a tough task if, after decades of being lauded as symbols of the Sony has clung on to the country's industrial rise, they Columbia-TriStar film studio, are to avoid being regarded as



Computer buffs throng Tokyo's Akthebara shopping district. Enthusisem for my



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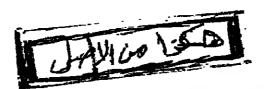
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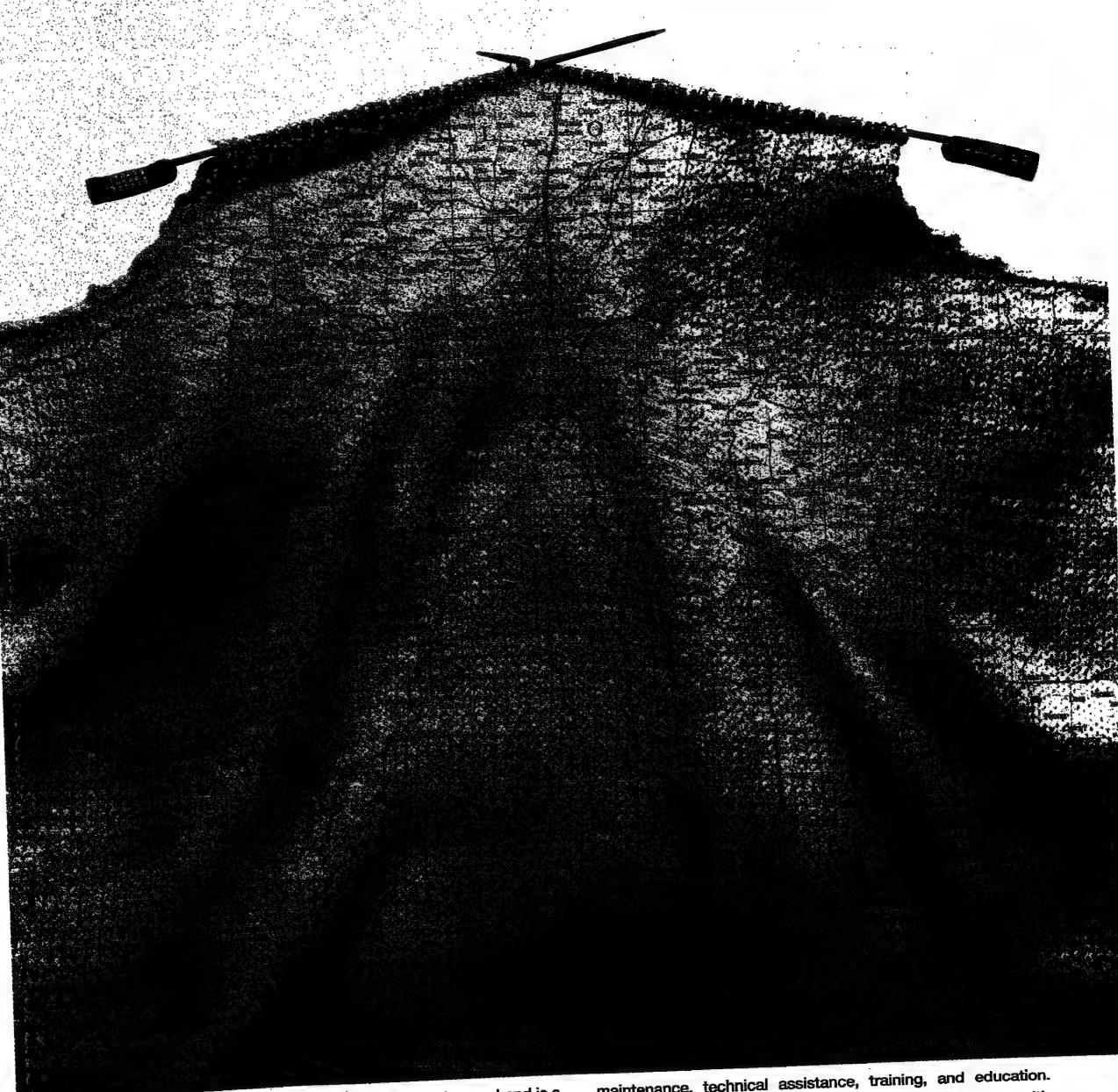
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FINANCIAL TIMES FRIDAY JULY 19 1996

# BUILDING TELECOMMUNICATIONS SYSTEMS THAT HELP BUILD A BETTER WORLD.



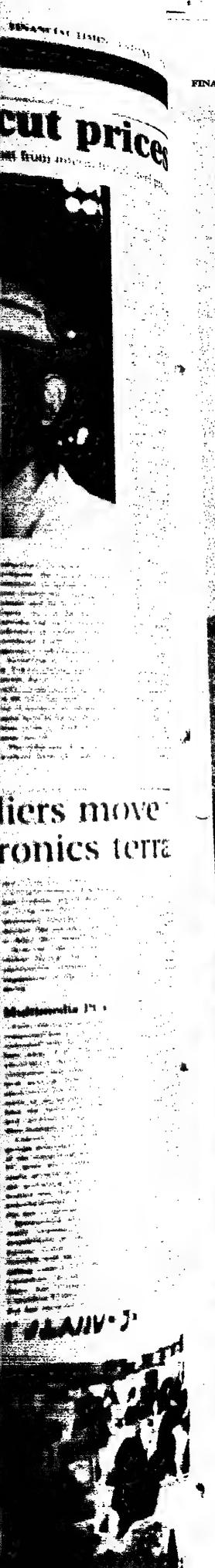
Behind the telephone that rests so comfortably in your hand is a vast system of lines, links and connections. It is the communications infrastructure, and without it that phone call would be impossible. NTT, Japan's largest telecommunications carrier, is the company behind the telephone. Working with local telecommunications companies around the world, NTT can create a one-stop, total communications service, from planning to infrastructure - then go on to provide such additional support as maintenance, technical assistance, training, and education. NTT's optical fiber and cable business is at the forefront of multimedia development, so systems keep getting more powerful, more convenient, and more essential. And with a

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# Breaking with tradition

The squeeze on corporate earnings and increasing pressure to boost productivity have prompted Japanese companies to take a radical look at traditional employment systems

Lifetime employment - where a staff worker remains with an organisation for the whole of the working career, along with seniority-based payment and promotion, are among the factors now being criticised for eroding efficiency and roduc-

in the past, however, Japanese-style management systems were upheld as key factors supporting the country's economic growth. It was widely believed that lifetime employment and seniority payment offered workers security while ensuring the company a stable and loval workforce. The Confucian consensus-oriented system also meant that employees at the lower end of the corporate hierarchy were still part of the decision-making process, giving them an incentive to participate in the improvement of the work

An egalitarian compensation system - where the salary differential between executives and ordinary workers is relatively small - has also helped relations between management and employees

The system, however, has become a burden on corporations in the recent years as they face slower economic growth. An automatic pay increase for each additional year of employment has weighed on earnings and has also decreased the incentive for productivity and creativity among workers.

Some of the country's leading companies have started to phase-out traditional labour practices. Nomura Research Institute, the think-tank subsidiary of the securities house. and Honda Motor are examples of companies trying to implement a merit pay system where salaries are reviewed every year. Fujitsu, the electronics maker, has begun tying managers' bonuses to their individual performance.

Meanwhile, Sony, the consumer electronics company, is trying to shift its executive salaries to a more market-oriented system. The company has started to give warrants to its board members - these are securities giving the holder the ny's stock at a given price, during a given period - in lieu of the annual increase in basic

The scheme is supposed to give executives more incentive to work for the company's profit growth, which in theory should push up its stock price. It also makes executives more aware of shareholder' interests, says Sony. The company's move is in response to criticism that the egalitarian renumeration system stifles creativity and discourages strong

Some corporate consultants believe that a results-oriented approach is needed at a time when companies are suffering from slow earnings growth. But while some of the more progressive companies have started to turn away from the traditional employment systam, they are among a minor-

In a culture where harmony within the group is still a preoccupation, corporations are reluctant to implement a wage system which could create fric-

Many companies also cite the lack of internal evaluating methods. And with the majority of stable shareholders remaining silent, the push for productivity has been muted. Most companies have been loathe to break the biggest corporate taboo of announcing redundancies, choosing to shift excess labour to subsidiaries



and affiliates, that a liquid labour market is virtually non-

The burst of the economic "bubble" in the early 1990s and the ensuing earnings slump has also taken toll on workers in a different sort of way. The pressures of corporate restructuring are even driving middle aged men to death, as drastic changes in the corporate environment have increased stress among staff,

Suicides by men between the ages of 40 and 59 totalled 6,296, rising 13.7 per cent in the last five years, according to the National Police Agency.

Although, in the past, the goals of corporations and employees coincided with workers being rewarded for loyalty and hard work by a rise within the hierarchy, today's organisational changes have heightened the sense of betrayal among workers. For female workers, the

changes in the economic climate have proved to be especially harsh. Companies are now halting the hiring of "office ladies" whose role has been mainly sacretarial, serving tea and taking phone calls. Japanese companies have traditionally divided roles in the workplace by sex, placing male workers on a "career track" and on the lifetime payroll while giving women lowerranking jobs.

While some companies have started to open doors to women by accepting them on the career track, the majority of female graduates have been hired as office ladies. However instead of marrying and leaving the workforce as they would have in the past, these "office ladies" are now choosing to marry later and staying on at their companies This has become an overhead burden especially at a time when companies are facing declining profits.

Leading corporations, including Mitsubishi, the trading company, have decided to stop hiring "office ladies" and replace them with cheaper temporary staff from agencies.

Sexual harassment has also come a problem in the face a harsher economic outlook. With prospects of finding another job declining due to the sluggish economic recovery, more women are reluctant to "blow the whistle" on their colleagues and superiors over saxual harassment. And since employers' concerns have been superseded by labour problems mming from the recession dealing with sexual harassment has been given low prior-

The decline in work for women university graduates has boosted the number of incidents involving sexual harassment during job interviews. The labour ministry recently launched investigations into claims that students have been told come to interviews in mini-skirts, while other job hunters have apparently been refused work due to their phys-



Young people in Tolors: women in particular can look forward to an increas se report on page 9 on wider roles for women as Japanese stereotypes are being dispelled

Foreign policy • By William Dawkins

# more robust stand on trade

As a new order begins to take shape in Asia. Japan is shedding its inhibitions

Japan's transition from merchant trader to a nation with wider world interests has not been simple or easy.

Neither is that change complete. And yet the past few years have brought a host of small incremental developments in Japanese foreign policy, which point to a more confident Japan, harder to push around, and motivated by interests that extend well beyond the commercial.

To illustrate the depth of that change, only five years ago, Japan was agonising over decision to send troops to join United Nations peacekeep ing troops in Cambodia. Its critics, mainly in Washington, saw it as a free rider, benefiting from the work of international institutions but making little contribution in return.

Now, one of its diplomats. Mrs Sadako Ogata, is being cited by the US as a candidate for UN secretary general. She is seen, says a senior US state department official, as "eminently qualified" to pursue UN reforms. Mrs Ogata is a sign of the times. In other fields, such as development aid, Japan has shown over the past year that it wishes to add an intellectual contribution to its financial

Japan's attempt to redesign the comfortable cold-war of a profound change of identity. For 40 years until the early 1990s, foreign policy was a simple matter because it barely existed. During that time, Japan followed the US political and security lead. Tokyo's politicians and bureaucrats were free to build economic power, unburdened by the need to assure their own defence. The US was happy to oblige, for it needed Japan to be an economically strong democracy, as a bulwark seningt the sweed of commu-

At first, the end of the cold war did little to change that situation. But gradually, policy makers on both sides realised that the collapse of the Soviet Union had thrown that cosy interdependence open to rene

gotiation. The economic part of the US-Japan relationship was the first to be tested. A tougher Japan was evident in the economic framework talks in 1993, designed to curb the Japanese trade surplus. Those talks, marked by Tokyo's refusal to accept US demands for import targets, were the starting sig-

nal for a series of confrontational trade negotiations, leading to a remarkable omise by the US in last year's car trade dispute, in which Japan gave away almost nothing.

#### Reactions

Today, the Liberal Democratic Party government under Mr Ryutaro Hashimoto, whose popularity owes much to his tough line in the car talks when trade minister last year, is now holding out against US demands on access to the semiconductor and photo film markets. Most policy makers, apart from some anxious senior officials in the foreign ministry. welcome this more robust trade stance and want to see it

Security and defence was the second and much more sensitive aspect of the US-Japan relationship to be renegotiated. Both sides' defence ministries' reviews last year that the end of the cold war had in fact made the region no safer. The threat of a global war between the US and the Soviet Union had given way to a new and less predictable series of problems; a patchwork of potentially very dangerous local Asian disputes and wobbly changes of regime.

Top of Japanese defence planners' list of regional headaches are the transition of power in China and its territo-

the disputed Spratly islands. the shock waves from North Korea's likely implosion and Russia's political future.

That is why all seemed plain sailing towards an agreement to set aside trade rows and reinforce the defence alliance at a US-Japan summit last year; until, as is so often in foreign policy, a surprise incldent intervened.

Last September's rape of a schoolgirl in Okinawa - for which three US servicemen have since been convicted stirred up the most intense Japanese public criticism of the US military presence in 30 years. At first, politicians on both sides were taken by sur-Local anger in Okinawa, the

biggest US base in Asia, was as much against the Tokyo government, seen to have exploited the island by placing the lion's share of the of US forces in Japan, as against the US-Japan security treaty. But the tragedy also provoked a wider debate over the desirability of the treaty and its price: 47,000 US troops in Japan at an annual cost to taxpayers of

In the event, Japanese public opinion swung back in favour of the US alliance, nudged into place by the salutary reminder of Japan's vulnerability provided by last spring's Chinese missile tests across the straits of Tulwan. Thus, president Bill Clinton

and prime minister Hashimoto were able to agree at their April summit on a significant extension of the treaty, under the number of troops in Japan and the Japanese military would, for the first time, offer logistic help in peacetime. In an important gesture towards Okinawan sensitivities, the US also agreed to close an air base there and move its functions to other US air beses on the

The accord went less far than US defence officials would have like. They wanted logistic help in war, for example, But the issue of what role Japan rial ambitions for Taiwan and should play in any Asian heed to outsiders.

regional conflict, beyond defending its own territory, remains the subject of a divisive internal debate.

There is an uneasy balance between the desire to make a greater contribution to international security, as argued by a reformers like Mr Ichiro Ozawa, leader of the opposition New Frontier Party, and the need to avoid stirring more unhappy memories of the imperial past among Japan's Asian neighbours, a key concern of the foreign ministry.

. A third change in Japan's post-cold war foreign policy has been highlighted over the past year. There has been a growing sense of independence from the US, a sense that Japan has an alternative Asian view of the world to offer. Asia has long been critical for trade reasons, as shown by the 60 per cent of Japan's foreign aid which goes to the region'sdeveloping economies, but wider interests have recently come into play.

#### Asian role

Japan's teniative attempts to play a greater role in Asian can be seen in the role it played as chairman of the Asia-Pacific Economic Co-operation council last year in seeking to bridge US and Asian views in a critical debate on regional integration.

This ambition can be seen in the attitude Japan has taken to Burma, where Japan has resumed aid before western countries - admittedly a policy for which Tokyo has been crittion for continuing to put commental interests fout.

It can also be seen in the vigour with which Japan is seeking to persuade a reluctant US that China should be permitted entry into the World Trade Organisation.

In short, as a new order begins to take shape in Asia. Japan is shedding some past inhibitions. The nation has emerged as a more active player, prepared to set more of its own strategy, with less

■ Disaster city slowly rebuilds • By Alice Rawsthorn

# battle for recovery

Many signs of the earthquake have been erased, but empty lots remain across the city

Glancing around the central square of Sannomlya, the compercial district in the heart of Kobe, it is hard to see why the bustle of office blocks, department stores and building sites should be different from any other prosperous Japanese

Yet it is only 18 months since Kobe and the surrounding Hyogo region were devastated by the Great Hansin-Awaji earthquake, the worst catastrophe to hit Japan since the second world war. More than 6,000 people died, 35,000 were injured and 600,000 buildings were damaged or destroyed including the Kobe newspaper office which once stood opposite the Sogo department store in Sannomiya, and the city hall, now scaled down from an eight-storey building

to two floors. The Hyogal Prefectural Government has since initiated a reconstruction plan to repair the Y10.000bn damage caused by the quake. The most visible signs of the disaster have been erased, but there are still empty lots all over Kobe and more than 40,000 people living in temporary homes. The authorities are desperately trying to balance the need to return the city to normal with the hope that they can use the reconstruction programme to modernise the local economy.

Before the earthquake, Kobe

who settled in Japan in the 19th century. It was also famous as Asia's largest container port and as the location for some of Japan's leading steel mills, ship building plants, consumer electronics factories and sake breweries.

Although the local economy was fairly buoyant before the quake, the long-term outlook was less reassuring as many of Hyogo's industries, notably steel and shipbuilding, were in decline. Its consumer electronics plants faced flerce competition from new producers in lower-cost Asian economies, and even the port was losing trade to rival harbours in Hong Kong, Singapore, Taiwan and South Korea.

"The local authority recognised that it had a problem in the traditional industrial base,

before the earthquake," said Mr Satoshi Maekawa, senior research officer at the Daiwa Research Institute in nearby Osaka. "It had a latent intention to make changes, but the carthquake has speeded things

After the disaster the first priority was to repair the damage done to Kobe's homes and businesses. Japan's construction companies, including Obayashigumi, which is headquartered in Osaka, shipped teams of workers and equipment into Hyogo to tackle that task. The railway network was repaired within five months and most of the roads are now usable, although the work on the Hanshin expressway, which became the most visible

symbol of the tragedy when pictures of its collapsed pillars



In the effermatic of the disaster that killed 6,000 people and injured 35,000, more than 1,000 refugee camps and supply centres were set up

were emblazoned across the international media, will not be completed until late September. Meanwhile, the journey from Kobe to Osaka takes 90 minutes along local roads, compared with 20 minutes on

the expressway.

Many of the schools and hospitals in Hyogo are modern buildings which were sturdy enough to survive the earthquake intact. Other public buildings, including the city hall, were badly damaged, but many have now been repaired, and the chief concern of the local authority is providing permanent housing for the people whose homes were destroyed in the disaster.

Unlike Tokyo, Kobe was not previously prone to earthquakes, so relatively few residents were insured against them. Some people had enough money to rebuild or repair their own homes after the quake, but others did not and have been forced to go into temporary housing. This problem was aggravated by the fact that the most vulnerable buildings were the traditional wooden houses which were largely inhabited by elderly people living on tiny pensions with sparse savings.

Some 42,000 people are still living in cramped temporary housing in the Kobe region and another 150,000 have moved outside the area.

After months of discussion, the Hyogo authorities have finally reached an agreement with the national government whereby the latter will provide 75 per cent of the cost of constructing 38,600 new housing

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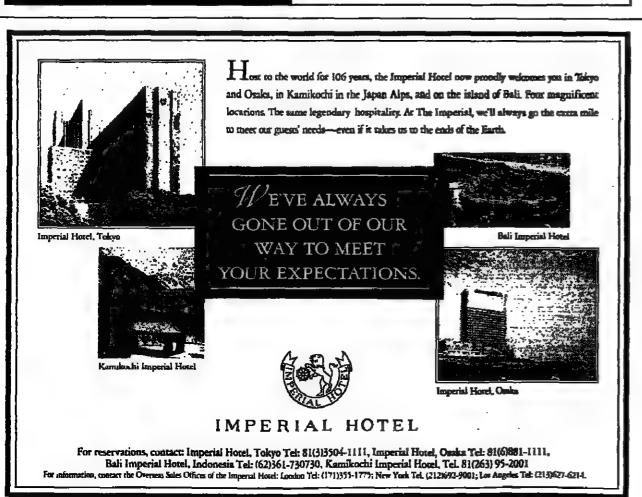


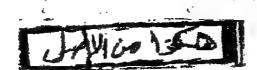






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But his influence in party, Mr Hashimoto's inabil showdown between Mr Ryudovn Br R limited, writes Emiko Terazono

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#### Ryutaro Hashimoto, Prime Minister

The darling of Japan's middle-aged housewives, Mr Ryutaro Hashimoto, is the first Liberal Democratic Party prime minister since his party lost its 38-year reign in 1998 and is known as a fearless ternational trade negotiator.
His ability to take international initiatives in issues such as the US and car exports has won him support from the public and the country's bureaucrats.

Recently he succeeded in obtaining an agreement by the US to give back an air base in Okinawa. Successful negotiations with the US boosted approval rates in the polls.

in domestic affairs, however, his influence seems to be more limited. Parliamentary politics is one of Mr Hashimoto's

weaker points. Mr Seiroku Kajiyama, the chief cabinet secretary has taken on that role of striking tactics with the opposition party. Mr Kajiyama's strongarm tactics helped the ruling coalition buildoze its way through the Jusen housing loan dabacle. Even in his own with fellow party members is said to hamper his full leadership potential.

Mr Hashimoto's next political hurdle will come later this year when the government will try to obtain parliamentary approval to oblige 3,000 land owners in Okinawa to renew leases - due to expire next May - on land occupied by the US military.

Mr Hashimoto cannot afford to let these leases expire since Okinawa is the largest US base in Asia, as well as being strategically important to the US-Ja-pan security alliance.

#### Ichiro Ozawa, leader of opposition

Ever since Mr Ichiro Ozawa was elected the leader of Japan's main opposition party at the end of last year, he has frustrated allies and surprised opponents with his lack of political achievements.

Mr Ozawa, who became a self-proclaimed reformer after he left the Liberal Democratic Party in 1993, was long regarded as the shadow shogum - a backroom operator and revered 'king-maker' of the

Reformist Party.

However, as head of the New Frontier Party, Mr Ozawa has been ineffectual and is said to have become increasingly isolated within his own party. Those who had hoped for a

- both originally from the same faction within the Liberal Democratic Party - have been disappointed.

Mr Ozawa failed to orchestrate a successful attack over the government's liquidation plan for the bankrupt Jusen housing loan companies, and the opposition party resorted to blockading the entrances of the parliamentary committee

In spite of Mr Ozawa's reputation as being a strong leader, the opposition party neverthie a seems to be in the danger of breaking up.
At a time when the New

Frontier Party needs to be preparing for a general election which must be held by July, party members – critical of Mr Ozawa - are threatening to

Mr Ozawa himself has announced the opposition party's possible support in parliamentary matters and seems to be trying to form an alliance with his old nest, the LDP.

#### Naoto Kan, health and welfare minister

Mr Naoto Kan, health minister, showed the Japanese public that the country's inscrutable bureaucrats cars, after all, be controlled. A member of the liberal New Party Sakigake, he managed to uncover information on what lay behind the infection of 1,800 haemophiliacs in Japan with Alds-contammated blood in the 1990s.

Mr Kan, a 49-year-old former civil rights activist, has redsfined the role of cabinet minister, proving that politicians can rule instead of reign.

Although previous health and welfares ministers also questioned the ministry's involvement into the distribution of Aids-contaminated blood clotting agents in the 1980s, they were met with a wall of silence by ministry offl-

Mr Kan, however, ordered the ministry to set up a special investigation group to unveil the past discussions and decision-making.

The group mysteriously came up with notebooks which had been "lost" over the years. His manoeuvring indicated that bureaucrats will follow orders if a minister gave them a highly specific mission.

The revelations have led to an official apology by the government and pharmaceuticalmakers, and a compensation agreement between the state. pharmaceutical companies, and the victims.

The resolution of the HIV debacle has made the enterprising health minister "the man most wanted as prime minister" - and he has now indicated an interest in teaming up with other young liberal politicians to form a new party sheed of the general election

Masayoshi Son, president of Softbank

Dubbed the "Bill Gates" of Japan, Mr Masayoshi Son, the 38-year-old head of Softbank, a software distribution and publishing company, has recently shaken Japan's media establishment with his venture with Mr Rupert Murdoch of News

Mr Son has never been a conventional Japanese business-man. After leaving for the US during his high school years, he developed the world's first 'translation machine' as a student at University of California's Berkely campus and bought a game centre with the \$1m he made from selling the

rights for the system. He shook Tokyo's financial community last year by raising funds on the corporate bond market without appointing a trustee bank, where a financial institution guarantees the bond and takes on the paperwork. The trustee bank system, only seen in Japan, has been widely criticised by corporate bond issuers and brokerages as pushing up the issu-

ance cost of banks without having much practical use. Mr Son may not need the help of the trustee banks, but he certainly listens to the advice of a network of former officials at Nomura Securities and the ministry of finance.

His venture into television with Mr Murdoch is another step into the multimedia arena and follows his purchase of Ziff-Davis, the US publishing company, and his link-up with Yaboo of the US in an Internet. pint vanture.

#### Nobuyuki Idei, president of Sony

For some Sony watchers, the appointment last year of Mr Nobuyuki Idei, as of one of Japan's most important companies, came almost out of the blue. However, as president and chief operating officer of Sony, Mr Idel, has managed to lift spirits at the consumer electronics company, which has started to regain its sperkie. He is trying to turn Sony into a company which can identify with a new generation humour.

whom he dubs the "digital dream kids," and has pledged support for young talent and more research and development in software. networks and information technologies.

Speaking fluent English and French - and speaking his mind - Mr Idei is known for his "un-Japanese" character. While some critics identified him as the protege of Mr Norio Ohga, his predecessor, he has shown that he was ready to push ahead with his own ideas, dispensing with the services of Mr Michael Schulhof, then head of US operations who was said to be close to Mr Ohga.

Mr Idei faces the challenge of changing more than the con-ventional product lines at Sony. The company, which was regarded as a voung maverick company until the 1980s, has become a sprawling bureaucratic organisation, the sort of company from which its founders sought to differ.

#### Hiroshi Okuda, president of **Toyota Motor**

Mr Hiroshi Okuda, who was appointed as president of Japan's largest car maker last August, is the first outsider of the founding Toyoda family to take the helm in 28 years.

Mr Okuda took over from Mr Tatsuro Toyoda, who was hospitalised for hypertension. Although members of the founding family are expected to eventually return to head the company, the injection of new blood at the top has proved a large success at Toyota.

While Mr Okuda's appoint ment has not lead to a significant change in strategy or corporate style, his background in sales has helped boost morale of Toyota's distributors, whose loyalty to the commany is said to have been waning under Mr Taisuro Toyoda, an engineer.

Mr Okuda has taken on a broad range of responsibilities since he joined the company after graduating university, from the supervision of Asian and North American operationsto the management of financial matters. He speaks fluent English and enjoys playing mah-jong. He is also



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### Frivatisation . By Alice Rawathorn

# Disaster rebuilds

Continued from page 6

units. Another 50,000-plus homes will be built by private sector developers and housing corporations.

Progress is slower in the

commercial property sector where, despite the recent: pick-up in the Japanese economy, developers are still nervous about investing in new office blocks and facturies. Mr Keisuke Shikata, head of planning in the reconstruction division of Hyogo Prefecture, said that construction work was either already scheduled, or under consideration, for just 23 of the 60 commercial buildings

destroyed in Sannomiya.
"Many of the larger local companies moved to Osaka after the earthquake and don't plan to come back," he added. 'And developers are worried about finding enough tenants to fill the new buildings."

Nonetheless, the Hyogo Pre-fectural Government is press-ing ahead with its plans to use the reconstruction programme as a way of modernising the economy. In the container terminal, for instance, one reason why Kobe had lost business toother Asian ports was because its berths were too small to accommodate huge new vessels. The largest of the old berths were 14m deep, eight new ones are now being built with a depth of 15m, and the smallest of the old berths will not be replaced.

Similarly, the authorities are trying to reshape Hyogo's industrial base by drawing more companies in fast-expanding areas, such as multimedia and advanced electronics. Mr Shikata admits that there is no evidence to suggest that such companies are moving into the region. However, the Ministry of Post and Telecommunications plans to set up a Kobe International Multimedia and Entertainment City, which will include research and education institutes, to

provide a hub for them. The Hyogo Prefectural Government has mooted other proposals for a new conference centre, an import shopping complex and an enterprise zone on a reclaimed island in Kobe's harbour, but the region's finances are already

severely strained.

# Accident-prone

The stock market's recovery has prompted the

finance ministry to dust down its ideas

It is scarcely surprising that the Tokyo financial community's reaction to the news that the Japanese government is recommencing its oft-delayed privatisation programme has been far from enthusiastic. So far, Japan's attempts at

privatisation have been, at best, accident-prone. The first of this year's issues is the sale of the shares in Japan Tobacco (JT) which were left unsold after that company's initial public offering two years ago. The next candidate for sale, the JR West railway company, should have gone public last year, but was forced to abendon its plans after the Kobe

earthouake. Other proposed state issues have also gone on ice because of the shuggish state of Japan's stock markets. However, the market's recovery since last summer's four-year low - coupled with the need to reduce central government debt - has prompted the finance ministry to dust down its privatisation plans. Will its efforts be more

successful this time? "The reason why the governnent is so keen on privatisation again is concern about budgetary conditions," says Mr Kunji Okue, economist at Dresdner Kleinwort Benson in Tokyo. "The economy has recovered, but only gradually. The equity market has improved, but it is questionable whether it can swallow so

many new issues." The first test of the market's capacity will come to a head at the end of this month when the new tranche of JT shares start trading.

Japan Tobacco is the country's only tobacco company and for years was a stateowned monopoly which manufactured its own brands of cigarettes, including Mild Seven and Seven Stars, and controlled the distribution of foreign tobacco products in

Its monopoly was abolished in 1985 and the company has since tried to expand into other countries and other product sectors, while the government has implemented plans to sell a third of its shares on the stock market. All of those shares were put

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up for sale in 1994, but only two thirds were sold. This spring the ministry of imance unveiled proposals to sell the

remaining 272,390 shares. Significantly, the ministry departed from its past policy of fixing the share price after anctioning the stock among domestic institutions, in favour of a book-building exercise, whereby its advisers recommended a price after consulting prospective investors. Past auctions had been followed by falls in the share price. The ministry also set a precedent

by appointing a foreign adviser, Goldman Sachs Inter-

national, the UK arm of the US

investment group, as well as Nomura Securities, one of The first test of the market's capacity will come to a head at the end of this month

Japan's most powerful banking

groups.

The share price that the government and its advisers finally decided upon was Y815,000, a slight discount to IT's market price, which should ensure that the issue yields a total of Y222bn. The final details of the sale were announced in mid-June and the new JT shares will start trading at the end of July.

The next privatisation prospect is JR West, one of the six passenger railway companies created in 1987 when the state split up the old Japanese National Railways (JNR) network. JR West, which had operating revenues of Y874.2bn last year, is the second largest of the six companies and covers a region of western Japan including the busy lines between Tokyo, Osaka and

The government has long been anxious to privatise all six passenger railway companies, not least because it is eager to pay off the Y27,600bn debts left by JNE's abolition

which were transferred in 1987 to a specially created company, the JNR Settlement Corpora-Initially the corporation had hoped to pay off part of those debts by selling the land it took over from JNR, but that

plan has been impeded by the

steep decline in Japanese prop-

Newto Kes, beeth minister to ten

erty prices. One railway company, JR East, was privatised in 1993 and, even though its issue trig-gered a dramatic fall in the Tokyo stock market, JR West was due to follow suit in March 1995.

However, the damage and disruption caused by the Kobe earthquake meant that JR West could not meet the financial criteria required to go public and was forced to postpone its flotation plans.

Trading conditions have since improved and JR West filed a formal application to be quoted on the Tokyo and Osaka stock markets in June. It is now preparing for an auc-tion to set its share price in early August and for its shares to start trading in early Octo-

The proposed auction raises awkward memories of the less successful aspects of past attempts at Japanese privatisation. However, the authorities have struck a cautious note by stressing that it has not yet decided how many of the JNR Settlement Corporation's 2m shares in JR West will be put up for sale. The final number will be determined by the likely level of demand and some Japanese analysts suspect it could be as few as 500,000.

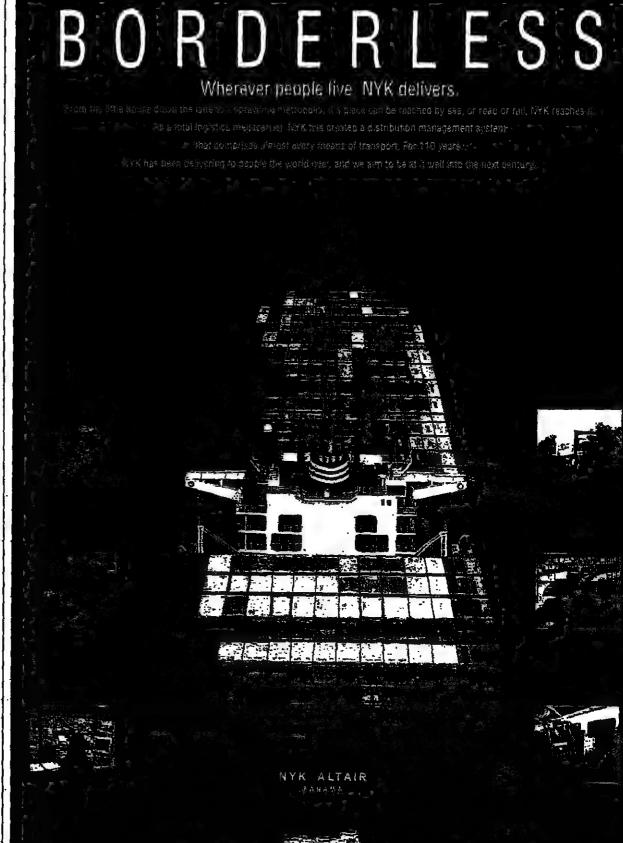
If the JR West's second stab at privatisation proves successful, other railway companies are expected to follow it on to the stock market. However, the government's

newfound enthusiasm for privatisation also extends to other sectors. NTT, Japan's domestic tele-

communications company, is an obvious contender as a third of its shares are already listed and legislation is already in place for the state to sell another third. The spotlight may then fall

on newcomers to the privatisation arena, possibly on the Japanese post office, which is the world's largest savings institu-tion and a highly controversial stock market candidate. Japan's banks have lobbied

hard for the post office to go public hoping that this would remove the government support and subsidies that enable it to offer high interest rates to savers. But the post office's own employees are firmly sat against it, which may raise yet another set of problems for Japan's accident-prone privatisation programme.



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Organised crime • By Gerard Baker

# Moving out of the shadows

Connections with the 'yakuza' have played a big role in Japan's financial problems of the last four years

long been a central feature of Japan's distinctive version of the free market economy. The *yakuza*, tattoo-infested, punch-perm coiffed gangaters, numbering as many as 80,000, are a significant element of the statistically less well-documented parts of the economic system. In the hig cities, Osaka, and

Tokyo especially, they have long enjoyed a virtual monopoly over the usual underworld ntertainment staples - prostitution, gambling, illicit drinking

Safely in control of their nether world, the yakusa have generally been left unmolested by a police force who have often seen them as useful extra pillars of social stability and order.

As long as they seasoned their less-savoury activities with a sprinkling of "good works" - a bit of assistance for the under-privileged in their neighbourhoods, conspicuous donations to local charities - they could carry on their core businesses in whatever peace their fierce inter-gang rivalry would allow

But in the last few years, their search for more sophisticated and lucrative forms of bring them out of the shadows of Japanese society.

The process has revealed ome distinctly unattractive truths about Japan that the authorities would much rather remained hidden away still - not least because they demonstrate the occasional intimate relationship between criminals and the supposedly respectable business establish-

Yakuza long ago realised the financial potential buried in Japan's secretive business world. A popular source of

Delwa Bank

Tokyo Securitie

Nippon Steel

Kangyo Bank

Nippon Sanso

■ Trading losses • By William Dawkins

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FINANCIAL BLUNDERS

rganised crime has earnings for them in the past was corporate blackmail: they would threaten to disrupt shareholders' meetings with uncomfortable revelations about company directors unless they were handsomely paid off. Many supposedly respectable companies were happy to pay up, rather than lose face.

But as with many entrepreneurial Japanese, it was the real estate boom of the late 1980s that set the pulses of the gangsters racing. As land prices rose sharply they sensed an opportunity to break out from their high-risk. low-vield semi-felonious activities. Within a few years they had slotted themselves into a wide range of property market niches, most often with the help of more established

The most direct form of *yakuza* property market activmeans, literally "land-raising". The euphemism referred essentially to bullying tactics employed by yakuza at the behest of property developers. Land is scarce in Japan's big cities, and as the "bubble of land prices began to inflate

the pressure on developers to find new land for building intensified. But the jigsaw puzzle layout of plots of land in urban Japan made the task difficult. Developers had to buy up each parcel of land from sometimes stubborn owners, before they could build something suitably large to endure real profits. That was where the yakuz came in. Companies would hire mobsters to "persuade"

the landowners to sell. If threats were not enough. arson or the odd broken limb usually settled the matter to the developer's benefit. For their efforts, gangsters

were well-rewarded - often

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Currency derivatives

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Foreign

exchange

Foreign

Fears over risk management

1996

ium in the property that would be raised just months later. But the developers would pay for the Faustian pact. The yakuza were so useful that they became indispensable. Several companies invited gang bosses to join their boards. Their direct methods worked well in a whole range of dealings with recalcitrant customers, bank-

ers or tenants. But then the bubble burst, and the dynamics of the relationship changed. As land prices fell, property developers fell quickly into the mire. Banks, which had asked few questions about values connections when the going was good, now found themselves forced to play by the rules of the criminal underworld.

'Mobsters have taken on a new significance in the economy

Attempts to recover non-nerforming loans from companies with gangster connections, were not often successful. Several bankers paid dearly for their involvement: most, however, were too scared to press their claims, and loans were written off.

The ever-resourceful gangsters have found new ways to exploit the collapsing market for their own ends. A favourite technique in current vogue involves the yakuza in a form squatting. They identify buildings used as collateral for loans on which interest payments have long since stopped. Banks' attempts to recover the money through a sale of the property suddenly get nowhere - no-one wants to buy a building occupied by men with a penchant for sword-play with parts of their rivals' anatomies. Their various activities in the property

market mean the yakuza have

Executives are worried that unexploded

apan's latest corporate Daiwa Bank's Y110bn loss on

catastrophe, the \$1.8bn cop- US treasury bonds last year, a

Y152bn foreign exc

ten off by the banks.

by Kashima Oil in 1994 and

Showa Shell's Y165bn foreign

exchange loss in 1993, not to

mention the thousands of bil-

lion of yen of dud domestic

property loans now being writ-

One factor in Sumitomo's

loss was the culture of per-

sonal trust, ironically part of

the team ethic that makes cor-

porate Japan so strong, and

very deeply rooted in this 400

year group, once a copper

refiner in early 17th century

Kyoto. Trust in this case was

vested in Mr Yasuo Hamanaka,

48, given sole charge, over the

past 10 years, of the world's

argest copper dealing opera-His losses may have been

covered up for a while by

senior managers, as allegedly happened in the case of Mr Toshihide iguchi, Daiwa's for-

mer New York bond dealer.

Merrill Lynch, the US securi-

ties house which handled some

of Sumitomo's copper

accounts, maintains the pay-

ments were properly author

ised. The group denies a cover-up. Even so, metal traders in

Tokyo assume that the faith of

Mr Hamanaka's managers

Continued on next page

financial bombs could be laying

per trading loss in June at

Sumitomo Corporation, one

of its most venerable trading

companies, exposes wider

trois. That, at least, is the

belief of a senior executive at a

Japanese securities group, who

aged of the country's top com-

panies - Illustrates a general

deficiency in Japanese risk

Certainly, Japan has notched

un a significant roll-call of

financial catastrophes in

recent years. They include

argue that the loss - by one of

most conservatively man-

weaknesses in corporate con-

undetected in Japanese companies

country's financial crisis of the last four years. Raisuke Miyawaki, once a senior policeman, now a private-sec tor adviser on organised crime, estimates that the sakuza are involved in at least a tenth, and possibly a third, of Japan's total Y50,000bn-worth of non-performing losms. As a result, he says, mobsters have taken on new significance in the econ-

The unshot of these ties is that yakuza began to grow out of their inferiority complex that they were members of the underworld. Instead, they began to develop a superiority complex vis-a-vis the country's financial institutions since they felt they had looked out for these firms during the bble economy," he says.

Police estimate that a large number of some of the bigges creditors of failed financial nstitutions in Japan are mobrun or influenced. Several of them even used connections with politicians to help mooth their path in the days of the hubble economy.

The sanguine view is that with the collapse of the bubble, their activities have been forced out into the open, where their lifestyle will not

Rarely have the Japanes media covered in such daily detail the nefarious antics of organised crime as in the last months. Prosecutors and the police have said they will redouble their efforts to bring

that, on the contrary, the events of the last decade have demonstrated just how desply enmeshed in the mainstream of Japanese life gangster have become

Their tendency to pursue their interests through threats and violence gives them gree power in a largely peaceable society. Even the optimists do not expect them to retreat

II Political scene • By William Dawkins

# The circle is complete

The return to power of the Liberal Democratic Party marks an almost comforting return to the natural order of things

Japanese politics has moved full circle, from the partial collapse of the old order to its return to nower.

The circle was completed when Mr Ryutaro Hashimoto leader of the conservative Liberal Democratic Party, became prime minister in January. putting the LDP back on top for the first time since its 38year-old monopoly in power was broken with the loss of a peral election in 1993.

The new government, which believes in fiscal expansion, in taking deregulation at a moderate pace, and is a keen upholder of the security alliance with the US. is popular. And Japan's gathering economic recovery adds to the feelgood factor.

During the first few months of office, Mr Hashimoto won the highest opinion poll ratings just over 60 per cent - of any LDP prime minister since the dary Mr Kakuei Tanaka

in 1972-1974. Even after the end of his political honeymoon, Mr Hashimoto now commands a respectable 40 per cent support. in the next general election

likely late this year or early next, the LDP is widely expected to increase its number of seats in parliament.

The opposition New Frontier Party, a group of LDP rebels. loosely agreed on the need for economic deregulation and a more internationally assertive Japan, is meanwhile trailing with around 10 per cent of the vote, too fragmented to be able to offer a stronger message.

Cynics might be forgiven for thinking that the radical changes that seemed in prospect three years ago have come

Then, the old style of backroom government by party faction appeared to have given way to a generation of younger politicians, who promised to create a more open democracy, to push for economic deregulation and put consumers, rather than producers, on top.

The LDP's fall was then seen by its own members - as well as opponents - as a punishment. The electorate was distilusioned with the whims of LDP factions, felt to be remote from their own aspirations. series of political corruption cases and with an economic status quo that ensured that Japanese prices were the highest of any advanced economy. In the event, reality was

more subtle. There was a ritual element to the LDP's punishment, which made the damage to the old system look greater than it really was. The new order simply failed to domi-

The first post-LDP government, a coalition of reform-minded LDP defectors under Mr Morihiro Hosokawa, a young former provincial govermandate for change.

His deregulation programme was liked both by the Japanese Mr Hosokawa was the most popular prime minister in the country's history - and by foreign governments, which d that the new Japan would ouickly dismantle trade barriers and suck in more for

But Mr Hosokawa lasted barely eight months. Allegations of personal financial impropriety, stirred up by for mer LDP colleagues, caused the aristocratic Mr Hosokawa,

How the political parties line up New Herbingel Party (Shirehinto)

The main political parties

Liberal Democratic Party: Formed in 1855, metaly conservative but includes a young generation leads on political and electional reform Consolidating its light treater. Mr Ryutaro Hashimitto. Social Democratic Party, Formed in 1906 as the Japan Socialist.
Party, but changed its name in 1904. The party is on the point of balog broken up and promed as a centre left European style social democratic party, possibly with other line-mixed politicers from the coefficient opposition.

Leader Mr. Tornich Mungania.

Leader Mr Torritch Niumannia.

New Herbarger Purcy: Formed in June 1963, this carpre-left EDP spliner group is tooking by a pariner is number two, Mr Yukio Heboyame, is seeking to form a new referent midded party before the next election, possibly with former members of the SDP.

Leader Mr Massycshi Tabanana.

New Prontier Party: Formed in December 1904, this is a disperate alliance of river small gridges, deminated by former LDP politiciers who pracipation the past few years of political fregmentation by leaving the LDP in Spring 1963, debition it of a performentation by leaving the LDP in Spring 1963, debition it of a performentation by the politiciers who have the past few years of political fregmentation by leaving the LDP in Spring 1963, debition it of a performentary majority, now totogens to essent itself.

such as condemnation of the

US-Japan security alliance, its

former support for communist

North Korea and its resistance

The party's supporters fled,

many to the Japan Communist

Party, the only laft wing group

left. It was the need to rebuild

his party's broken fortunes

exhausted Mr Murayama to

hand over power to Mr Hashi-

moto, after 18 months. The

aggressive young LDP star was

the obvious candidate; popular

for his tough trade stance

against the US in last year's

ing its way back to the top

over the past few years, the

new opposition, a disparate

band stretching from centre

left to religious right, has

attempted to put together a

single party organisation capa-

ble of challenging the govern-

ment. The result has to date.

to sales tax.

a relative novice to national all its most important policies. politics, to lose patience and esign. The government coalition limped on for another two months under the likeable but uncharismatic Mr Tautomu

The Hata coalition succumbed to a parliamentary coup in June 1994 staged by an



Mr Hashimoto still commands 40 per cent poli ratinga

extraordinary new alliance, a marriage of convenience of the LDP and its traditional foe, the

Party. The socialists' price for forming a government with the LDP was to have their own leader, a former fishing union official, Mr Tomiichi Muray-

ama, as prime minister. Power also came at great cost for the socialists. In deference to its larger coalition partner, the SDP had to abandon

car trade talks and blessed with the essential backing of LDP former faction leaders like former prime minister Mr Noboru Takeshita. While the LDP has been edg-

The remnants of the Hata and Hosokawa coalitions, nine small parties, got together in

late 1994, amid a great publicity fanfare, to form the opposition NFP. But the new party has ever since been torn by internal disputes between three factions; those loyal to Mr Ichiro Ozawa, the party's strategic mastermind, whose robust personal style is criticised as un-Japanese; followers

of Mr Hata and Mr Hosokawa: and allies of the Komeito clean government party, which is close to a powerful Buddhist i ޱ. 141

group called Soka Gakkat. These rivalries have paralysed the opposition's ability to make policy. It is seen by critics as no more than a fragmented group of former LDP politicians, whose ideas are indistinct from the ruling party. The logical consequence. seen by political observers as likely, would be for some senior members of the opposition to rejoin the LDP after the

ext election.
If so, that would bring mod ern Japanese politics more or less back to where it started in 1955, when the LDP was formed as an alliance of two conservative group. And yet, at the same time, there have been two kinds of real change over

the past few years: ☐ Pirst, parliament managed to agree in late 1994 on a new electoral system for the lower house of parliament, designed to encourage politicians to woo the cash handouts and public works projects of traditional constituency electioneering.

The aim of the new system, to be tested for the first time at the next general election, is to rebuild low public confidence in politicians,

The original plan was much watered down in the nearly five years required to achieve agreement from understandsbly reluctant members of parliament, fearful of losing their jobs - and there is a risk that it could be further dijuted

But the new system, as it now stands, does tip the bulance away from the old regime. in which large districts would provide seats for up to six candidates, some of which would

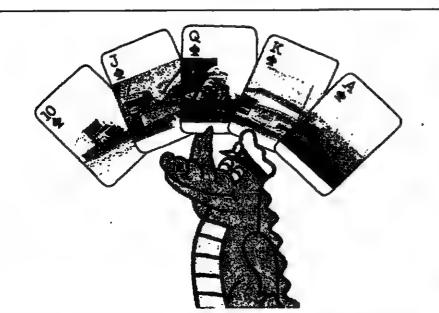
come from the same party. The lower house is to be reduced, at the next election, from 511 to 500 seats, of which 200 will be chosen by propor tional representation and 300 by direct vote in a single-seat constituency.

Under the old rules, a candidate could win a seat with as little as 10 per cent of a multiseat constituency vote; now he will have to win at least twice that proportion of votes.

□ The second change is the emergence of an increasingly vocal young urban electorate. keen on deregulation and a better deal for consumers.

These new voters are impalishment, as shown last year. when two outsiders, a former sitcom actor and an ex-come dian were elected as governors of Tokyo and Osaka, the top jobs in local politics.

In the run-up to the next election, politicians on all sides will be fighting to attract that protest vote. That, in itself is a change-from the older order. when the secret of getting in to government was to cultivate



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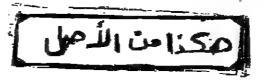
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Japanese women seek an increasing range of opportunities which did not exist

The same of the sa a few decades ago hen Atsuko Toyama joined the Ministry of Education in 1962. she was one of just three women accepted by the ministry as career

bureaucrats. Japanese women have come a long way in the past 30 years. In 1993, Ms Takako Doi Secame the first female speaker of the Lower House and today there are 40 women in the education ministry who are on the career track

Women are active in just about every walk of life and have made a distinct mark in many fields from domestic diplomacy and private

Perhaps the most internationally-renowned and respected Japanese woman today is Sadako Ogata, UN High Commissioner for

Ogata has been described by Nicholas Burns, US State . Department spokesperson, as one of the most capable public officials in the world and a strong candidate to become

the next UN secretary general. But what surikes most people when they meet Ogata is her smallness, her open nature and her charm. . . -Born in 1927 in Tokyo, Ogata, whose father and grandfather were both

diplomats, spent a good part of her childhood years abroad, in the US and China. After graduating from the University of the Sacred Heart in Tokyo, she studied international relations at Georgetown University and received a master's decree in political science from the University of California at

Berkeley. Although she has a high profile role as top UN official responsible for refugees that had previously been the reserve of the white male establishment, Ogata . .

Yet it is clear from her courage in risking danger to go into the field, her willingness to expose herself to criticism by adopting umprecedented measures and the sheer energy she brings to the job that Ogata is totally dedicated to her mission of

refugees throughout the world who depend on the UNHCR. Her reputation is formidable, as a strong leader, a thinker and a humanist who has restored morale at the UNHCR and made it one of the most open agencies of the UN. At the same time, although Ogata has had to leave her family behind in Japan, her friends know her

as a dedicated mother and

helping the tens of millions of

Toyama at the Ministry of Education is another diplomat who has succeeded in achieving the difficult task of the balancing the family. Although she is more than ten years younger than Ogata, the soft-spoken Toyama who has a gentle but firm manner, remembers her parents' dictum that she should raise a family as well as pursue a career to contribute to the good of society:

She has succeeded in achieving both objectives her parents set her. Having risen through the ministry's ranks to become commissioner of the Cultural Affairs Agency, Toyama has been named. Japanese ambassador to Turkey, a post she will take up next month. She is the sixth female ambaseador in Japanese history.

It is perhaps fair to say that Japanese women have to work harder than most men not only in order to win recognition in male-dominated organizations but also to dispel stereotypes about what is expected of a woman or how she is likely to behave.

Toyama notes that her appointment as a career bureaucrat also forced her male colleagues in the ministry to deal with a new and unfamiliar situation. "I came up against many difficulties that men would

not have experienced," she recalls. But she did not allow the expectations those around her might have had of her as a woman, to get in the way of her work. "I changed my way of thinking. Rather than merely worry about what people thought of me, or how they viewed me, I decided to concentrate on what I could do for the job - and for

others," she says. But public office, and the academic world where Ogata spent her early working years as a professor at Japan's University, have generally been more open to women than the business world where few Japanese wom have won recognition.

Women in Japan have been able to pursue successful careers in business mainly as entreprenents or in design where individual creativity is the key determinant of success

Rei Kawakubo, who has built Comme des Garcons into a \$100m fashion business, became the first Japanese to win the prestigious title of best designer from the French Journal de Textile in 1967.

Noted for a rigorous attention to detail and her love affair with black, Kawakubo, 54, has won plaudits from many corners as one of the most innovative forces in the fashion industry. She pioneered such design elements as asymmetric allhonettes and double collars. Unlike many fashion

designers among even the more successful names in Paris, who keep an eye out for sesson, Kawakubo is not one to concern herself with the latest trends, Instead, she sees fashion as a medican for ingovation and self "That, I believe is why

Kawakubo is so widely respected," says an editor of a popular fashion magazine in Takvo. Born in Tokyo just before

the end of the war, Kawakubo, at one of Japan's most

universities, studied fine art

hefore soing into advertising. She onened Comme des Garcons in 1973, nearly a decade after the Olympics came to Tokyo and at a time were enjoying the fruits of their country's growing economic success.

More than two decades later, Kawakubo does not fail to surprise and delight her andience with innovative creations. Her recent. departure from black to colon - she has not used Comme des Garcon's trademark black in her past few collections shows Kawakuho breaking away from a trend she herself created, in further pursuit of

The achievements of wome such as Ogata, Toyama and Kawakuho, have inspired younger Japanese women to seek an increasing range of opportunities which did not exist just decades ago.

Toyama, who acknowled there is a pressing need to open up more opportunities to women and make it easier for them to balance the demands of a career with those of a family, is nevertheless hopeful about the future for women in

"In today's Japan, young women are much more energetic and unique than men. Society is changing, men are changing, too," she Certainly, the traditional

view that an intelligent, ambirious woman does not make a good wife, may be less popular these days. particularly after the marriage of Princess Masako, a Harvard graduate and ex-foreign ministry bureaucrat, to the Crown Prince. But from the point of view

of many young hopeful Jananese women, change is clearly not coming fast enough. Each year, more than 500 women sign up with Pasona, an employment consultancy, in search of work in Hong Kong, where greater job mobility and a more results-oriented employment system is believed by many to offer better chances for female advancement.

■ Football • By Emiko Terazono

# Row over World Cup plans

Japan and South Korea will co-host the next world tournament finals in 2002

Many Japanese politicians have been relieved by the recent decision by FIFA, the international football association, to appoint both Japan and South Kores as co-bosts for the 2002 World Cup football finals.

Jitters among Japan's politi-cal community had preceded last month's FIFA decision games. The rivalry between Japan and South Kores had been intensifying, with the Korean government expressing full support for its nation's cause. World Cup fever took over Korea just before the deci-sion was made, and Japanese politicians had expressed concern about a potentially huge outcry in Korea if Japan was appointed to host the tourns-

The co-hosting decision has hence been welcomed by politicians as an opportunity for healing old wounds which stem from Japan's colonial rule of the Korean peninsula between 1910 and 1945 and a chance for both countries to work together in hosting one

sporting events. The decision provided a recent excuse for heads of both

countries to hold a meeting to start preparations for the tournament. Although Mr Kim Young Sam, the Korean president, and Mr Ryutaro Hashimoto, Japan's prime minister, seem to have hardly discussed football, the recent meeting gave both sides a forum for rebuilding diplomatic relations which had soured over the sovereignity of an islet and a way of helping to resolve long-held

anger over the way Japan once forced Korean women into sexual slavery as "comfort women" for the Japanese army during World War Two. Now, in sharp contrast to Japanese politicians, the country's football officials have

taken FIFA's co-hosting deci-

sion as total defeat. Their disappointment was apparent dur-

ing the press announcement in Zurich of the association's decision where Mr Ken Naganuma - head of Japan's bidding committee - looked as if he was going to burst into tears. Prior to the decision, Korean government officials had privately suggested to Japanese

counterparts a possible co-hosting. Japan's nationalistic press had called co-hosting the "dev-

il's whisper", regarding the

ean football delegates who might be seeking a "safety net" in the event that the Japanese

Now that the FIFA decision has been announced, critics of the Japanese bidding team accused officials of ignorance of the politics within FIFA: cohosting was seen as a defeat for Mr Joso Havalance, the association's president and general secretary, who had

Politicians and football officials clash over FIFA's decision on co-hosting World Cup

supported Japan its bid. The media's wrath aside a partial hosting is better than nothing for Japan. The popularity of country's J-League, the professional football league which became a national obsession when it was launched in 1993, is now running out of steam. Attendance at its games are faltering as are sales of J-League retail

have been sliding to record lows. The new league had appealed to the young generation which had been looking for alternatives to professional baseball, a sport they regarded as slow and lacking in colourful stars. The J-League, it was believed, would provide fans with big sporting personalities and exciting matches. But the early appeal has worn-off. partly due to the failure of the Japanese national team to make the 1994 World Cup Games in the US. The Japanese beam suffered a crushing goal in the last few seconds of the

stadiums around the country

World Cup tournament. And while the Japanese team has just managed to qualify for this year's Olympics, a victory against other teams le not widely expected. A humiliating spate of defeats could also cast a long shadow over

qualifying games against Iraq, thus losing its place in the

Japan's football business. launched, tickets to football games were hard to come by, with those for the stronger teams almost impossible to buy. Now, supporters are filiing only about half of the stadiums with the weaker teams

Continued on next page

### Inquiry into latest financial upsets

Continued from previous page

made things worse by allowing him to pile up losses Whether or not Mr Hamenaka really was acting alone. the first evidence of the official inquiry by six regulators in the three countries involved, Janen, the UK and the US, sug-

gests that the group was espe-

cially voluerable. Looking beyond Sumitomo. common threads are discernible in the recent run of financial blunders. Misplaced trust in the rise in asset prices, a hangover from the boom years of the 1980s, is one such thread, suggests Mr Akio Mikuni, president of Mikuni Credit Rating, the only independent Japanese credit rating com-

may be that Japanese companies expect less of a hammering from their main shareholders when they make a blunder. Those shareholders are often their own banks, suppliers, or even members of the same keiretsu corporate family. Business relations, as much as earnings per share, are these shareholders' priority - and they are unwilling to let blunderers collapse or be taken over. This is especially true of Sumitomo, whose largest shareholders are six keintisu

the equity. Japanese trading companies pose a specific risk management headache. They are uniquely diversified, both by geography and sector, and have become more so over the

consins, holding 24 per cent of

ster their notoriously low prof- Bank of Japan, which has its by expanding beyond their original export import businesses into a bewildering range of ventures from satellite television to power genera-

Sumitomo, whose corporate motto is "global mind, global reach", was the world's fourth biggest company by sales in 1994, and yet merely 408th in profits. To try to redress that imbalance, it has built up interests in mobile telephones. industrial parks, textiles, food. chamicals, oil, steel and drug retailing among others.

The finance ministry has the widest regulatory remit of any government body, yet its official are relieved to find this is the one financial upset for which they have no formal

opened its own inquiry, but only into the risk, which it believes to be insignificant. that financial institutions doing business with Sumitomo

might be harmed by the loss. All this suggests that more unexploded financial bombs could be lying, undetected, in other Japanese companies. Fragmented financial regulation, naive faith in individuals and asset prices and weak shareholder pressure all suggest that it could happen

Quite a few Japanese company presidents may be nervously scanning internal audits over the next few months, wondering what grim surprises are concealed in their dealing rooms and treasury



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KEY FACTS ON JAPAN

■ Contemporary art • By Alice Rawsthom

# Avant garde tradition

New venue features the work of influential Japanese artists, such as Jiro Yoshihara and Yoshishige Saito

Any art buff visiting Tokyo has hitherto had to race around the private art galleries to piece together a picture of the Japanese modern art scene. now they can head straight for the new Museum of Contempo-

rary Art. The museum, which opened last summer in a glacial building designed by the architects, Takahiko Yanagisawa and Kisaburo Kawakami, lies on barren strip of land beside the waterfront at Kiba Park in eastern Tokyo. It combines examples of post-war Japanese painting and sculpture with works by western artists in a permanent collection and temporary exhibitions.

#### Opportunity

Arguably the museum's chief attraction, particularly to a for-eign visitor, is the opportunity to see the work of influential Japanese artists, such as Jiro Yoshihara and Yoshishige Saito, who rarely exhibit in the

Continued from previous page

suffering severely. Although

the J-League refutes claims

that the league is going

steadily downhill, it describes

the initial hype over the foot-

ball league as "over-done" - with the result that current

popularity is inevitably coming

down to more normal levels.

Nevertheless, today's numbers

clearly indicate faltering popu-

larity. Sales of paraphernalia,

once worth Y30bn in 1993, are

Working groups in Japan,

Korea and FIFA are now trying

to solve technical difficulties

which will arise from co-host-

ing. Choosing the venues for

the games will be one decision

which is likely to cause anxi-

ety among the 15 Japanese and

falling by a third.

recently contemporary art was not taken seriously outside that small bohemian circle. This is partly because Japa-nese art historians have tended to concentrate on the art executed before the Meiji era in the late 19th century, when the country embraced Western industrial values, and have

made little attempt to interpret

contemporary developments.

pre-war art scene had the deca-

dent flavour of 1930s Berlin

and 1930s Paris, but until

As a result, Japan's modern artists have made little impact in the west, despite the fact that architects such as Tadao Ando and Arata Isozsaki are lauded for their ability to infuse modernist forms with a Japanese spirit, as are designers from Shiro Kuramata, to Rei Kawakubo of Comme des Garçons. Probably the bestknown Japanese artist internationally is Yoko Ono, who was part of the 1960s Tokyo avant garde, but that is largely because she married the pop star, John Lennon,

One of the first attempts to eration of post-war art was a series of exhibitions on the Japanese arant garde of the

dates. Japan's football officials will have a hard time selecting

among the 15, since municipal

governments have invested

taxpayers' money in building

stadiums and have also con-

tributed to the bidding cam-

Other problems include

deciding where to hold the

final match, the expected dis-

parities between admission

and other fees between Japan

and Korea, and what to do

Mr Shoko Kajiwara, general

manager of Japan's World Cup

bidding committee, recently

expressed concern over how

some Koreans would react at

seeing information signs in

with visas for the fans.

Dilemma over World Cup

Concern

this region provides. For fast, flexible service,

the Tokyo Metropolitan Art Japan has always been a strong avant garde tradition, Museum in Ueno Park during particularly Tokyo, where the the 1980s. However, that venue was too small to show more ambitious presentations and the new museum has taken over the 3,000 works in its permanent collection and acquired 500 other pieces of its

#### Assets

It now shows 150 pieces from that permanent collection alongside temporary exhibitions, which this year include shows devoted to the work of the painter, David Hockney, and photographer, Cindy Sherman, as well as modern architecture and urban theory.

Another asset of the new museum is the selection of contemporary Western art taken from the permanent collection. Many of these works were recently acquired and the Yen's strength has enabled the curators to add beautiful pieces from contemporary fig-ures such as Gerhard Richter and Anselm Kiefer, to those of the modern masters, Mark Rothko and Elisworth Kelly.

The Museum of Contemporary Art is open Tuesday to Sunday at 4-1-1 Miyoshi, Koto-tu, Tokyo. Tel: (813) 5245 4111.

A trickler question is

whether the Emperor of Japan will participate in the event if

the opening ceremony is held

in South Korea. In the past,

official visits by the Japanese

emperor and empress have been contemplated but subse-quently cancelled by the Impe-

rial Household Agency, due to

feers of angry outcries among

In spite of the various World

Cup difficulties, one consola-tion may be that the co-hosts

of the tournament will auto-

matically receive the right to

This fact will exempt both

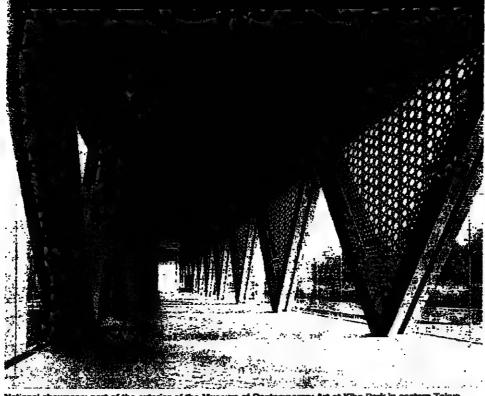
countries from having to play

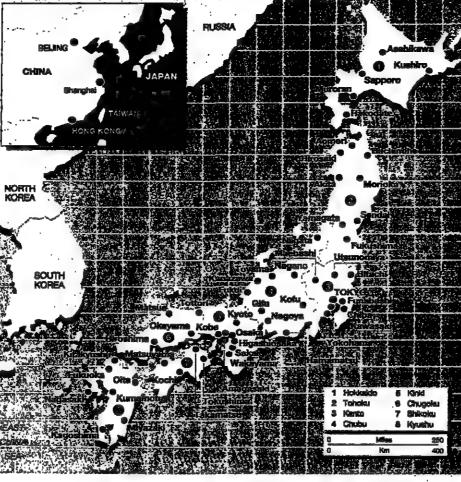
in the qualifying matches -

and may be the only way that

Japan gets to play in the World

play in the 2002 tournament.





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weave their way between Tokyo's tower blocks

#### 16 Korean municipal candi-Japanese - which are banned Cup finals.

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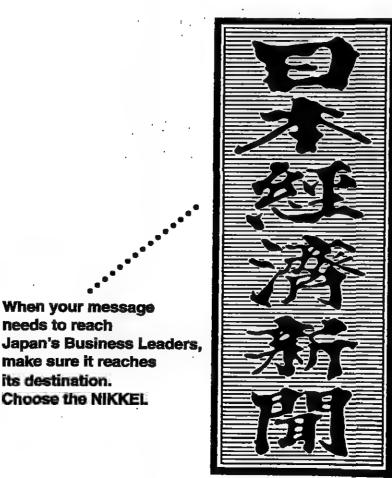
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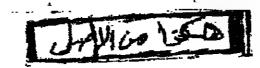
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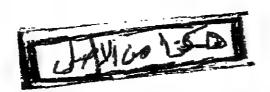
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FINANCIAL TIMES FRIDAY JULY 19 1996

Bartolome does not believe that family-friendly employ-

ment practices have emerged

as some sort of philanthropic

gesture by employers. He

thinks they have much more to

do with the bottom line. The

potential loss of several thou-

sand pounds because of the

failure of an individual to set-

tle into a foreign assignment is

a nowerful incentive for man-

agement to take an interest

in the personal lives of

research there were fewer con-

flicts involving working part-ners, but their attitudes

towards domestic responsibili-

ties appear to have changed

surprisingly little as he has updated his work over the

If the "new man" does exist

the children. The average male

ome 27 years ago when Fernando Bartolomé,

de Empresa business school in

Madrid, began studying the

way that executives balanced

their professional and private

lives, the prevailing attitude

among companies and employ-ees was that the two were not

- or should not be - related.

What an executive did outside

his work - and it almost always was "his" - was his

with his employer.

Today that view is changing

as the dividing line between

private life and working life

becomes blurred Computer

technology, for example, enables work that could once

have been completed only in

usually male, a big difference

is that his wife or partner may

The emergence of women in

virtually every area of work is

continuing to have an impact

on employment policies. Multi-national companies have been

made sharply aware that the

domestic arrangements of an

employee, male or female, can

be vital to the success of a

career move such as a foreign

be pursuing a separate career.

While the executive is still

an office to be done at home.

ss and nothing to do

professor of manage-

ment at the Instituto

#### RECRUITMENT

JOBS: Employers are paying more attention to domestic lives

# Happiness starts at home

responsibilities for the underfives. The proportion of time that men said they would make available for fatherly responsibility increased as the

The recognition of such Executives are much more interested in children when they can play tennis with them, than when their children costs, said Bartolomé, speaking at a Royal Society of Arts seminar in London last week, has led to widespread adoption of the once rare "look-see" visit little shit-making machines," he said. "At that for a partner ahead of a foreign age it is very tempting to dele-gate the job to the other partposting. When Bartolomé began his ner in your relationship."

In spite of women's increasing involvement in paid work, he found that they gave very similar estimates when they were asked the same questions. "It means that, if these beliefs are very culturally rooted in individuals, they are going to change very, very slowly," he

he has not emerged in Barto-lome's studies. Men think that women should devote a bigger proportion of parental time to said, for men to argue that they spend too much time at work. When he examined how When he examined how in Bartolomé's surveys thought he should be looking much time executives were spending at their jobs it

worked out at little over half their waking hours. He concluded that executives were mable to use the alibi of work to justify their lack of investment in their private lives. The reason that men devote little time to their families, he ted, had much more to do with selfishness and unwill-

ingness to spend time with

their children.

Bartolomé's included studies into the events that come work-related worries to spill over into private life. He found three main causes. The first was moving employees to new locations. He found, from talking to multinational executives, that it takes up to two years for them to feel comfortable coping with the demands of a new foreign job. This, he said, was sometimes the point at which their

Another reason for work problems spilling over was "lack of fit" in a job with new responsibilities; it takes time

employers chose to move them

before you feel that you can do the job, anjoy it and take pride recruitment activity among the in it. This usually occurs in the ranks of senior executives confirst year after someone in a tinnes to suggest sustained technical job is promoted to a business growth. According to the latest quarmanagerial position.

The final cause was career disappointment among those who realise that they have gone as high as they are going to get in their professional lives. Some of these people esate by expanding their out-of-work interests, many of which begin to resemble alter-

These may be the people who are beginning to do what Bar-tolomé urged all individuals to do - take more responsibility for managing their own careers. His broader studies suggest that managing lives and families is equally important. Perhaps we are entering the age of the holistic approach to life and work. The continuing job-cutting

1996 will see a continuation in the upturn in recruitment advertising." programmes among many employers, headlined in countless newspaper reports, present Richard Donkin something of a peradox in the

terly index of advertised

demand for executives com-

piled by MSL, the recruitment

and human resource group,

recruitment demand in the

senior executive market has

The moving annual total, published here, has climbed

consistently since its last

downward movement in 1992, suggesting sustained growth and confidence among UK

businesses. Gary Long, MSL

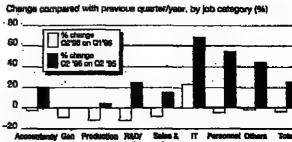
Group chairman, says: "Busi-

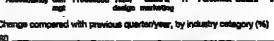
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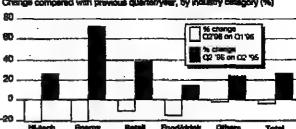
more concerned with growth

and development than with survival and it is our expecta-

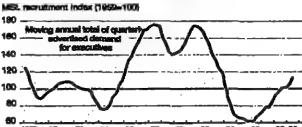
same period in 1995.







MSL recruitment index



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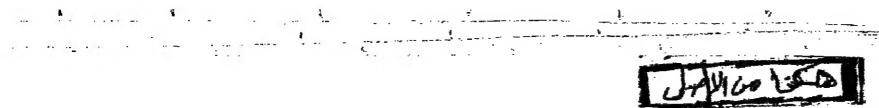
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#### **Custody Product Development**

Leading International Bank currently seeks to recruit an experienced Relationship Manager with an indepth knowledge of Global Castody products and markets. The role involves devising and marketing the Eanh's Castody Services and Products to a broad range of clients, analysis of markets and the coordination of Sales and Relationship Management teams. Excellent currer prospects and package.

#### Risk Manager

c£50,000 Suitably senior and experienced individual is required by a

Singuly sense and experience manners is required by a leading City Bank to undertake responsibility for both market and credit risk management. Candidates will be educated to degree level and possess an accommuncy qualification. combined with an understanding of processing and revaluation methodologies. Strong IT skills will be required to successfully assist with systems implementation.

#### Credit Manager c£50.000

Prestigious International Bank seeks a degree educated individual with 5-7 years' credit analysis experience, covering the Corporate Sector. Duties will include detailed analysis of proposals, reviewing structured deals, managing documentation and counterparty exposure. The successful candidate will have strong analytical skills and possess the desire to work in a dynamic and changing environment.

#### Private Client Fund Manager C35,000

City based Bank speks to recruit an individual with c.3 years' Private Client portfolio management experience to join a young, dynamic European team. Responsibilities will include the management of client finances, assets and investment decisions within a multi-currency environment. Applicants must possess European language skills, and a familiarity with portfolio-

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Joslin Rowe Associates Ltd Bell Court House 11 Blomfield Street London EC2M 7AY Telephone 0171 638 5286 Facsimile 0171 382 9417 A Member of the Blomfield Group

#### **ACCOUNTANCY APPOINTMENTS**

Birmingham

# PINSENT CURTIS

# **Finance Director**

A new position with partnership status at the heart of one of the UK's leading national law firms with 650 staff and offices in Birmingham, Leeds, London and Brussels. The firm provides its corporate clients with the full breadth of partner-led legal advice in a cost-effective manner, whilst maintaining the professional disciplines and quality thresholds of the larger City firms. The age profile is young and the culture commercial, positive and unstuffs. Challenging remit to help steer the firm during a period of growth and development by providing the financial management framework to easure efficient financial control and post-merger cost benefit.

THE QUALIFICATIONS

- Member of the Management Committee, responsible to the Senior Partner for the financial management and smooth day
  10-day administration of the business.

  The QUALTPRIATIONS

  Professionally qualified graduate with strong financial control, management accounting and information systems skills, track record which demonstrates commercial accuracy and success as a manager, problem solver and agent of THE ROLE
- Consolidate and centralise the support services departments, raising the level of their contribution to the partnership and maximise benefit from its major and continuing investments.
- Provide financial input and contribute to strategic decisions, business plans and budgets in the context of a rapidly
- Leeds 0113 2307774

Selector <u>Europe</u> Spencer Stuart

and success as a manager, problem solver and agent of change, probably in a professional services firm.

- A self-starter with a hands-on approach, a real eye for administrative detail and the highest quality standards. Familiar with the selection and deployment of information
- Enthusiastic, energetic and imaginative with the personality, intellect and stature to operate successfully at all levels in a partnership culture. First-rate interpersonal, communications ity and inner steel to champion best practice.

London 0171 493 1238 Manchester 0161 499 1700

+ benefits

European Distribution

### **Finance Director**

Realisation of the first phase of a stretching strategy for growth and geographic expansion has created a new role in this highly profitable £100 million+ turnover subsidiary of a major UK-quoted international group with a turnover approaching £2 billion. Demanding challenge for a talented finance professional to provide a solid foundation from which the business could double in the short term via organic growth and European acquisition.

THE QUALIFICATIONS

- THE ROLE
- Creating a divisional finance framework to support operating company Finance Managers and provide consistent financial controls and reporting measures to enable further rapid growth throughout the European
- Leading best practice initiatives on broader commercial matters, e.g. profitability/working capital management to maximise current business performance. Evaluating and integrating cross-border acquisitions, itaising with Group and third party advisors.
- Developing the IT function to deliver cost-effective solutions to the operating companies. Leeds 0113 2307774

London 0171 493 1238

Manchester 0161 499 1700

Ambitious and diligent graduate Accountant, ideally with a second business qualification, aged early 30s+ Strong financial management and IT skills gained from a dynamic, global, blue-chip, multi-site manufacturing or distribution business. Fluency in French or German

- Quick-witted, flexible and resourceful manager comfortable in dynamic, open and evolving management structures with first-class interpersonal, leadership and negotiation skills.
- Commercially focused and able to make a management contribution across the business. Sense of humour and the ability and desire to progress in the medium term, potentially into general management.

Selector Europe

Spencer Stuart

Picase sepiy with full dentils to: Selector Europe, Ref. F6179076L, 16 Connaught Piece, Lonfor W2 22D

# Europe

### South East or North West England

Our client is the European division of a global our client is the European division of a global consumer products company whose expansion in recent years has been outstanding. Annual sales, world-wide, are now in the region of \$14 billion. The potential for further growth, both domestically and throughout the world, has never been greater.

Against this background, the company is looking to recruit a number of top quality Business Analysts to join the European business finance team.

The task is to provide business unit managers with The task is to provide ousiness unit managers with sound commercial analysis of existing operations, to evaluate new business opportunities and to contribute to the development and implementation of juture business and financial strategies across Probably in your late 20's, you will be a graduate qualified accountant or an MBA and will already have had several years' experience within the

#### Excellent Package

malysts

corporate planning or finance function of an international manufacturing business.

A good communicator, orally and in writing, you will have proven enginerical and financial sidils, combined with the self-confidence and maturity to operate effectively at all levels of the organisation. Experience of working in a continental European location would be a distinct advantage as would the ability to speak more than one European language. Fluency in English is essential.

This is an excellent career opportunity for high-potential individuals and it offers a remuneration package to be expected of a major multinational

Please reply in confidence, enclosing a full curriculum vitae, current salary details and quoting reference B1984, to:

Alexander Hughes Selection 58 St. James's Street, London SW1A 1LD

ALEXANDER HUGHES S E L E C T I O'N
A Company Member of the CPM Search International Network

### COMPTABLE! CONTABILE! BUCHHALTER!

North West or Nottingham Based

c£30,000 + Car + Benefits

We are sourcing high calibre linguists for our client who is a fast moving, market leading, blue chip organisation. With up to three years post qualification experience, you will be a chartered accountant with a strong academic record and natural linguistic flair.

The role incorporates an interesting variety of tasks:

- Project work.
- Secondments
- Operational review. Special investigations.

A line role within a maximum of two years is guaranteed, either UK based or overseas. Although relocation is not necessary, you will be required to be mobile within the job, as you will be working within an operational trouble-shooting facility. You must be an innovative and confident individual and be seeking a challenging first move from practice.

If you feel you have the qualities required, please telephone Lucy Blakemore or Anita Allison on 0161-831 7127. Alternatively. send your CV to them at the address below.

FM5, Amethyst House 28 Spring Gardens, Manchester M2 IEA Tel: 0161-831 7127 Fax: 0161-832 9123





EMail: fmam@psd.co.nk We have offices in Loadon, Birmingham and Manchester

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A Second

### LEADING UK RETAIL GROUP

### **EXCITING DEVELOPMENTS IN EASTERN EUROPE**

This c.23bn turnover, household name retail organisation is planning significant expansion of its existing business in Eastern Europe, through both managed stores and tranchises. These two key appointments are designed to ensure that commercial opportunities are exploited to the full and controlled through strong local and international reporting systems.

#### FINANCE DIRECTOR FINANCIAL CONTROLLER to £80,000

+ executive benefits + bonus

contribution in this position, you should be able to offer:

- \* an exceptional record of commercial success at strategic level
- a broad capability in finance, IT, asset management and fiscal/legal issues
- a determined, assertive, influential personality

International experience of complex multi-site operations, possibly including retailing, franchising and consumer brands, would be of particular interest. You will work from a UK base with extensive overseas travel. Ref: 889 ..., or other foreign language is a plus.

# to £40,000

+ expatriate benefits + bonus

This is a critical, high-profile role. To maximise your The accent here is on safeguarding the company's assets while achieving the highest standards of information integrity. You will be skilled in developing and managing:

- robust, responsive reporting and control systems
- · dual currency accounting systems
- \* committed, competent support teams

You will be confident and adaptable, enjoy the challenge of an unfamiliar culture and thrive in a fast-moving, customer-focused environment. You will

be based overseas on a full expatriate package. Slavic

The company offers outstanding prospects for further career growth across a number of diverse business divisions, management disciplines and international locations.



THE GRAFTONS, STAMFORD NEW ROAD, ALTRINCHAM, CHESHIRE WAIA 1DQ



Please send your CV, including latest salary, to Dudley Harrop at Ashley Search & Selection, ( ; quoting the relevant ref. no.

qualified accountant, with strong financial and

Previous service sector experience is not a

strong analytical skills, gained in an operational

environment with a rigorous approach to quality.

business performance and efficiency.

management accounting experience gained within a

progressive blue chip company. Good intellect with

rounded business awareness and a record of enhancing

prerequisite, but must be commercially orientated with

Ambitious, focused and energetic, with a proactive,

standards and set stretching objectives. Good presence,

Probust but diplomatic approach; must promote high

a team player who is credible at all levels within an

organisation, seeking a stimulating environment in

# FINANCIAL CONTROLLER

#### OUTSTANDING OPPORTUNITY FOR BUSINESS FOCUSED ACCOUNTANT

CUMBRIA/LAKE DISTRICT

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- UAP Provincial Insurance is part of a publicly quoted.
   Probably in your thirties, a bright, graduate calibre Group comprising leading Life and General Insurance companies in the UK and Republic of Ireland. Following. its recent UK flotation it is set to play a key role in its parent group's plans for further expansion. With a turnover in excess of £400m, its strong profit performance reflects a focus on quality and customer service, and continuing investment in leading edge technology.
- · Reporting to the Finance Director and with strong links into the business, your brief is to ensure the function is seen to add value and contribute to overall business performance.
- Wide ranging and challenging role covering planning and performance analysis, statutory accounting, financial control, cash management and treasury.

Please apply in writing quoting reference 1097 with full career and salary details to: 11 HM Street, London W1X 888 Tel: 0171 290 2045



### CONTROLLER - GROUP ACCOUNTING

#### LOGISTICS

#### ATTRACTIVÉ PACKAGÉ + CAR

NORTH WEST

This European group of businesses, with a turnover in excess " and increasing efficiency. of 2500m is a market leader in logistics solutions. The profitable Accountant with good man management experience group is achieving growth organically and through selective hand a detailed awareness of computer systems, you must have acquisition.

to the Group Financial Controller, you will be managing post qualification experience. This exciting opportunity offers a team of 30 people and carry full day to day financial realistic career progression for the right inclividual. management responsibility for the running of the centre. The business units currently administered have a turnover in Tease send a CV to Howgate Sable & Partners, Adwright House, excess of \$250m. You will be expected to bring a tresh Parsonage Gardens, Manchester M3 2LF. Tel: 0161-639 2000, commercial authors to improving the service to business overs. Fac 0161-839,0064, quoting ref: FT234W.

which to develop.

excellent communication skills and the ability to implement Heading up the Group Accounting Centre, and reporting change. The successful candidate will have no less than five years



### **Howgate** Sable

- & PARTNERS EXECUTIVE SEARCH AND SELECTION

# FINANCE DIRECTOR

An exciting and challenging new role has been created in one of the most beautiful countries in Southern Africa.

Working for one of Botswana's brand leading food manufacturers the Finance Director will have total responsibility for the financial affairs of a highly profitable US \$44 million Group.

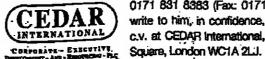
- Operating companies activities include: the manufacture and sale of wheat flour, pasta and biscuits
- the packaging of grain products the pre-packaging of salt, rice and beans
- the manufacture of a range of bakery products
- the manufacture of woven polypropylene Applications are sought from UK Qualified Accountants, with appropriate experience, interested in a two year, renewable contract,

BOTSWANA

c£60,000 PACKAGE

based in Ramotswa, a short distance from Gaborone the capital of Botswana. An attractive expatriate package will include: ...

- full relocation costs full housing allowance
- 25% bonus on completion of contract (tax free)
- annual salary review
- schooling for children, locally or internationally, up to age of 18 years
- ::- fully expensed car and assistance in
  - purchase of car for spouse To obtain details of this exciting opportunity then please contact Roger D Tipple on 0171 831 8383 (Fax: 0171 831 9571). Or write to him, in confidence, enclosing a full





c.v. at CEDAR International, 15 Bloomsbury



# CHIEF ACCOUNTANT

#### £60 - 70,000 + EXECUTIVE BENEFITS

Established in 1983, we are a leading service company within the oil industry. Our main activity is the procurement of goods and services for the Libyan oil sector, totalling about £400 million per annum. Subsidiary activities include the recruitment of personnel for employment in Libya, and sourcing educational programmes for the training of Libyan staff in the UK and elsewhere.

We wish to appoint a Chief Accountant, to replace the present incumbent who is retiring.

You will have a financial and accounting background with at least five years' management experience, and will have worked in the oil and gas industry preferably in Africa or the Middle East. Experience of dealing with the Arab business world is essential. The position reports directly to the Chief Executive in London, and will have responsibility for an accounting/treasury function of some 40 people. The role will include active management of accounting procedures and controls, treasury activities and IT systems. There is extensive liaison with client companies in Libya and also related group companies in the UK, Cyprus and Canada, engaged in oil and gas project management, and applicants must be willing to travel when required.

The role thus calls for a mature individual who is able to combine diplomacy needed in client liaison with a pragmatic approach to problem solving. Our preferred age range is 40-50.

Please send full career details, including current remuneration and daytime telephone number to Gerald John, Head of Recruitment and Personnel, Jawaby Off Service, 15-17 Lodge Road, London NW8 7JA.

JAWABY OIL SERVICE

#### CORPORATE FINANCE DIRECTOR - FOODS

#### **Excellent Tax Free Package**

The Company

Already one of the most successful, fast growing Food Groups in the Middles East, our client has a wide portfolio of businesses principally in the Middle East, Africa and Europe, they are destined to become one of the worlds major producers of food products by the year 2000.

#### The Position

- A high profile role directing and managing group
- Developing and implementing financial strategy.
- Actively supporting international growth through the existing business, new ventures and acquisitions.
- Reviewing developing and implementing a financial management structure to underpin this growth whilst maintaining tight financial controls.
- As a key member of the mangement team be expected to provide a high level of support to fellow board

members.

Holland

### The Person

· Professionally qualified with 10 years experience in major international FMCG manufacturing, preferably in the food sector.

First-hand experience of overseas operations preferably

- including some time in the Middle East. · Experience of acquisitions and the monitoring of
- satellite operations.
- Able to manage change with confidence.
- Qualities Innovative, resilient, persuasive, tenacious, having outstanding communications skills and a high degree of computer literacy.

Please send a full c.v. quoting reference FD007236 to: Group Personnel Director, C/o Trulink Appointments, Willow House, PO Box 422, Chalfont - St. - Giles, Bucks. HP8 4AT Fax +44 (0) 1753 553455.



#### FINANCE & OPERATIONS CONTROLLER

Excellent package

nt analytical skills and an ability to contribute to the

Good presentation skills and service and quality orientated.

· Qualified accomment, finent in Dutch and English.

Qualer Outs is a large multi-national US corporation with worldwide sales exceeding \$6 billion in 1995. Qualer is a key player in the European cereals marker and produces include Caucsii, Sugar Poffs, Harvest Crunch, Qualer Osts, Crakes and Solgryn. The Financial Controller for Holland reports into the Plant Operations Manager with a secondary report into the Buropean Controller in the UK, and has a very high profile in the business. Due to excessive restructuring across Europe the need has arisen to recruit a highly espable usi to act in a financial and management capacity to add value to

- Pull surenomous control and management of the finance function in Holland.

- of cost improvements.

  A key member of the Plant Management team supporting
- the business process.

  Table candidates will have at least three years experience within a
- Please send your CV to Josep

Tel: +44 (171) 404 4100. Fax: +44 (171) 404 4334.





investment management groups. As part of our commitment to setting and achieving high standards within the fund management industry, we wish to augment our Technical The main purpose of the role will be to review the

departmental working practices of the Group, including its complex automated systems, from an operation and financial perspective. Also to assess the adequacy of the control environment within the Group and monitor that controls are sufficient to ensure compliance within IMRO and PIA regulatory environments.

The individual we are seeking will be given every opportunity to exhibit their technical and personal skills in a high profile department within a market leading fund management group. They will liaise closely with the Managers in the department, report to the Technical Director and build a team of three staff.

If you believe you have the necessary skills to make a positive impact within this highly professional and personal environment please send your curriculum vitae, quoting Ref: FIMGH, to:

#### SAMMONS ASSOCIATES

Executive Search & Selection Poupart House, 46 Fish Street Hill, London EC3R 6BR Tel: 0171 293 7040 Fax: 0171 623 6011



#### **APPOINTMENTS** WANTED

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Write to Bey ASSS9, Financial Times, One

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**Toby Finden-Crofts** +44 0171 873 3456

# AMSTERDAM-THE NETHERLANDS EUROPEAN MANAGER FINANCIAL SYSTEMS IMPLEMENTATION

Our client is the European Head Office of a US multinational, one of the major players in the logistics service industry, with operations in the United States, Canada, Mexico and throughout Europe.

As a result of strong expansion in the European operations, they have an immediate need for a high calibre European Manager Pinancial Systems Implementation for the centralised European Finance department. Reporting directly to the European Financial Director, this position offers a high degree of responsibility and exposure to executive management. Career development opportunities are excellent.

The main responsibilities will be:

management of highly skilled and motivated team

- planning, project management
- European coordination and strategic management of the Financial systems
- · continuous optimization of procedures, business process improvement
- ongoing liaison role with the user Community
- development of automation to streamline the accounting closing process

The successful candidate will need to be a qualified accountant (RA/CPA/ACA) with at least five years relevant experience working for one of the 'Big Six' and/or a multinational. There is a strong preference for candidates with a strong financial systems background in a client-server environment with US GAAP knowledge. This individual must have strong analytical and

communication skills in addition to proven management qualities and a drive for results. You must be able to work under pressure, to tight deadlines in order to gain the respect and confidence of senior management. The business language is English, but a second European language is desirable. Purthermore be/she should be prepared to travel insernationally.

To express your interest in these opportunities, please send, fax or E-mail your updated curriculum vitae to: Elisabeth M.M. Huigen, Robert Walters Associates, 'Rivierstacte', Amsteldijk 166, 1079 LH Amsterdam, The Netherlands. Tel: 00-31-20-644 4655, E-mail: elisabeth.huigen@robertwalters.com or Fax: 00-31-20-642 9005.

ROBERT WALTERS ASSOCIATES





# **Group Operations Executive**

WEST END C.£45K PLUS ATTRACTIVE PACKAGE

Our client, Pantheon Holdings, is a highly dynamic independent investment management group, specialising in investing in private equity funds worldwide. With offices in London, San Francisco and Hong Kong, they currently have over \$1 billion under advice and management.

Due to continuing success, the company requires a proactive and commercially aware Group Operations Executive. Reporting directly to the Group Finance Director, your prime responsibility will be to review and develop business systems and practices across the Group. As a key member of the head office team, you will be expected to make a significant contribution to the overall development of the business.

It is essential that you are computer literate and have "hands on" experience of back-office operations. Demonstrable success of designing and implementing business systems, ideally within a service orientated niche organisation, is required. The ability to assimilate key information quickly and communicate fluently, both orally and in writing is also important as are excellent interpersonal skills and the capacity to operate effectively within a small international team.

If you are a self motivated and enthusiastic individual and can rise to the challenges of this exciting environment, then please write enclosing full personal and career details to: Suzanne Dobinson, Management Consultancy Division, Robson Rhodes, 186 City Road, London ECIV 2NU.

Finance

Global role -

controllers at manufacturing plants.

Age guideline 40-45.

Mason & Nurse Associates

1 Lancaster Place, Strand

right candidate.

**Brian Mason** 

European base

c£80,000 + Benefits

This is an exceptional worldwide role based in Switzerland for a Finance Manager with substantial manufacturing cost control and

analytical knowledge gained in an fmcg or process industry

responsible for providing financial support and guidance to manufacturing management on a global basis; developing new

management tools to monitor production costs and to fundamentally

re-appraise the cost base; providing financial information and

guidance to the group optimising global manufacturing strategy; developing the concept of activity based management and activity

based costing; and providing technical support and training to the

costing qualification and the stature to operate across the upper

echelons of a major multi-national. At least 10 years post qualification

experience gained in the manufacturing arm of a relevant multi-

national, including the manufacturing plant controller role are

essential. The ability to speak a second European language,

preferably German, and experience of operating in more than one

country are also needed. Salary will not be a limiting factor for the

Please reply in confidence quoting ref: L613 to:

Candidates must be University Graduates with a recognised

The person appointed will head a small team and will be

ROBSON RHODES

Manufacturing

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Sara Lee Household & Personal Care UK, part of the Sara Lee Corporation of the USA which has global sales of \$18 billion, is a market leader in its sector with sales approaching £100 million in its UK and export markets. The company manufactures and markets a prestigious product range which includes Badedas, Brylcreem, Radox, Showerfresh, Klwi and Vapona. An exceptional Finance Director is now sought to join the UK management team. Opportunities for career development, whether in the UK or elsewhere, with this first-class, strong growth company are excellent.

- Report to the Managing Director with strong functional dotted line to the divisional headquarters in Utrecht and liaison with other Sara Lee UK Finance Directors.
- Responsible for the financial function and for the
- information technology/business systems group. Produce the company's annual and long range operating plans.
- Contribute to overall business policy formulation, strategy and operating decisions as a member of the Executive

Please send your CV with current salary details to: Geoffrey Mather, K/F Associates, 252 Regent Street,

#### The Requirements

- Must have a relevant accountancy qualification and preferably a university degree.
- Demonstrable track record of senior level financial planning and control in FMCG sectors and manufacturing
- Strong team player with an outgoing personality.
- Language skills (e.g. second European language) would be

London W1R 6HL quoting ref: 10186/8. Alternatively send by fax on 0171 312 0020 or e-mail to cv@kfaeuropc.com

Internet Home Page: http://www.kfaeurope.com/kfaeurope/ K/F ASSOCIATES

Price Waterhouse



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Les Crass charges and a second second

# Internal Auditor with personality

### Mission Impossible?

c. £40,000 + outstanding benefits

We have been told that it's a bit of a contradiction in terms: they keep telling us that we can have one or the other, but not both; that audit training is best done at Clapham Junction; that an auditor's preferred dress includes something rather sensible and waterproof...

We don't believe them. We know you're out there somewhere. Prove us right. Those of you who are happiest with your nose buried in a technical manual will not, on this occasion, find your way onto our shortlist. If, on the other hand, you are a charismatic and people-oriented audit manager who knows how to achieve positive change, we should talk.

You don't perhaps see Audit as a career for life, yet you certainly do see its immense value as a business tool - and have a talent for demonstrating and runicating that conviction to scalf at every conceivable level. So consider this rare challenge, which requires you to raise the profile and revitalise the fortunes of a strong but misunderstood audit department by re-educating and redirecting those within and without it. Specifically, you will need to identify new internal controls, train and develop your own team, and prepare and achieve your annual plans.

An inspiring and business-oriented professional, you must have a solid audit background - ideally gained within financial services, but not within a tightly

### Central London

regimented environment. As well as an accountancy qualification and some systems experience, you would benefit from some consultancy exposure and a first-hand knowledge of implementing change. Above all, you are happy to stand (and rise) by your convictions - without constantly resorting to any manual.

In return we offer the opportunity to run your own show at the heart of a company that believes in itself and its future direction; one that is committed absolutely to its clients, but recognises also that our staff are our lifeblood, and encourages reasonwork with an open, participative management style.

If you feel that you can match our expectations and put the anorak clicke to the sword, write to our advising consultant, David Hunter, quoting reference L/1664, at the address below.

Executive Search & Selection. Price Waterhouse, No 1 London Bridge,

London SE1 9QL Fax: 0171 403 5265. B-mail: David Hunter@Europe.notes.pw.com.

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**Toby Finden-Crofts** on +44 171 873 3456

# Support Manager

### Central London

Our client is a major force in the global market for the provision of accounting services and manage consultancy. The continued success of their consultancy operation is only possible because of constant development and improvement of internal financial reporting and the co-ordination of support services within the business. This role plays an essential part in this process.

Key responsibilities of this role:

- Provision of management information eg. complex resource planning, utilisation and forward revenue forecasting against budget.
- Assisting consultants in accurate and timely assignment planning.
- Linison with the finance department in reference to billing, cash collection, consultants time-sheets and
- Presentation of analyses with comto senior consultants and partners.

c £35,000 + Car + Benefits

 Managing support staff including development and the appraisal process.

The successful candidates

 Educated to degree level and likely to be over 30 years old.

 At least part qualified in any recognised accountancy qualification, the preferred candidate will have a good understanding of service culture. A proven ability to interpret management information

and highlight priority actions will be paramount.

 Strong communication skills, tact and persistence will prove key personality traits in this demanding role.

A familiarity with various PC systems and excellent PC skills are essential.

Interested applicants should apply in writing to Guy Stacey at Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LH, quoting reference 29994.

Michael Page Finance Specialists in Florencial Recruitment

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Mason

